FINANCIAL STATEMENTS > THE POWER TO INSPIRE

FINANCIAL INFORMATION

FINANCIAL CALENDAR 2023/2024

Interim Financial Statements

Interim financial statements for the three months ended on 30th June 2023
Interim financial statements for the six months ended on 30th September 2023
Interim financial statements for the nine months ended on 31st December 2023
Interim financial statements for the year ended 31st March 2024

Approved on 09th August 2023 Approved on 11th November 2023 Approved on 14th February 2024 Approved on 27th May 2024

Audited Financial Statements

Audited financial statements for the year ended on 31st March 2024

Approved on 15th July 2024

Dividends

First and final dividend for the year ended on 31st March 2023 First and final dividend for the year ended on 31st March 2024 Approved on 30th June 2023
To be recommended on 06th August 2024

Annual General Meeting

72nd Annual General Meeting

06th August 2024

FINANCIAL HIGHLIGHTS

Q1 - 2023/2024 (Rs. Millions)	
Revenue	18,365
Loss from operations	626
Loss for the period	3,188
Loss Attributable to Equity holders	2,402
Loss per share (Rs.)	5.92
Net assets per share (Rs.)	169.74

Q2 - 2023/2024 (Rs. Millions)	
Revenue (re-stated)	20,442
Profit from operations	2,880
Profit for the period	400
Profit Attributable to Equity holders	742
Earnings per share (Rs.)	1.83
Net assets per share (Rs.)	174.24

Q3 - 2023/2024 (Rs. Millions)	
Revenue	27,614
Profit from operations	4,922
Profit for the period	2,988
Profit Attributable to Equity holders	2,052
Earnings per share (Rs.)	5.05
Net assets per share (Rs.)	179.04

Q4 - 2023/2024 (Rs. Millions)						
Revenue	31,065					
Profit from operations	6,050					
Profit for the period	4,252					
Profit Attributable to Equity holders	2,536					
Earnings per share (Rs.)	6.25					
Net assets per share (Rs.)	181.86					

Year 2023/2024 (Rs. Millions)						
Revenue 97,486 Profit from operations						
Profit for the year	4,452	Profit Attributable to Equity holders	2,928			
Earnings per share (Rs.)	7.21	Net assets per share (Rs.)	181.86			

20 Investments in subsidiaries

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STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Companies Act No.7 of 2007 requires the Directors of the Company to be responsible for the preparation and presentation of the Financial Statements and other statutory reports. The responsibilities of the Directors in relation to the Financial Statements of Aitken Spence PLC and the Consolidated Financial Statements of the Group are set out in this Report.

The Directors confirm that the Financial Statements and other statutory reports of the Company and its subsidiaries for the year ended 31st March 2024 incorporated in this Report have been prepared in accordance with the Companies Act No. 7 of 2007, the Sri Lanka Accounting and Auditing Standards Act No. 15 of 1995 and the Listing Rules of the Colombo Stock Exchange.

The Directors have taken appropriate steps to ensure that the companies within the Group maintain adequate and accurate records which reflect the true financial position of each such company and hence the Group. The Directors have taken appropriate and reasonable steps to safeguard the assets of the Company and the Group. The Directors have instituted appropriate systems of internal control in order to minimise and detect fraud, errors and other irregularities. The Directors, in maintaining a sound system of internal control and safeguarding the assets of the Company and the Group, have further adopted risk management strategies to identify and evaluate the potential risks to which the Company and the Group could be exposed, as well as their impact.

The Directors having considered the Group's business plans and a review of its current and future operations are of the view that the Company and the Group have adequate resources to continue in operation. The Directors have adopted the going concern basis in preparing the Financial Statements.

The Financial Statements presented in this Annual Report for the year ended 31st March 2024 have been prepared based on the Sri Lanka Accounting Standards (SLFRS/LKASs). The Directors have selected the appropriate accounting policies and such policies adopted by the Group are disclosed and explained in the Financial Statements.

The Board of Directors confirm that the Company and the Group's Consolidated Statements of Financial Position as at 31st March 2024 and the Comprehensive Income Statements for the Company and the Group for the Financial Year ended 31st March 2024 reflect a true and fair view of the Company and the Group.

The Directors have provided the Auditors with every opportunity to carry out any reviews and tests that they consider appropriate and necessary for the performance of their duties. The responsibility of the Independent Auditors in relation to the Financial Statements is set out in the Independent Auditors' Report.

The Directors confirm that to the best of their knowledge all payments to employees, regulatory and statutory authorities due and payable by the Company and its subsidiaries have been either duly paid or adequately provided for in the Financial Statements. The Directors further confirm that they promote the highest ethical, environmental and safety standards within the Group. The Directors also ensure that the relevant national laws, international laws and codes of regulatory authorities, professional institutes and trade associations have been complied with by the Group.

By order of the Board,

Aitken Spence PLC

Aitken Spence Corporate Services (Private) Limited

Secretaries

15th July 2024

Colombo

FINANCIAL STATEMENTS > THE POWER TO INSPIRE

INDEPENDENT AUDITOR'S REPORT



KPMG (Chartered Accountants) 32A, Sir Mohamed Macan Markar Mawatha, P. O. Box 186, Colombo 00300, Sri Lanka.

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To the Shareholders of Aitken Spence PLC

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Aitken Spence PLC ("the Company") and the consolidated financial statements of the Company and its subsidiaries ("the Group"), which comprise the statements of financial position as at March 31, 2024, and the income statements, statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows for the year then ended, and notes to the financial statements, including material accounting policies and other explanatory information as set out on pages 309 to 430.

In our opinion, the accompanying financial statements of the Company and the Group

give a true and fair view of the financial position of the Company and the Group as of March 31, 2024, and of their financial performance and cash flows for the year then ended in accordance with Sri Lanka Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Sri Lanka Auditing Standards (SLAuSs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics for professional Accountants issued by CA Sri Lanka (Code of Ethics), and we have fulfilled our other

ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Company and the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the Company and the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Impairment assessment of goodwill, investments in subsidiaries, and equity-accounted investees Refer to notes 17, 20, and 21 to the financial statements

Risk description

The Company holds investments in subsidiaries amounting to Rs. 14,206 million as at 31st March 2024.

Further, the Group holds investments in equity-accounted investees amounting to Rs. 9,947 million, and goodwill amounting to Rs. 1,562 million as at 31st March 2024.

The carrying amount of investments in subsidiaries, and investments in equity-accounted investees have been tested for impairment as individual Cash Generating Units and management allocated goodwill to the respective cash-generating units ('CGU") and the recoverable amounts of the identified CGUs have been determined based on value-in-use calculations.

Our response

Our audit procedures included,

- Obtaining an understanding of management's impairment assessment process.
- Evaluating the reasonableness of the Group's key assumptions for its revised cash flow projections such as discount rates, cost inflation, and business growth with reference to the internally and externally derived sources, and evaluating the Group budgetary process and reasonableness of historical forecasts.
- Reviewing of value in use computations for recoverable amounts with impairment indications and discussion with the management of the Group.
- Assessing the adequacy of the disclosures in the financial statements in respect of impairment testing.

KPMG, a Sri Lankan partnership and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved. C. P. Jayatilake FCA Ms. S. Joseph FCA R.M.D.B. Rajapakse FCA M.N.M. Shameel FCA Ms. P.M.K. Sumanasekara FCA T. J. S. Rajakarier FCA W. K. D. C. Abeyrathne FCA Ms. B.K.D.T.N. Rodrigo FCA Ms. C.T.K.N. Perera ACA R.W.M.O.W.D.B. Rathnadiwakara FCA W. W. J. C. Perera FCA G. A. U. Karunaratne FCA R. H. Rajan FCA A.M.R.P. Alahakoon ACA

Principals: S.R.I. Perera FCMA(UK), LLB, Attorney-at-Law, H.S.Goonewardene ACA, Ms. F.R Ziyard FCMA (UK), FCIT K. Somasundaram ACMA(UK)



Risk description Our response

Investments that do not generate adequate returns may be an indication of impairment. Management performed the impairment assessment for subsidiaries with indicators of impairment and determined their recoverable amounts based on value-in-use calculations.

Further, the prevailing uncertain and volatile macro-economic environment resulted in an interruption in business activities, which would adversely affect the ability to generate an adequate return, indicating potential impairment to the investments.

We considered the management's impairment assessment of goodwill, investments in equity accounted investees, and investments in subsidiaries to be a key audit matter due to the magnitude of the carrying value, and management impairment assessment is based on forecasting and discounting cash flows, which are inherently judgmental.

Financial Instruments

Refer the Note 37 to the financial statements

Risk description

The effective portion of a Cash flow hedge has been recognized under other comprehensive income amounting to Rs. 1,501 million as at 31st March 2024.

A subsidiary company of the Tourism sector has hedged its Euro currency revenue against the contractual future loan repayments. Rules on hedge accounting requirements and documentation can be complicated. Lack of compliance with documentation rules, hedge effectiveness rules, and probability criteria could lead to income statement volatility.

Hedge relationships are formally documented and designated at inception. The documentation includes identification of the hedged item and the hedging instrument and details of the risk that is being hedged and the way in which effectiveness will be assessed at inception and during the period of the hedge. If the hedge is not highly effective in offsetting changes in fair values or cash flows attributable to the hedged risk, consistent with the documented risk management strategy, hedge accounting is discontinued.

We identified this as a key audit matter due to the complexities and high level of judgment involved in determining the hedging item, hedge instrument and the testing effectiveness as required by the accounting standards.

Our response

Our audit procedures included,

- Assessing the nature of the hedge relationships and testing compliance with specific hedge accounting requirements for foreign currency hedging.
- Examining the accounting treatment applied for the hedge, in particular when reclassifying gains and losses from reserves to the income statement and adjustments to the carrying value of the hedged item.
- Assessing the adequacy of the disclosure in financial instruments by agreeing the financial statements to the underlying workings prepared by management and ensuring classification is consistent with the accounting principles.
- Reviewing the work carried out by component auditors where necessary.
- Assessing the adequacy of the Group disclosures in the financial statements.



Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with Sri Lanka Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's and the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SLAuSs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SLAuSs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether

a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.



From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

As required by section 163 (2) of the Companies Act No. 07 of 2007, we have obtained all the information and explanations that were required for the audit and, as far as appears from our examination, proper accounting records have been kept by the Company.

CA Sri Lanka membership number of the engagement partner responsible for signing this independent auditor's report is 2599.

CHARTERED ACCOUNTANTS

Colombo, Sri Lanka

KM

15th July 2024

INCOME STATEMENTS

		GR	OUP	COMPANY		
For the year ended 31st March		2024	2023	2024	2023	
	Notes	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Revenue	7	97,486,253	98,104,323	1,265,626	1,142,281	
Revenue taxes		(1,237,416)	(1,115,329)	(22,624)	(11,814)	
Net revenue		96,248,837	96,988,994	1,243,002	1,130,467	
Other operating income	8	(2,306,742)	2,022,132	1,052,168	5,548,437	
Changes in inventories of finished goods and work-in-progress		(507,640)	333,119	-	-	
Raw materials and consumables used		(3,850,351)	(8,060,012)	-	-	
Employee benefits expense		(15,263,948)	(15,132,571)	(1,099,598)	(931,770)	
Depreciation, amortisation and impairment losses of non-financial assets	9	(7,071,137)	(7,182,160)	(57,555)	(67,964)	
Other operating expenses - direct	10	(37,548,423)	(34,505,431)	-	-	
Other operating expenses - indirect		(16,474,387)	(15,480,232)	(780,885)	(1,003,455)	
Profit from operations	9	13,226,209	18,983,839	357,132	4,675,715	
Finance income	11	2,908,844	2,884,357	3,216,860	3,105,440	
Finance expenses	11	(10,728,441)	(11,736,887)	(3,590,296)	(4,187,752)	
Net finance expense		(7,819,597)	(8,852,530)	(373,436)	(1,082,312)	
Share of profit of equity-accounted investees (net of tax)	21	1,317,988	1,070,137	-	-	
Profit / (loss) before tax		6,724,600	11,201,446	(16,304)	3,593,403	
Income tax expense	12	(2,272,850)	(3,125,077)	(27,566)	(4,494)	
Profit / (loss) for the year		4,451,750	8,076,369	(43,870)	3,588,909	
Attributable to:						
Equity holders of the company		2,928,185	6,644,027	(43,870)	3,588,909	
Non-controlling interests		1,523,565	1,432,342	-	-	
Profit / (loss) for the year		4,451,750	8,076,369	(43,870)	3,588,909	
Earnings / (loss) per share - basic/diluted (Rs.)	13	7.21	16.36	(0.11)	8.84	

The notes on pages 317 through 430 form an integral part of these financial statements...

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	GROUP		DUP	СОМІ	PANY
For the year ended 31st March		2024	2023	2024	2023
	Notes	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Profit / (loss) for the year		4,451,750	8,076,369	(43,870)	3,588,909
Other comprehensive income /(loss)					
Items that will not be reclassified to profit or loss					
Revaluation of freehold land	15	4,761	3,566,785	-	-
Actuarial losses on defined benefit obligations	33	(196,399)	(51,294)	(29,903)	(1,943)
Equity investments at FVOCI – net change in fair value		(4,406)	(1,179)	(4,086)	(2,357)
Share of other comprehensive income / (loss) of equity-accounted investees (net of tax)	21	(47,506)	52,301	-	-
Income tax on other comprehensive income	12.4	39,302	(1,859,207)	12,534	4,095
		(204,248)	1,707,406	(21,455)	(205)
Items that are or may be reclassified to profit or loss					
Exchange differences on translation of foreign operations		(3,056,207)	2,770,806	-	-
Net movement on cash flow hedge	37.2	1,501,550	(417,788)	-	-
Share of other comprehensive income / (loss) of equity-accounted investees (net of tax)	21	(505,310)	168,399	-	-
		(2,059,967)	2,521,417	-	-
Other comprehensive income / (loss) for the year, (net of tax)		(2,264,215)	4,228,823	(21,455)	(205)
Total comprehensive income /(loss) for the year		2,187,535	12,305,192	(65,325)	3,588,704
Attributable to:					
Equity holders of the company		823,152	10,249,996	(65,325)	3,588,704
Non-controlling interests		1,364,383	2,055,196	-	-
Total comprehensive income /(loss) for the year		2,187,535	12,305,192	(65,325)	3,588,704

The notes on pages 317 through 430 form an integral part of these financial statements.

FINANCIAL STATEMENTS > THE POWER TO INSPIRE

STATEMENTS OF FINANCIAL POSITION

		GRO	DUP	COMPANY		
As at		31.03.2024	31.03.2023	31.03.2024	31.03.2023	
	Notes	Rs.'000	Rs.'000	Rs.′000	Rs.'000	
ASSETS						
Non-current assets	1 5	101 020 605	105 400 126	9/1 100	92 027	
Property, plant and equipment Investment properties	15 16	101,028,695 1,631,258	105,499,126 1,631,581	84,109 3,415,573	83,927 3,417,456	
Intangible assets	17	1,631,236	1,739,817	46,323	58,941	
Biological assets	17	64,455	71,334	40,323	56,941	
Right-of-use assets	19	16,364,381	19,136,841		<u>-</u>	
	20	10,304,361	19,130,041		14147 [12	
Investments in subsidiaries Investments in equity-accounted investees	20	9.946.837	9.238.093	14,206,073 2,657,955	14,147,512 2.659.955	
Deferred tax assets Other financial assets	22 23	1,974,566 1,018,979	1,619,314 1,028,075	643,565 25,344	640,002 11,879	
Other illiditidi assets	23	133.669.220	139,964,181	21.078.942	21.019.672	
		133,009,220	139,904,161	21,070,942	21,019,672	
Current assets						
Inventories	24	4,159,673	5,274,192	7,781	6,828	
Trade and other receivables	25	19,854,130	21,243,529	6,384,623	5,756,124	
Current tax receivable		226,379	132,307	154,483	67,015	
Deposits and prepayments		5,670,574	4,265,451	165,388	44,034	
Other current assets	26	25,374,849	27,073,092	18,238,376	20,546,443	
Cash and short-term deposits	27	12,132,534	16,215,515	3,023,392	3,028,386	
		67,418,139	74,204,086	27,974,043	29,448,830	
Assets classified as held for sale	28	169,423	169,423	72,237	72,237	
Total assets		201,256,782	214,337,690	49,125,222	50,540,739	
EQUITY AND LIABILITIES						
Equity						
Stated capital	29.1	2,135,140	2,135,140	2,135,140	2,135,140	
Reserves	29.2	38,957,795	42,525,804	17,445,084	19,069,591	
Retained earnings		32,743,186	29,743,417	6,761,375	6,826,177	
Total equity attributable to equity holders of the company		73,836,121	74,404,361	26,341,599	28,030,908	
Non-controlling interests		11,883,848	11,811,656	-	-	
Total equity		85,719,969	86,216,017	26,341,599	28,030,908	
Non-current liabilities						
Interest-bearing loans and borrowings	30	38,464,247	46,948,858	1,200,773	2,613,456	
Lease liabilities	31	12,846,666	15,713,625	-	-	
Deferred tax liabilities	32	5,701,185	5,581,239	_	-	
Employee benefits	33	1,668,797	1,306,358	164,243	106,567	
Other liabilities	34	277,865	418,493	-	-	
Other maximizes	<u> </u>	58,958,760	69,968,573	1,365,016	2,720,023	
Current liabilities						
Interest-bearing loans and borrowings	30	9,196,934	9,618,620	1,244,161	1,373,604	
Lease liabilities	31	1,780,313	1,831,047	-		
Trade and other payables	35	25,261,523	22,768,646	11,611,482	8,009,291	
Current tax payable		950,542	1,143,535	-	-,,	
Bank overdrafts and other short-term borrowings	27	19,388,741	22,791,252	8,562,964	10.406.913	
		56,578,053	58,153,100	21,418,607	19,789,808	
Total equity and liabilities		201,256,782	214,337,690	49,125,222	50,540,739	

The above statements of financial position are to be read in conjunction with the notes to the financial statements on pages 317 to 430.

I certify that the financial statements for the year ended 31st March 2024 are in compliance with the requirements of the Companies Act No. 7 of 2007.



Ms. N. Sivapragasam Chief Financial Officer

The Board of Directors is responsible for the preparation and presentation of these financial statements.

For and on behalf of the Board:

Deshamanya D.H.S. Jayawardena *Chairman*

Ms. D.S.T. Jayawardena Joint Deputy Chairperson and Joint Managing Director Dr. M. P. Dissanayake Deputy Chairman and Managing Director

15th July 2024 Colombo, Sri Lanka

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Attributable to equity holders of the company					
	Stated capital Rs.'000	Revaluation reserve Rs.'000	Other capital reserves	General reserves Rs.'000		
Balance as at 01st April 2022	2,135,140	9,828,214	148,440	16,882,827		
Adjustment on Surcharge tax levied under Surcharge Act	-	-	-	-		
Balance as at 01st April 2022 (Adjusted)	2,135,140	9,828,214	148,440	16,882,827		
Profit for the year	-	-	-	-		
Other comprehensive income /(loss) for the year (note 29.3.1)	-	1,719,485	-	-		
Total comprehensive income / (loss) for the year	-	1,719,485	-	-		
Share of net assets of equity-accounted investees	-	-	-	-		
Transfer to reserves	-	-	-	2,243,276		
Interim dividends for 2021/2022 (note 14)	-	-	-	-		
Dividends paid to non-controlling interests	-	-	-	-		
Total contributions and distributions recognised directly in equity	-	-	-	2,243,276		
Balance as at 31st March 2023	2,135,140	11,547,699	148,440	19,126,103		
Profit for the year	-	-	-	-		
Other comprehensive income / (loss) for the year (note 29.3.1)	-	(16,405)	-	-		
Total comprehensive income / (loss) for the year	-	(16,405)	-	-		
Share of net assets of equity-accounted investees	-	-	-	-		
Transfer from reserves	-	-	-	(1,623,984)		
Final dividends for 2022/2023 (note 14)	-	-	=	-		
Dividends paid to non-controlling interests	-	-	-	-		
Total contributions and distributions recognised directly in equity	-	-	-	(1,623,984)		
Balance as at 31st March 2024	2,135,140	11,531,294	148,440	17,502,119		

The notes on pages 317 through 430 form an integral part of these financial statements.

Attribu		Non-	Total equity			
Exchange fluctuation reserve	Fair value reserve	Cash flow hedge reserve	Retained earnings	Total	controlling interests	
Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
11,934,302	(15,393)	(2,129,288)	27,164,516	65,948,758	11,496,921	77,445,679
-	-	-	(364,951)	(364,951)	(66,820)	(431,771)
11,934,302	(15,393)	(2,129,288)	26,799,565	65,583,807	11,430,101	77,013,908
-	-	-	6,644,027	6,644,027	1,432,342	8,076,369
2,098,820	1,847	(186,726)	(27,457)	3,605,969	622,854	4,228,823
2,098,820	1,847	(186,726)	6,616,570	10,249,996	2,055,196	12,305,192
-	-	-	194,542	194,542	(93)	194,449
-	-	-	(2,243,276)	-	-	-
	-	-	(1,623,984)	(1,623,984)	-	(1,623,984)
_	-	-	-	-	(1,673,548)	(1,673,548)
_	-	-	(3,672,718)	(1,429,442)	(1,673,641)	(3,103,083)
14,033,122	(13,546)	(2,316,014)	29,743,417	74,404,361	11,811,656	86,216,017
-	-	-	2,928,185	2,928,185	1,523,565	4,451,750
(2,597,976)	(747)	671,103	(161,008)	(2,105,033)	(159,182)	(2,264,215)
(2,597,976)	(747)	671,103	2,767,177	823,152	1,364,383	2,187,535
-	-	-	232,592	232,592	-	232,592
-	-	-	1,623,984	-	-	
-	-	-	(1,623,984)	(1,623,984)	-	(1,623,984)
-	-	-	-	-	(1,292,191)	(1,292,191)
-			232,592	(1,391,392)	(1,292,191)	(2,683,583)
11,435,146	(14,293)	(1,644,911)	32,743,186	73,836,121	11,883,848	85,719,969

COMPANY STATEMENT OF CHANGES IN EQUITY

	Stated capital Rs.'000	General reserves Rs.'000	Fair value reserve Rs.'000	Retained earnings Rs.'000	Total Rs.'000
Balance as at 01st April 2022	2,135,140	16,853,163	(28,003)	7,105,888	26,066,188
Profit for the year	-	-	-	3,588,909	3,588,909
Other comprehensive income /(loss) for the year (note 29.3.2)	-	-	1,155	(1,360)	(205)
Total comprehensive income for the period	-	-	1,155	3,587,549	3,588,704
Transfer to general reserve	-	2,243,276	-	(2,243,276)	-
Interim dividends for 2021/2022 (note 14)	-	-	-	(1,623,984)	(1,623,984)
Total contributions and distributions recognised directly in equity	-	2,243,276	-	(3,867,260)	(1,623,984)
Balance as at 31st March 2023	2,135,140	19,096,439	(26,848)	6,826,177	28,030,908
Loss for the year	-	-	-	(43,870)	(43,870)
Other comprehensive loss for the year (note 29.3.2)	-	-	(523)	(20,932)	(21,455)
Total comprehensive loss for the period	-	-	(523)	(64,802)	(65,325)
Transfer from general reserve	-	(1,623,984)	-	1,623,984	-
Interim dividends for 2022/2023 (note 14)	-	-	-	(1,623,984)	(1,623,984)
Total contributions and distributions recognised directly in equity	-	(1,623,984)	-	-	(1,623,984)
Balance as at 31st March 2024	2,135,140	17,472,455	(27,371)	6,761,375	26,341,599

The notes on pages 317 through 430 form an integral part of these financial statements...

STATEMENTS OF CASH FLOWS

		GRO	OUP	COMPANY	
For the year ended 31st March		2024	2023	2024	2023
	Notes	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Cash flows from operating activities					
Profit / (loss) before tax		6,724,600	11,201,446	(16,304)	3,593,403
Adjustments for					
Depreciation and amortisation		6,966,859	7,175,187	55,583	49,936
Impairment of biological assets		10,261	-	-	-
Interest expense		10,323,468	11,393,106	3,584,769	4,183,762
(Gain) / loss on disposal of property, plant and equipment	8	(26,468)	10,709	(409)	(30)
Net gain on termination of lease	8	(1,066)	(10,511)	-	-
Loss on retirement of assets held for sale	8	-	72,269	-	-
Interest income	11	(2,908,844)	(2,884,357)	(3,216,860)	(3,105,440)
Share of profit of equity-accounted investees (net of tax)	21	(1,317,988)	(1,070,137)	-	-
Impairment losses of investments in subsidiaries and equity-accounted investees		_	-	2,000	18,004
Impairment losses / (reversals) of inventories		94,017	6,973	(28)	24
Impairment losses and write offs of trade and other receivables	9	465,733	407,680	11,910	292,317
Movement in assets held for sale		-	(5,298)	-	-
Net foreign exchange (gain) / loss		2,058,987	1,515,911	1,904,541	719,738
Provision for retirement benefit obligations	33	351,604	242,385	33,935	23,394
		16,016,563	16,853,917	2,375,441	2,181,705
Operating profit before working capital changes		22,741,163	28,055,363	2,359,137	5,775,108
(Increase)/decrease in trade and other receivables		923,666	(914,489)	(640,409)	(1,433,078)
(Increase)/decrease in inventories		1,020,502	(1,422,471)	(925)	103
(Increase)/decrease in deposits and prepayments		(1,405,123)	(2,178,574)	(121,354)	60,926
Increase/(decrease) in trade and other payables		2,483,059	(6,863,538)	3,592,373	(5,324,876)
Decrease in other liabilities		(140,628)	(62,959)	-	=
		2,881,476	(11,442,031)	2,829,685	(6,696,925)
Cash generated from /(used in) operations		25,622,639	16,613,332	5,188,822	(921,817)
Interest paid		(10,767,291)	(10,235,334)	(3,594,768)	(4,151,544)
Income tax paid		(2,785,337)	(2,376,819)	(106,063)	(20,607)
Surcharge tax paid		-	(431,771)	-	-
Retirement benefit obligations paid	33	(153,598)	(108,815)	(6,162)	(6,399)
		(13,706,226)	(13,152,739)	(3,706,993)	(4,178,550)
Net cash generated from / (used in) operating activities		11,916,413	3,460,593	1,481,829	(5,100,367)

(carried forward to next page)

The notes on pages 317 through 430 form an integral part of these financial statements..

		GRO	DUP	COMP	ANY
For the year ended 31st March		2024	2023	2024	2023
	Notes	Rs.'000	Rs.'000	Rs.'000	Rs.'000
(brought forward from previous page)					
Cash flows from investing activities					
Interest received		2,897,114	2,872,699	3,205,468	3,104,434
Investment in subsidiaries		-	(1,499,440)	(58,561)	(1,625,000)
Investment in equity accounted investees		(162,819)	(17,500)	-	-
Investment in equity securities and debt		(110,191)	(1,044)	(110,191)	(1,044)
Acquisition of property, plant and equipment *	15	(5,465,665)	(2,965,293)	(35,773)	(22,493)
Acquisition of intangible assets	17	(19,618)	(9,053)	(5,491)	-
Acquisition of biological assets *	18	(4,257)	(2,539)	-	-
Operating leases pre-paid	19	(103,128)	-	-	-
Proceeds from disposal of property, plant and equipment		79,096	20,435	409	30
Proceeds from retirement of equity securities and debt		111,642	2,007	53,308	2,007
Proceeds/(purchase) from other financial assets and liabilities (net)		(430,536)	(1,546,181)	325,516	(655,375)
Proceeds on retirement of assets held for sale		-	1,878,448	-	-
Dividends paid to non-controlling interests		(1,292,191)	(1,673,548)	-	-
Dividends received from equity accounted investees		451,839	828,794	-	-
Net cash generated from / (used in) investing activities		(4,048,714)	(2,112,215)	3,374,685	802,559
Cash flows from financing activities					
Proceeds from interest-bearing loans and borrowings	30	2,405,744	321,921	_	-
Repayment of interest-bearing loans and borrowings	30	(7,480,527)	(9,457,668)	(1,259,900)	(1,914,753)
Payment of lease liabilities	19.3	(1,799,005)	(1,887,444)	-	<u> </u>
Dividends paid to equity holders of the parent		(1,614,166)	(1,613,307)	(1,614,166)	(1,613,307)
Net cash used in financing activities		(8,487,954)	(12,636,498)	(2,874,066)	(3,528,060)
Net increase / (decrease) in cash and cash equivalents		(620,255)	(11,288,120)	1,982,448	(7,825,868)
Cash and cash equivalents at beginning of the year		(6,575,737)	5,726,543	(7,378,527)	849,540
Effect of movements in exchange rates		(60,215)	(1,014,160)	(143,493)	(402,199)
Cash and cash equivalents at end of the year	27	(7,256,207)	(6,575,737)	(5,539,572)	(7,378,527)
		(,,===,,==,,	(5/5.5/.5//	(5,555,512)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

^{*} Acquisition of property, plant and equipment includes capitalised borrowing cost paid by the Group of Rs. 211.0 million (2022/2023 - Nil), where as there is no capitalised borrowing cost on acquisition of biological assets for 2023/2024 and 2022/2023. (Company-nil).

The notes on pages 317 through 430 form an integral part of these financial statements.

FINANCIAL STATEMENTS > THE POWER TO INSPIRE

NOTES TO THE FINANCIAL STATEMENTS

1 REPORTING ENTITY

Aitken Spence PLC., (the "Company") is a public limited liability company incorporated and domiciled in Sri Lanka. The ordinary shares of the Company are listed on the Colombo Stock Exchange. The Company's registered office and the principal place of business is located at "Aitken Spence Tower II", 315 Vauxhall Street, Colombo 02.

The consolidated financial statements of the Group as at, and for the year ended 31st March 2024 comprise the financial statements of the Company and its subsidiaries (together referred to as the "Group" and individually as "Group entities") and the Group's interest in equity-accounted investees.

The principal activities of the Company and the other entities consolidated with it are disclosed in pages 448 to 456 of this report. There were no significant changes in the nature of the principal activities of the Company and the Group during the financial year under review.

The immediate parent of Aitken Spence PLC is Melstacorp PLC and the ultimate parent is Milford Exports (Ceylon) (Private) Ltd.

2 BASIS OF PREPARATION

2.1 Statement of compliance

The consolidated financial statements of the Group and the separate financial statements of the Company have been prepared in accordance with the Sri Lanka Accounting Standards (herein referred to as SLFRSs/LKASs), laid down by The Institute of Chartered Accountants of Sri Lanka (ICASL) and in compliance with the requirements of the Companies Act No. 07 of 2007 and the Sri Lanka Accounting and Auditing Standards Act No. 15 of 1995.

These financial statements, except for information on cash flows and items measured at fair value as described in note 2.4 have been prepared following the accrual basis of accounting.

The Group did not adopt any inappropriate accounting treatment, which is not in compliance with the requirements of the SLFRSs and LKASs and regulations governing the preparation and presentation of the Financial Statements.

2.2 Responsibility for financial statements

The Board of Directors of the Company acknowledges its responsibility for the Financial Statements, as set out in the "Annual Report of the Board of Directors", "Statement of Directors' Responsibilities for Financial Statements" and the "certification on the Statement of Financial Position".

2.3 Approval of financial statements by Directors

The financial statements of the Group and the Company for the year ended 31st March 2024 were approved and authorised for issue by the Board of Directors on the 15th of July 2024. These financial statements include the following components:

- an Income Statement and a Statement of Profit or Loss and Other Comprehensive Income providing the information on the financial performance of the Group and the Company for the year under review. Refer pages 309 and 310;
- a Statement of Financial Position providing the information on the financial position of the Group and the Company as at the year end. Refer page 311;
- a Statement of Changes in Equity depicting all changes in shareholders' funds during the year under review of the Group and the Company.
 Refer pages 312 and 314;
- a Statement of Cash Flows providing the information to the users on the ability of the Group and the Company to generate cash and cash equivalents and utilisation of those cash flows. Refer page 315;
- notes to the financial statements comprising material accounting policies and other explanatory information. Refer pages 317 to 430.

2.4 **Basis of measurement**

The consolidated financial statements have been prepared on the historical cost basis, except for the following material items stated in the Statement of Financial Position.

Item	Basis of measurement	Note number
Land (recognised under property, Plant and Equipment)	Measured at cost at the time of acquisition and subsequently at revalued amounts which are the fair values at the date of revaluation.	15
Financial assets classified as fair value through profit or loss	Measured at fair Value	26.1.1 and 37
Financial assets classified as fair value through other comprehensive income.	Measured at fair Value	23.1.1 and 37
Assets classified as held for sale	Measured at the lower of carrying amount and fair value less cost to sell	28
Retirement benefit obligations	Measured at the present value of the defined benefit	33.1
Lease liabilities	Measured at amortised cost using effective interest method	31

2.5 **Functional and presentation currency**

Items included in these financial statements are measured using the currency of the primary economic environment in which the Company operates (the functional currency), which is the Sri Lankan Rupee.

The financial statements are presented in Sri Lankan Rupees. All financial information presented in Rupees has been rounded to the nearest thousand except where otherwise indicated as permitted by the Sri Lanka Accounting Standard – LKAS 1 on 'Presentation of Financial Statements'.

Each Group company determines its own functional currency and items included in the financial statements of these companies are measured using that functional currency. There were no changes in the presentation or functional currency of the Group companies during the year under review.

Functional currency of all the Group companies is Sri Lankan Rupees other than the following companies whose functional currency is either based on the country of incorporation of the respective company or elements that could influence in determining its functional currency.

Company	Country of Incorporation	Functional Currency
Aitken Spence Hotel Managements Asia (Pvt) Ltd.	Sri Lanka	United States Dollar
Aitken Spence Hotels International (Pvt) Ltd.	Sri Lanka	United States Dollar
A.D.S. Resorts Private Ltd.	Maldives	United States Dollar
Ace Aviation Services Maldives Private Ltd.	Maldives	United States Dollar
Ace Resorts Private Ltd.	Maldives	United States Dollar
Cowrie Investment Private Ltd.	Maldives	United States Dollar
Interlifts International Private Ltd.	Maldives	United States Dollar
Jetan Travel Services Company Private Ltd.	Maldives	United States Dollar
Spence Maldives Private Ltd	Maldives	United States Dollar
Unique Resorts Private Ltd.	Maldives	United States Dollar
Aitken Spence Cargo (Cambodia) Co. Ltd	Cambodia	United States Dollar
Crest Star (B.V.I) Ltd.	British Virgin Islands	United States Dollar
Aitken Spence International Pte. Ltd	Singapore	United States Dollar
Fiji Ports Corporation Ltd.	Fiji	Fiji Dollars

Company	Country of Incorporation	Functional Currency
Fiji Ports Terminal Ltd.	Fiji	Fiji Dollars
Fiji Ships Heavy Industries Ltd	Fiji	Fiji Dollars
Serendib Investments Ltd.	Fiji	Fiji Dollars
Aitken Spence Hotel Managements (South India) Ltd.	India	Indian Rupee
Aitken Spence Hotel Services Private Ltd.	India	Indian Rupee
Perumbalam Resorts Private Ltd.	India	Indian Rupee
PR Holiday Homes Private Ltd.	India	Indian Rupee
Ace Aviation Myanmar Ltd.	Myanmar	Kyat
Aitken Spence Travels Myanmar Ltd.	Myanmar	Kyat
Aitken Spence Resorts (Middle East) LLC.	Oman	Oman Riyal
Ace Bangladesh Ltd.	Bangladesh	Taka

2.6 Current versus non-current classification

The Group presents assets and liabilities in the statement of financial position based on current/ non-current classification.

An asset is current when it is expected to be realised or intended to be sold or consumed in the normal operating cycle and held primarily for the purpose of trading or expected to be realised within twelve months after the reporting period.

Or

Is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as noncurrent.

A liability is current when it is expected to be settled in the normal operating cycle and is held primarily for the purpose of trading and is due to be settled within twelve months after the reporting period Or

There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period. All other liabilities are classified as non-current liabilities.

The Group classifies deferred tax assets and liabilities under noncurrent assets and liabilities.

2.7 Materiality and aggregation

Each material class of similar items is presented separately in the financial statements. Items of dissimilar nature or function are presented separately unless they are immaterial as permitted by the Sri Lanka Accounting Standard – LKAS 1 on 'Presentation of Financial Statements'.

Notes to the financial statements are presented in a systematic manner which ensures the understandability and comparability of financial statements of the Group and the Company. Understandability of the financial statements is not compromised by obscuring material information with immaterial information or by aggregating material items that have different natures or functions.

2.8 Offsetting

Financial assets and financial liabilities are offset and the net amount reported in the statement of financial position, only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or to realise the assets and settle the liabilities simultaneously. Income and expenses are not offset in the income statement, unless required or permitted by Sri Lanka Accounting Standards and as specifically disclosed in the material accounting policies of the Company.

2.9 Going concern

The Directors have made an assessment of the Group's ability to continue as a going concern, and being satisfied that it has the resources to continue in business for the foreseeable future, confirm that they do not intend either to liquidate or to cease operations of any business unit of the Group other than those disclosed in the notes to the financial statements.

3 USE OF ACCOUNTING JUDGEMENTS ESTIMATES AND ASSUMPTIONS

The preparation of financial statements of the Group and the Company in conformity with Sri Lanka Accounting Standards requires the management to make judgments, estimates and assumptions that affect the application of policies and reported values of assets, liabilities, income, expenses and accompanying disclosures including contingent liabilities. Estimates and judgements which management has assessed to have the most significant effect on the amounts recognised in the financial statements have been discussed in the individual notes of the related financial statement line items. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making a judgment about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are also described in the individual notes of the related financial statement line items. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

Items that have a significant effect on Judgements, estimates and assumptions and the respective notes that they are included in are as follows,

Item	Note number
Going concern	2.9
Valuation of property, plant and equipment	15
Impairment of non-financial assets	4.3
Recognition of deferred tax assets	22
Measurement of fair value of unquoted investment.	36
Measurement of loss rate to compute ECL allowance for trade receivables	37
Measurement of assets classified as held for sale	28
Measurement of defined benefit obligations: key actuarial assumptions	33
Measurement of contingent liabilities	39.1
Recognition of subsidiaries based on de facto control over an investee	4.1.2 and 20.6

4 SUMMARY OF MATERIAL ACCOUNTING POLICIES

Summary of material accounting policies have been disclosed along with the relevant individual notes in the subsequent pages. Those accounting policies presented with each note, have been applied consistently by the Group.

Changes in material accounting policies

Material accounting policy information

The Group also adopted Disclosure of Accounting Policies (Amendments to LKAS 1 and IFRS Practice Statement 2) from 1 April 2023. Although the amendments result in changes to the accounting policies themselves, they impacted the accounting policy information disclosed in the financial statements.

The amendments require the disclosure of 'material', rather than 'significant', accounting policies. The amendments also provide guidance on the application of materiality to disclosure of accounting policies, assisting entities to provide useful, entity- specific accounting policy information that users need to understand the other information in the financial statements.

Deferred tax related to assets and liabilities arising from a single transaction.

The Group has adopted Deferred Tax related to Assets and Liabilities arising from a Single Transaction (Amendments to LKAS 12) from 1 April 2023. The amendments narrow the scope of the initial recognition exemption to exclude transactions that give rise to equal and offsetting temporary differences - e.g., leases. For leases, group is required to recognise the associated deferred tax assets and liabilities from the beginning of the earliest comparative period presented, with any cumulative effect recognised as an adjustment to retained earnings or other components of equity at that date. For all other transactions, group applies the amendments to transactions that occur on or after the beginning of the earliest period presented.

The Group previously accounted for deferred tax on leases by applying the 'integrally linked' approach, resulting in a similar outcome as under the amendments, except that the deferred tax asset or liability was recognised on a net basis. Following the amendments, the Group has recognised a separate deferred tax asset in relation to its lease liabilities and a deferred tax liability in relation to its right-of-use assets. However, there was no impact on the statement of financial position because the balances qualify for offset under paragraph 74 of LKAS 12. There was also no impact on the opening retained earnings as at 1 April 2022 as a result of the change. The key impact for the Group relates to disclosure of the deferred tax assets and liabilities recognised. (refer note 12)

Other material accounting policies not disclosed with individual notes

Set out below are material accounting policies, which have been applied consistently by the Group, but not covered in any other sections.

4.1 Basis of consolidation

4.1.1 Business combinations and Goodwill

Business combinations are accounted for using the acquisition method as at the acquisition date, which is the date on which control is transferred to the Group.

In determining whether a particular set of activities and assets is a business, the Group assesses whether the set of assets and activities acquired includes, at a minimum, an input the substantive process and whether the acquired set has the ability to produce outputs. The Group has an option to apply a 'concentration test 'that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The optional concentration test is met

if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets.

The Group measures goodwill at the acquisition date, as excess of the aggregate of the fair value of the consideration transferred; the recognised amount of any non-controlling interests in the acquiree; the fair value of the pre-existing interest in the acquiree if the business combination is achieved in stages; and the net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed; measured at the acquisition date.

Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Any contingent consideration payable is measured at fair value at the acquisition date. If the contingent consideration is classified as equity, there after it is not re-measured and settlement is accounted within equity, or else subsequent changes in the fair value of the contingent consideration is recognised in the income statement.

The goodwill arising on acquisition of subsidiaries is presented as an intangible asset. After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually as at 31st March or when circumstances indicate that the carrying value of

the goodwill may be impaired. For the purpose of impairment testing, from the acquisition date, goodwill acquired in a business combination is allocated to each of the Group's cash-generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

If the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the entity acquired exceed the cost of the acquisition of the entity, the surplus, which is a gain on bargain purchase is recognised immediately in the consolidated income statement.

Where goodwill has been allocated to a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash generating unit retained.

4.1.2 Subsidiaries

Subsidiaries are those entities controlled by the Group. Control exists when the Company has the power, directly or indirectly to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, the Group takes into consideration potential voting rights that are currently exercisable and other contractual arrangements.

The Group controls an investee if, and only if, the Group has:

 Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)

- Exposure, or rights to variable returns from its involvement with the investee
- The ability to use its power over the investee to affect its returns

The Group considers all relevant facts and circumstances in assessing whether it has power over an investee which includes; the contractual arrangement with the other vote holders of the investee, rights arising from other contractual arrangements and the Group's voting rights and potential voting rights over the investee.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Entities that are subsidiaries of another entity which is a subsidiary of the company are also treated as subsidiaries of the company.

The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Group.

4.1.3 Non-controlling interest

The proportion of the profits or losses after taxation and each component in the other comprehensive income applicable to outside shareholders of subsidiary companies are included under the heading "Non – controlling

interests" in the Consolidated Income Statement and the Statement of Profit or Loss and the Other Comprehensive Income. Losses and negative balances applicable to the non-controlling interests in a subsidiary is allocated to the non-controlling interest even if doing so causes the non-controlling interests to have a deficit balance.

The interest of the minority shareholders in the net assets employed of these companies are reflected under the heading "Non-controlling interests" in the Consolidated Statement of Financial Position.

Acquisitions of non-controlling interests are accounted for as transactions with the equity holders in their capacity as owners and therefore no goodwill is recognised as a result of such transactions. Changes to non-controlling interests arising from transactions that do not involve the loss of control are based on a proportionate amount of the net assets of the subsidiary.

4.1.4 Loss of control

On a loss of control of a subsidiary, the Group immediately derecognises the assets including goodwill, liabilities, any non-controlling interests and the other components of equity related to the subsidiary. Any surplus or deficit arising on the loss of control is recognised in profit or loss. If the Group retains any interest in the previous subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently, it is accounted for as an equity-accounted investee or as a financial asset depending on the level of influence retained.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

4.1.5 Reporting date

All subsidiaries, and equity accounted investees of the Group have the same reporting period as the parent company other than the following companies. However the Group incorporates the results of these companies upto 31st March in the Group's financial statements.

Company	Reporting Period
A.D.S. Resorts Private Ltd.	31st December
Ace Aviation Myanmar Ltd	30th September
Ace Aviation Services Maldives Private Ltd.	31st December
Ace Resorts Private Ltd.	31st December
Aitken Spence Cargo (Cambodia) Co. Ltd	31st December
Cowrie Investment Private Ltd.	31st December
Fiji Ports Corporation Ltd.	31st December
Fiji Ports Terminal Ltd.	31st December
Fiji Ships Heavy Industries Ltd	31st December
Interlifts International Private Ltd.	31st December
Jetan Travel Services Company Private Ltd.	31st December
Spence Maldives Private Ltd.	31st December
Unique Resorts Private Ltd.	31st December
Aitken Spence Travels Myanmar Ltd.	30th September
Serendib Investments Ltd.	30th June

4.1.6 Intra-group transactions

Transfer prices between Group entities are set on an arms- length basis in a manner similar to transactions with third parties.

4.1.7 Transactions eliminated on consolidation.

Intra-group balances and transactions, and any unrealised gains and losses or income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains arising from transactions with equity accounted investees are eliminated to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

4.2 Foreign currencies

4.2.1 Foreign currency transactions and balances.

Transactions in foreign currencies are initially recorded by the Group's entities at their respective functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Non-monetary assets and liabilities denominated in foreign currencies that are measured based on historical cost in a foreign currency are translated using the exchange rate at the date of transaction.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are re-translated to the reporting currency at the exchange rate that prevailed at the date the fair value was determined.

Foreign currency differences arising on re-translation are recognised in the income statement, except for differences arising on the re-translation of FVOCI equity investments, a financial liability designated as a hedge of the net investment in a foreign operation, or qualifying cash flow hedges, which are recognised in other comprehensive income.

Foreign currency gains and losses are reported on a net basis in the income statement.

4.2.2 Foreign operations

Subsidiaries incorporated outside Sri Lanka are treated as foreign operations. The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated to the reporting currency at the rate of exchange prevailing on the reporting date. Income and expenses of the foreign entities are translated at the rate of exchange approximating to the actual rate at the dates of the transactions. For practical purposes this is presumed to be the average rate during each month.

Foreign currency differences are recognised in other comprehensive income and presented in the foreign currency translation reserve in equity except to the extent the translation difference is allocated to the noncontrolling interest. When a foreign operation is disposed of in a manner that control, significant influence or joint control is lost, the cumulative amount in the translation reserve related to that foreign operation is reclassified to the income statement as part of the gain or loss on disposal. If the Group disposes of only part of its interest in the subsidiary but retains control, the relevant portion of the translation reserve is transferred to noncontrolling interest. When the Group disposes of only part of its interest in an equity accounted investee that includes a foreign operation while retaining significant influence or joint- control, the relevant proportion of the cumulative amount of the translation reserve is reclassified to the income statement.

4.3 Impairment of non-financial assets

The carrying amounts of the Group's non-financial assets, other than inventories and deferred tax assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the recoverable amounts of such assets are estimated.

The recoverable amount of goodwill is estimated at each reporting date, or as and when an indication of impairment is identified.

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that are largely independent from other assets. Impairment losses are recognised in the income statement.

Impairment losses recognised in respect of cash-generating units on acquisition of subsidiaries are allocated first to reduce the carrying amount of any goodwill allocated to the unit, and then to reduce the carrying amount of the other assets in the unit (or group of units) on a pro rata basis.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

4.3.1 Calculation of recoverable amount

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that

reflects current market assessments of the time value of money and the risks specific to the asset or cashgenerating unit.

4.3.2 Reversal of impairment

An impairment loss in respect of goodwill is not reversed. In respect of other assets, impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

Reversals of impairment losses other than for land carried at revaluation are recognised in the income statement. Reversal of impairment loss on a revalued land, other than for a land where impairment loss has been previously recognised in the income statement, is recognised in other comprehensive income and increases the revaluation surplus for that land. For a land where previous impairment loss has been recognised in the income statement the reversal of that impairment loss is also recognised in the income statement.

4.4 Expenditure

All expenditure incurred in the running of the business and in maintaining the capital assets in a state of efficiency has been charged to revenue in arriving at the profit/loss for the year.

4.5 Cash flow

The Statement of Cash Flow has been prepared by using the 'Indirect Method' of preparing cash flows in accordance with the Sri Lanka Accounting Standard – LKAS 7 on 'Statement of Cash Flow', whereby operating activities, investing activities and financing activities are separately recognised.

5 NEW AND AMENDED STANDARDS ISSUED BUT NOT EFFECTIVE AS AT THE REPORTING DATE.

The Institute of Chartered Accountants of Sri Lanka has issued a number of new amendments to Sri Lanka Accounting Standards (SLFRSs/LKASs) that are effective for annual periods beginning after the current financial year. Accordingly, the Group has not early adopted them in preparing these financial statements.

The following amended standards are not expected to have a significant impact on the Group's financial statements.

Classification of liabilities as current or non-current and Noncurrent liabilities with covenants (Amendments to LKAS 1)

The amendments aims to clarify the requirements on determining whether a liability is current or non-current, and require new disclosures for non-current liabilities that are subject to future covenant. The amendments apply for annual reporting period beginning on or after 1 January 2024.

The amendments in classification of liabilities as current or non-current (Amendments to LKAS 01) affect only the presentation of liabilities in the statement of financial position not the amount or timing of recognition of any asset, liability, income or expenses or the information that entities disclose about those item.

Supplier finance arrangements (Amendments to LKAS 7 and SLFRS 7)

The amendments introduce new disclosures relating to supplier fiancé arrangements that assist users of the financial statements to assess the effects of these arrangements on an

entity's liabilities and cash flows and on an entity's exposure to liquidity risk. The amendments apply for annual reports beginning on or after 1 January 2024.

Lease liability in a sale and leaseback (Amendments to SLFRS 16)

The amendment is intended to improve the requirements for sale and leaseback transactions in SLFRS 16. It does not change the accounting for leases unrelated to sale and leaseback transactions. The amendment applies retrospectively to annual reporting periods beginning on or after 1 January 2024.

Lack of exchangeability (Amendment to LKAS 21)

The amendments clarify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking, as well as require the disclosure of information that enables users of financial statements to understand the impact of a currency not being exchangeable. The amendments apply to annual reporting periods beginning on or after 1 January 2025.

General requirements for disclosure of sustainability-related financial information (SLFRS S1) and Climate-related disclosures (SLFRS S2)

In June 2023 the International Sustainability Standards Board (ISSB) released its first two sustainability disclosure standards, IFRS S1 and IFRS S2. During the year, CA Sri Lanka issued the localised standards based on these IFRSs designated as SLFRS S1 SLFRS S2. These standards will become effective for the Group from 1 April 2025. No financial impact is expected on the Group except for additional disclosures.

6 OPERATING SEGMENTS

ACCOUNTING POLICY

An operating segment is a distinguishable component of the Group that engages in business activities from which it earns revenue and incurs expenses, including revenue and expenses that relate to transactions with the Group's other segments.

The operations of the Group are categorised under four segments based on the nature of the products or services provided by each segment and the risks and rewards associated with the economic environment in which these segments operate. The performance of the Group is evaluated based on the performance of these four main segments by the Group's

Managing Director (chief operating decision maker). The internal management reports prepared on these segments are reviewed by the Group's Managing Director on a monthly basis. Details of the Group companies operating under each segment and the products and services offered under each segment are provided under Group Companies in pages 448 to 456.

6.1 Business segments

The Group operates in four business segments namely tourism, maritime and freight logistics, strategic investments and services, segregated based on the nature of the products or services provided and risk and returns of each segment. Segment results and assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

All transactions between group companies whether inter-segmental or intra-segmental are on an arms length basis and in a manner similar to the transactions with third parties.

6.1.1 Business segment analysis of group revenue and profit

	Tour sec		Maritin freight logis		Strat investr	9	Servi sect		Total	
For the year ended 31st March	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Total revenue generated	72,475,909	60,465,501	24,358,510	30,180,487	18,261,978	22,796,025	2,246,653	2,352,959	117,343,050	115,794,972
Intra-segmental revenue	(5,065,726)	(4,320,621)	(710,088)	(1,208,534)	(1,104,235)	(1,286,943)	(80,352)	(82,637)	(6,960,401)	(6,898,735)
Total revenue with inter -										
segmental revenue	67,410,183	56,144,880	23,648,422	28,971,953	17,157,743	21,509,082	2,166,301	2,270,322	110,382,649	108,896,237
Inter - segmental revenue	(54,122)	(45,244)	(197,086)	(432,744)	(807,464)	(701,445)	(306,211)	(218,805)	(1,364,883)	(1,398,238)
Total revenue with equity-										
accounted investees	67,356,061	56,099,636	23,451,336	28,539,209	16,350,279	20,807,637	1,860,090	2,051,517	109,017,766	107,497,999
Share of equity-accounted										
investees' revenue	(534,084)	(270,421)	(8,086,870)	(5,871,524)	(2,908,559)	(3,251,731)	(2,000)	-	(11,531,513)	(9,393,676)
Revenue from external customers	66,821,977	55,829,215	15,364,466	22,667,685	13,441,720	17,555,906	1,858,090	2,051,517	97,486,253	98,104,323
Profit from operations	9,202,393	7,874,909	3,666,416	6,080,458	(258,268)	4,453,309	615,668	575,163	13,226,209	18,983,839
Finance income	1,151,544	1,277,850	516,537	1,042,397	1,147,769	491,830	92,994	72,280	2,908,844	2,884,357
Finance expenses	(6,592,417)	(6,452,213)	(239,951)	(301,277)	(3,717,481)	(4,851,419)	(178,592)	(131,978)	(10,728,441)	(11,736,887)
Share of profit / (loss) of equity-										
accounted investees (net of tax)	(19,960)	(374,028)	977,660	996,034	367,558	449,769	(7,270)	(1,638)	1,317,988	1,070,137
Profit / (loss) before tax	3,741,560	2,326,518	4,920,662	7,817,612	(2,460,422)	543,489	522,800	513,827	6,724,600	11,201,446
Income tax expense	(1,488,146)	(1,591,146)	(764,052)	(1,562,772)	201,914	113,293	(222,566)	(84,452)	(2,272,850)	(3,125,077)
Profit / (loss) for the year	2,253,414	735,372	4,156,610	6,254,840	(2,258,508)	656,782	300,234	429,375	4,451,750	8,076,369
Depreciation and amortisation	5,185,125	5,456,022	784,324	839,405	915,021	789,919	82,389	89,841	6,966,859	7,175,187
Impairment losses / (reversals) and										
write offs	10,702	(90,891)	(25,542)	(46,275)	575,947	532,372	8,904	19,447	570,011	414,653
Other non-cash expenses	148,865	97,465	82,602	65,018	102,882	66,796	17,255	13,106	351,604	242,385

There were no impairment losses or any reversals of impairment losses recognised directly in equity during the year.

There was no single customer recording revenue from transactions to the value exceeding 10% of the Group revenue during the financial year under review.

6.1.2 Business segment analysis of group assets and liabilities

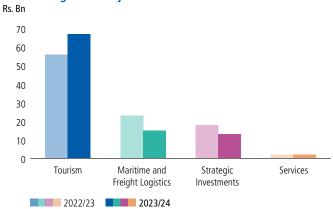
6.1.2.1 Segment assets

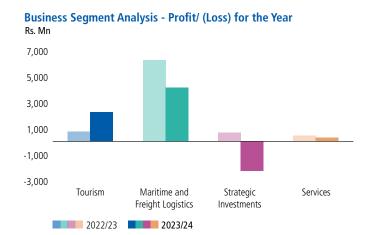
	Tour sec		Maritir freight logi		Strategic investments		Serv sec		То	tal
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	31.03.2024	31.03.2023	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Non-current assets										
Property, plant and										
equipment	66,462,520	72,924,527	8,981,569	7,577,613	22,399,526	21,766,073	3,185,080	3,230,913	101,028,695	105,499,126
Investment properties	72,000	72,000	-	-	1,559,258	1,559,321	-	260	1,631,258	1,631,581
Intangible assets (other										
than goodwill)	22,539	39,203	3,805	4,889	49,024	63,813	2,327	1,808	77,695	109,713
Biological assets	-	-	-	-	64,455	71,334	-	-	64,455	71,334
Right-of-use assets	14,272,535	16,888,634	1,270,918	1,657,463	814,721	590,220	6,207	524	16,364,381	19,136,841
Deferred tax assets	436,060	698,815	430,811	138,250	1,037,352	706,690	70,343	75,559	1,974,566	1,619,314
Other financial assets	975,777	998,017	16,802	17,125	26,400	12,933	-	-	1,018,979	1,028,075
Segment non-current										
assets	82,241,431	91,621,196	10,703,905	9,395,340	25,950,736	24,770,384	3,263,957	3,309,064	122,160,029	129,095,984
Investments in equity-										
accounted investees	-	19,960	7,398,234	7,072,741	2,522,428	2,111,946	26,175	33,446	9,946,837	9,238,093
Intangible assets - goodwill										
on consolidation	-	-	-	-	-	-	-	-	1,562,354	1,630,104
Total non-current assets	82,241,431	91,641,156	18,102,139	16,468,081	28,473,164	26,882,330	3,290,132	3,342,510	133,669,220	139,964,181
Current assets										
Inventories	1,485,497	1,843,279	785,669	870,820	1,630,064	2,320,143	258,443	239,950	4,159,673	5,274,192
Trade and other receivables	12,488,456	8,277,166	6,592,745	6,255,771	9,466,537	13,959,196	3,105,033	1,630,215	31,652,771	30,122,348
Current tax receivable	17,580	30,232	33,557	19,151	171,337	78,692	3,905	4,232	226,379	132,307
Deposits and prepayments	4,724,973	2,152,476	370,786	1,798,259	528,275	275,974	46,540	38,742	5,670,574	4,265,451
Other current assets	5,441,549	4,599,333	1,121,803	1,277,103	18,789,416	21,112,842	22,081	83,814	25,374,849	27,073,092
Cash and short-term										
deposits	4,552,266	8,379,957	2,979,529	3,625,321	4,415,510	3,770,100	185,229	440,137	12,132,534	16,215,515
Segment current assets	28,710,321	25,282,443	11,884,089	13,846,425	35,001,139	41,516,947	3,621,231	2,437,090	79,216,780	83,082,905
Eliminations / adjustments	-	-	-	-	-	-	-	-	(11,798,641)	(8,878,819)
Total current assets	28,710,321	25,282,443	11,884,089	13,846,425	35,001,139	41,516,947	3,621,231	2,437,090	67,418,139	74,204,086
Assets classified as held										
for sale	-		-		-		-		169,423	169,423
Total assets	110,951,752	116,923,599	29,986,228	30,314,506	63,474,303	68,399,277	6,911,363	5,779,600	201,256,782	214,337,690
Total segment assets	110,951,752	116,903,639	22,587,994	23,241,765	60,951,875	66,287,331	6,885,188	5,746,154	201,376,809	212,178,889
Additions to										
non-current assets	1,892,093	2,059,082	2,053,623	589,675	1,517,378	309,113	26,446	19,015	5,489,540	2,976,885

6.1.2.2 Segment liabilities

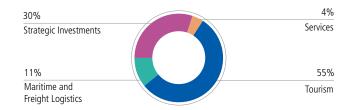
	Tour sec		Maritin freight logi		Strat invest	3	Serv sec		Total	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	31.03.2024	31.03.2023	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Non-current Liabilities										
Interest-bearing loans and										
borrowings	28,975,546	36,588,536	500,000	-	8,939,501	10,311,122	49,200	49,200	38,464,247	46,948,858
Lease liabilities	11,101,659	13,578,669	1,328,620	1,846,244	409,542	287,032	6,845	1,680	12,846,666	15,713,625
Deferred tax liabilities	3,254,771	2,984,397	1,245,161	1,386,260	388,412	352,382	683,115	691,970	5,571,459	5,415,009
Employee benefits	708,614	560,886	471,481	391,524	415,992	295,906	72,710	58,042	1,668,797	1,306,358
Other liabilities	-	-	277,865	418,493	-	-	-	-	277,865	418,493
Segment non-current										
liabilities	44,040,590	53,712,488	3,823,127	4,042,521	10,153,447	11,246,442	811,870	800,892	58,829,034	69,802,343
Eliminations / adjustments	_	_	_	_	_	_	_	_	129,726	166,230
Total non-current liabilities	44,040,590	53,712,488	3,823,127	4,042,521	10,153,447	11,246,442	811,870	800,892	58,958,760	69,968,573
Total Holl carrent habilities	11,010,550	33,7 12,100	3,023,127	1,0 12,321	10,133,117	11,210,112	011,070	000,032	30,330,700	03,300,313
Current liabilities										
Interest-bearing loans and										
borrowings	6,143,666	6,114,421	-	-	3,053,268	3,453,799	-	50,400	9,196,934	9,618,620
Lease liabilities	1,392,618	1,453,716	374,657	365,254	13,038	12,077	-	-	1,780,313	1,831,047
Trade and other payables	20,522,869	15,567,916	5,255,728	5,499,034	10,445,073	9,226,033	836,494	1,354,482	37,060,164	31,647,465
Current tax payable	370,152	399,665	409,543	557,071	100,815	144,630	70,032	42,169	950,542	1,143,535
Bank overdrafts and other										
short-term borrowings	6,291,417	8,144,146	200,609	111,985	10,850,207	14,232,946	2,046,508	302,175	19,388,741	22,791,252
Segment current liabilities	34,720,722	31,679,864	6,240,537	6,533,344	24,462,401	27,069,485	2,953,034	1,749,226	68,376,694	67,031,919
Eliminations / adjustments	-	-	-	-	-	-	-	-	(11,798,641)	(8,878,819)
Total current liabilities	34,720,722	31,679,864	6,240,537	6,533,344	24,462,401	27,069,485	2,953,034	1,749,226	56,578,053	58,153,100
To 6 1 Pol 1990	70 764 242	05 202 252	40.002.004	10 575 065	24 645 042	20 245 027	2.764.004	2 550 440	445 536 043	120 121 672
Total liabilities	78,761,312	85,392,352	10,063,664	10,575,865	34,615,848	38,315,927	3,764,904	2,550,118	115,536,813	128,121,673
Total segment liabilities	78,761,312	85,392,352	10,063,664	10,575,865	34,615,848	38,315,927	3,764,904	2,550,118	127,205,728	136,834,262

Business Segment Analysis - Revenue from External Customers

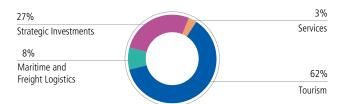




Business Segment Analysis - Segment Assets



Business Segment Analysis - Segment Liabilities



6.2 Geographical information

The geographical information is stated based on the country where the sale occurred, the service rendered and / or the location where assets and liabilities are held.

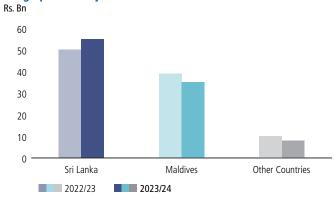
6.2.1 Geographical analysis of group revenue and profit

	Sri La	anka	Maldives		Other co	ountries	Total	
For the year ended 31st March	2024	2023	2024	2023	2024	2023	2024	2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Revenue	54,545,011	49,869,367	34,795,425	38,590,691	8,145,817	9,644,265	97,486,253	98,104,323
Profit from operations	3,378,658	7,718,997	7,431,171	7,915,043	2,416,380	3,349,799	13,226,209	18,983,839
Profit before tax	560,524	3,973,317	4,062,540	4,348,344	2,101,536	2,879,785	6,724,600	11,201,446
Profit / (loss) for the year	(429,243)	1,941,003	3,670,452	3,742,680	1,210,541	2,392,686	4,451,750	8,076,369
Depreciation and amortisation	1,968,768	1,866,219	4,045,086	4,254,742	953,005	1,054,226	6,966,859	7,175,187
Impairment losses / (reversals) and write offs	552,953	495,503	8,873	(81,171)	8,185	321	570,011	414,653
Other non-cash expenses	299,544	209,925	2,830	1,859	49,230	30,601	351,604	242,385

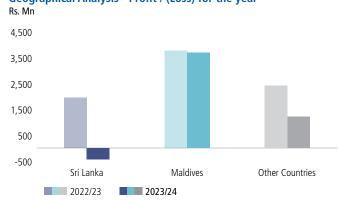
6.2.2 Geographical analysis of group assets and liabilities

	Sri L	anka	Maldives		Other countries		Total	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Segment non-current assets	53,480,277	51,164,959	47,376,035	54,656,874	21,303,717	23,274,151	122,160,029	129,095,984
Segment current assets	53,915,103	58,240,895	11,528,135	13,087,010	3,350,298	4,169,863	68,793,536	75,497,768
	107,395,380	109,405,854	58,904,170	67,743,884	24,654,015	27,444,014	190,953,565	204,593,752
Investments in equity-accounted investees	-	-	-	-	-	-	9,946,837	9,238,093
Goodwill on consolidation	-	-	-	-	-	-	1,562,354	1,630,104
Assets classified as held for sale	-	-	-	-	-	-	169,423	169,423
Eliminations / adjustments	-	-	-	-	-	-	(1,375,397)	(1,293,682)
Total assets	107,395,380	109,405,854	58,904,170	67,743,884	24,654,015	27,444,014	201,256,782	214,337,690
Segment non-current liabilities	25,587,130	28,576,678	27,755,924	34,992,915	5,485,980	6,232,750	58,829,034	69,802,343
Segment current liabilities	38,208,322	37,269,334	14,698,519	16,940,158	4,841,859	4,992,974	57,748,700	59,202,466
	63,795,452	65,846,012	42,454,443	51,933,073	10,327,839	11,225,724	116,577,734	129,004,809
Eliminations / adjustments	-	-	-	-	-	-	(1,040,921)	(883,136)
Total liabilities	63,795,452	65,846,012	42,454,443	51,933,073	10,327,839	11,225,724	115,536,813	128,121,673
Additions to non-current assets	3,437,473	991,949	1,073,954	1,445,330	978,113	539,606	5,489,540	2,976,885

Geographical Analysis - Revenue from External Customers



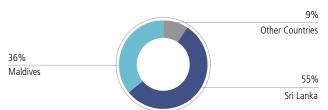
Geographical Analysis - Profit / (Loss) for the year



Geographical Analysis - Segment Assets



Geographical Analysis - Segment Liabilities



6.3 Geographical analysis of segmental information

6.3.1 Geographical analysis of group revenue and profit in reported segments

	Revenue		Profit /(loss) from operations		Profit /(loss) before tax		Profit /(loss) for the year	
For the year ended 31st March	2024	2023	2024	2023	2024	2023	2024	2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Tourism sector								
- Local	30,031,646	15,258,112	1,741,233	(200,879)	619,465	(1,029,619)	(168,451)	(2,120,862)
- Overseas	36,790,331	40,571,103	7,461,160	8,075,788	3,122,095	3,356,137	2,421,865	2,856,234
Maritime and freight logistics sector								
- Local	9,373,295	15,205,977	1,285,247	2,910,093	1,883,489	3,963,222	1,701,350	2,992,208
- Overseas	5,991,171	7,461,708	2,381,169	3,170,365	3,037,173	3,854,390	2,455,260	3,262,632
Strategic investments								
- Local	13,441,720	17,555,906	(259,348)	4,453,309	(2,461,195)	543,489	(2,258,816)	656,782
- Overseas	-	-	1,080	-	773	-	308	-
Services sector								
- Local	1,698,350	1,849,372	611,526	556,474	518,765	496,225	296,674	412,875
- Overseas	159,740	202,145	4,142	18,689	4,035	17,602	3,560	16,500
	97,486,253	98,104,323	13,226,209	18,983,839	6,724,600	11,201,446	4,451,750	8,076,369

6.3.2 Geographical analysis of group assets and liabilities segment wise

	Non-curre	ent assets	Current assets		Total assets	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Tourism sector						
- Local	16,260,292	16,669,502	14,233,225	10,823,949	30,493,517	27,493,451
- Overseas	65,981,139	74,951,694	10,740,228	12,604,375	76,721,367	87,556,069
Maritime and freight logistics sector						
- Local	8,013,215	6,422,362	6,971,331	6,682,681	14,984,546	13,105,043
- Overseas	2,690,690	2,972,978	3,002,023	3,962,880	5,692,713	6,935,858
Strategic investments						
- Local	25,947,646	24,770,384	29,519,727	38,120,607	55,467,373	62,890,991
- Overseas	3,090	-	35,329	-	38,419	-
Services sector						
- Local	3,259,124	3,302,711	2,747,630	1,882,176	6,006,754	5,184,887
- Overseas	4,833	6,353	168,646	127,418	173,479	133,771
	122,160,029	129,095,984	67,418,139	74,204,086	189,578,168	203,300,070
Investments in equity-accounted investees	-	-	-	-	9,946,837	9,238,093
Goodwill on consolidation	-	-	-	-	1,562,354	1,630,104
Assets classified as held for sale	-	-	-	-	169,423	169,423
Total assets	122,160,029	129,095,984	67,418,139	74,204,086	201,256,782	214,337,690

Geographical analysis of group assets and liabilities segment wise 6.3.2

	Non-current liabilities		Current I	iabilities	Total liabilities	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Tourism sector						
- Local	12,432,516	14,804,971	14,864,101	10,796,516	27,296,617	25,601,487
- Overseas	31,608,074	38,907,517	16,862,381	19,061,634	48,470,455	57,969,151
Maritime and freight logistics sector						
- Local	2,189,297	1,724,373	3,701,654	4,406,473	5,890,951	6,130,846
- Overseas	1,633,830	2,318,148	1,563,336	1,871,910	3,197,166	4,190,058
Strategic investments						
- Local	10,153,447	11,246,442	16,925,529	20,900,565	27,078,976	32,147,007
- Overseas	-	-	38	-	38	-
Services sector						
- Local	811,870	800,892	2,610,740	1,066,390	3,422,610	1,867,282
- Overseas	-	-	50,274	49,612	50,274	49,612
	58,829,034	69,802,343	56,578,053	58,153,100	115,407,087	127,955,443
Eliminations / adjustments	129,726	166,230	-	-	129,726	166,230
Total liabilities	58,958,760	69,968,573	56,578,053	58,153,100	115,536,813	128,121,673

7 **REVENUE**

ACCOUNTING POLICY

Revenue from contracts with customers

Revenue is measured based on consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The Group recognises revenue when it transfers control over a good or service to a customer, to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. Group Revenue is presented net of value added tax (VAT), rebates and discounts and after eliminating intra-group sales.

Sale of goods

Revenue from the sale of goods is recognised on accrual basis at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods.

The Group considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated (e.g., warranties and free maintenance). In determining the transaction price for the sale of goods, the Group considers the effects

of variable consideration, the existence of significant financing components, non-cash consideration, and consideration payable to the customer (if any).

Rendering of services

Revenue from rendering of services is recognised by reference to the stage of completion of the transaction at the end of the reporting period irrespective of whether the service is billed.

When another party is involved in providing goods or services to its customer, the Group determines whether it is a principal or an agent in these transactions by evaluating the nature of its promise to the customer. The Group is a principal and records revenue on a gross basis if it controls the promised goods or services before transferring them to the customer. However, if the Group's role is only to arrange for another entity to provide the goods or services, then the Group is an agent and records the revenue at the net amount that it retains for its agency

Royalty Income

Royalty income is recognised on an accrual basis in accordance with the substance of the agreement.

Other Revenue

Rental income

Rental income arising from renting of property, plant and equipment and investment properties is recognised as revenue on a straight-line basis over the term of the hire.

Contract Balances

Contract Assets

Contract Assets represent group's right to consideration in exchange for goods or services that the entity has transferred to a customer when that right is conditioned on something other than the passage of time (for example, the entity's future performance).

Contract Liabilities

Contract Liabilities represent group's obligation to transfer goods or services to a customer for which the entity has received consideration from the customer (or the amount is due).

7.1 Revenue analysis based on revenue streams

	GROUP		COMPANY		
For the year ended 31st March		2024	2023	2024	2023
		Rs.'000	Rs.'000	Rs.'000	Rs.'000
Revenue from contracts with customers					
Rendering of services		89,728,688	87,369,307	1,132,569	970,329
Sale of goods		7,471,363	10,343,610	-	-
Royalty income		-	-	83,006	122,668
	!	97,200,051	97,712,917	1,215,575	1,092,997
Other revenue					
Other revenue		286,202	391,406	50,051	49,284
		286,202	391,406	50,051	49,284
		97,486,253	98,104,323	1,265,626	1,142,281

7.2 Disaggregation of revenue from contracts with customers

7.2.1 Business segment analysis of Group revenue

For the year ended 31st March		2024		2023			
	Rendering of services	Sale of goods	Total revenue	Rendering of services	Sale of goods	Total revenue	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Tourism sector	66,812,171	9,806	66,821,977	55,825,237	3,978	55,829,215	
Maritime and freight logistics sector	15,364,466	-	15,364,466	22,667,685	-	22,667,685	
Strategic investments	5,980,163	7,461,557	13,441,720	7,216,274	10,339,632	17,555,906	
Services sector	1,858,090	-	1,858,090	2,051,517	-	2,051,517	
	90,014,890	7,471,363	97,486,253	87,760,713	10,343,610	98,104,323	

7.2.2 Geographical segment analysis of Group revenue

For the year ended 31st March		2024		2023			
	Rendering of services	Sale of goods	Total revenue	Rendering of services	Sale of goods	Total revenue	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Sri Lanka	47,073,648	7,471,363	54,545,011	39,525,757	10,343,610	49,869,367	
Maldives	34,795,425	-	34,795,425	38,590,691	-	38,590,691	
Other countries	8,145,817	-	8,145,817	9,644,265	-	9,644,265	
	90,014,890	7,471,363	97,486,253	87,760,713	10,343,610	98,104,323	

7.3 Contract balances

		GROUP		COMPANY	
As at		31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Notes	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Trade receivables	25	16,881,289	17,601,591	383	1,447
Contract assets	25	439,424	536,367	-	-
Contract liabilities	35	(3,124,805)	(3,550,645)	-	-

7.3.1 Carrying value of contract liabilities

	G	ROUP
For the year		2022/2023
		Rs.'000
Balance as at 01st April	3,550,645	3,073,534
Advances received from customers during the period	28,904,063	28,611,774
Recognised as revenue during the year		
- From contract liabilities at the beginning of the period	(2,985,771) (3,048,519)
- From performance obligations satisfied during the period	(26,071,972	(25,307,335)
- Write-back of unutilised old reservation advances	(14,030	-
Exchange difference	(258,130	221,191
Balance as at 31st March	3,124,805	3,550,645

7.4 **Performance obligations**

Information about the Group's performance obligations are summarised below;

Type of product / service	Nature and timing of satisfaction of the performance obligation	Revenue recognition
Rendering of services		
Tourism sector		
Hotel operations The main revenue of the Group's hotel operations is the provision of rooms for guest accommodation (apartment revenue). Apartment revenue is recognised on rooms occupied on a daily basis over the period of the stay, while the revenue from other sources such as food and beverage sales, provision of laundry, telephone, water sports, spa services and transfer and excursion services in the Maldives are accounted for at the time of consumption/ the service. Invoices to customers are raised on completion of the hotel stay.		Revenue recognition for the Group's apartment revenue is over the period and other hotel operations is at a point in time.
Hotel management services	Consists of fees for providing management and marketing services to hotels. Fees for Hotel management services are calculated as a percentage of revenue and operating profit of the hotels.	Revenue for hotel management services is recognised at each month end.
Inbound and outbound travels	The main activity of the Group companies in the inbound and outbound travel segment is selling of tour packages and other destination management services. Customers are invoiced for the services at the commencement of the tour and the revenue from sale of tour packages is recognised on the start date of the tour.	Revenue recognition at a point in time.
Airline General Sales Agent (GSA)	Overriding commission from the Airlines is recognised on flown basis whereas the ticketing commission from the airline is recorded on the date of the sale.	Revenue recognition at a point in time.
Maritime and freight logi	stics sector	
Maritime and port services	Operations of the Group's maritime segment includes provision of services of a shipping agent, supply of marine lubricants, representation of liner shipping agencies and global container services as an agent of the principal shipping line. Revenue for the segment represents the commission derived from the services rendered to the shipping lines.	Commission income is recognised upon the departure of the vessel.
	Revenue from port operation and management services performed by the Group is recognised on completion of the operation.	Revenue is recognised at a point in time on completion of the port services.
Freight forwarding and courier	Revenue from freight forwarding and courier operations of the Group is recorded when the cargo is loaded to the vessel.	Revenue recognition for the freight forwarding and courier operation is at a point in time.
Revenue from the Group's Container Freight Station (CFS) operations and the inland container depot operations is recognised upon dispatch of the container from the facility, the income from transport, distribution and other special operations are recognised upon completion of the contractual activity while the revenue from warehouse and mobile storage solutions are recognised on a monthly basis over the period of time and revenue from container repair based on confirmation on the readiness to release the container.		At a point in time for CFS, depot, transport, distribution, container repair and other special operations and over the period of time for warehouse and mobile storage solutions.
Airline GSA (Cargo)	Commission income from airline GSA is recognised when cargo is handed over to the airline.	Revenue recognition at a point in time.

Type of product / service	Nature and timing of satisfaction of the performance obligation	Revenue recognition
Strategic investments		
Power generation	Revenue from thermal power generation is recognised based on the actual amount of electricity generated and supplied to the national grid as a variable component and a fixed component referred to as capacity charge calculated based on the minimum guaranteed energy amount as specified in the power purchase agreement (PPA), while the revenue from renewable power, namely wind, hydro and waste, is recorded based on a fixed or variable tariff in terms of the respective PPAs. Invoices for the generation of power are raised on a monthly basis.	Revenue is recognised on the last day of the month based on the power generated during the month.
Services sector		
Inward money transfer	The inward money transfer segment of the Group acts as a representative of the Western Union Network (France) SAS. Representative base compensation is recognised by the company upon the completion of the inward money transfer.	Revenue is recorded at a point in time when inward money transfer is completed.
Elevator agency	Revenue on equipment sales of elevators is recognised in the income statement by reference to the date of delivery of the equipment to the site. Revenue on installation of elevators is recognised by reference to the stage of completion at the reporting date. Stage of completion is measured by reference to the percentage of work done to date. Revenue for free maintenance inbuilt in the contract is deferred until installation is completed and there after recognised monthly once the maintenance period commences. Revenue for stand alone maintenance agreements are recognised in the income statement on a monthly basis while the revenue for repairs of elevators is recognised upon completion of the repair. However invoices to customers for all above revenue types are raised as per the contract terms.	Revenue on equipment sales of elevators is recognised when the equipments are delivered to the site. Revenue on installation of elevators and maintenance contracts is recognised over time as the services are provided while the revenue for repairs is recognised at a point in time. The stage of completion for determining the amount of revenue to recognise is assessed based on estimate of work completed.
Insurance	Commission income of the sale of Insurance policies is recognised upon settlement of the premium to the respective Insurance Companies while revenue from survey and other Insurance services is recognised upon completion of the professional service.	Revenue recognised for commission income and fees for professional services is at a point in time.
Property management (Renting of property)	Income for the property management companies is derived from renting of properties owned by them. Invoices for renting of property are issued on a monthly basis over the period of the rental agreement.	Revenue is recognised over time during the period of the rent agreements.
Sale of goods		
Tourism sector		
Water bottling operation for use in the hotel sector	Customers obtain control of bottled water upon sale of the item. Invoices are generated and revenue is recognised when the bottles are dispatched from the Group's warehouse.	Revenue recognition at a point in time.

Type of product / service	Nature and timing of satisfaction of the performance obligation	Revenue recognition
Strategic investments		
Printing and packaging (supply of value added printing and packaging products and services)	Customers obtain control of goods when the goods are delivered to them. Some contracts permit the customer to return an item. Returned goods are exchanged only for new goods. Invoices are generated and revenue is recognised when the goods are delivered and have been accepted by customers at their premises.	Revenue recognition at a point in time.
Manufacturing of apparels	Customers obtain control of goods when the garments are handed over to the nominated freight forwarding company who is an agent of the customer. Invoices are generated and revenue is recognised when the manufactured garments are handed over to the freight forwarding company.	Revenue recognition at a point in time.

Payment terms - The Group provides credit to its customers based on normal industry terms which is generally 30 days or as specified in individual contracts with the customers. In certain instances advance payments are obtained from customers prior to commencement of the performance obligation.

8 OTHER OPERATING INCOME

ACCOUNTING POLICY

Dividend income

Dividend income is recognised in the income statement on the date that the Group's right to receive payment is established, which is generally when the dividend is declared.

Gains and losses from disposal of noncurrent assets

Net gains and losses of a revenue nature arising from the disposal of property, plant and equipment and other non-current assets, including investments in subsidiaries, joint ventures and associates, are accounted in the income statement, after deducting from the

proceeds on disposal, the carrying amount of such assets and the related selling expenses.

Net foreign exchange gain /(loss)

Foreign currency differences arising on re-translation of foreign currency monetary items other than the differences arising on the re-translation of FVOCI equity investments, a financial liability designated as a hedge of the net investment in a foreign operation, or qualifying cash flow hedges are recognised in the income statement on a net basis.

Gain on bargain purchase

Refer note 4.1.1

Other income

Other income are recognised on an accrual basis.

	GRO	UP	COMPANY	
For the year ended 31st March	2024	2023	2024	2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Dividends from Group subsidiaries and equity-accounted investees	-	-	2,665,387	3,864,717
Dividends from equity securities – at FVTPL	3,996	6,279	1,467	2,543
Net foreign exchange gain / (loss)	(2,560,192)	1,870,100	(1,617,891)	1,678,459
Gain / (loss) on disposal of property, plant and equipment	26,468	(10,709)	409	30
Net gain on termination of lease	1,066	10,511	-	-
Loss on retirement of assets held for sale	-	(72,269)	-	-
Insurance claims received	171,890	186,826	-	-
Sundry income	50,030	31,394	2,796	2,688
	(2,306,742)	2,022,132	1,052,168	5,548,437

9 **PROFIT FROM OPERATIONS**

Profit from operations is stated after charging the following:

	GROUP		COMPANY	
For the year ended 31st March	2024	2023	2024	2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Cost of inventories and services	58,407,778	58,480,224	1,065,663	909,382
Directors' remuneration and fees	793,397	690,969	375,834	317,550
Auditors' remuneration				
- KPMG	30,102	30,161	2,071	1,880
- Other auditors	16,086	14,530	-	-
Fees paid to auditors for non-audit services				
- KPMG	16,714	11,149	4,007	3,509
- Other auditors	17,653	14,972		-
Depreciation, amortisation and impairment losses of non-financial assets - Depreciation of property, plant and equipment, investment property,				
right-of-use assets and biological assets	6,916,924	7,119,946	37,474	31,833
- Amortisation of intangible assets	49,935	55,241	18,109	18,103
- Impairment of biological assets	10,261	-	-	
- Impairment of inventories	94,017	6,973	(28)	24
- Impairment losses of investments in subsidiaries and equity-accounted investees	-	-	2,000	18,004
Total of depreciation, amortisation and impairment losses of non-financial assets	7,071,137	7,182,160	57,555	67,964
Impairment losses and write offs of trade & other receivables	465,733	407,680	11,910	292,317
Legal Expenses	104,491	26,523	85,672	14,933
Defined contribution plan cost - Sri Lanka	664,694	554,886	74,356	61,564
Defined contribution plan cost - Overseas (Maldives, South India, Fiji and Oman)	182,398	188,038	-	-
Defined benefit plan cost - Retirement benefits	351,604	242,385	33,935	23,394

10 OTHER OPERATING EXPENSES-DIRECT

Direct operating expenses as disclosed in the income statement refers to the cost of services other than staff costs which are directly related to revenue.

Since most of the companies in the Group operate in service industries, other direct operating expenses represents a substantial portion of the total operating costs.

11 FINANCE INCOME AND FINANCE EXPENSES

ACCOUNTING POLICY

Finance income

Finance income comprises of interest income on funds invested, net changes in fair value of financial assets classified as fair value through profit or loss, and gains on the disposal of interest generating investments whether classified under FVTPL or FVOCI financial assets.

Interest income is recognised as it accrues in the income statement. For all financial instruments measured at amortised cost and interest bearing financial assets classified as FVOCI the interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated

future cash payments or receipts through the expected life of the financial instrument or a shorter period where appropriate, to the net carrying amount of the financial asset or liability. For interest bearing financial assets carried at fair value, interest is recognised on a discounted cash flow method. Interest income is included under finance income in the income statement.

Finance expenses

Finance expenses comprise interest expense on borrowings and leases, and impairment losses recognised on financial assets. Borrowing costs that are not directly attributable to the acquisition, construction or production

of a qualifying asset are recognised in the income statement using the effective interest method. Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset that takes a substantial period of time to get ready for its intended use or sale, are capitalised as part of the asset. Borrowing costs capitalised are disclosed in notes 15 and 18 to the financial statements.

	GRO	DUP	COMPANY		
For the year ended 31st March	2024	2023	2024	2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Finance income					
Interest income on financial assets measured at amortised cost	2,882,049	2,883,309	3,206,004	3,104,392	
Net change in fair value of equity securities classified as FVTPL	26,795	1,048	10,856	1,048	
	2,908,844	2,884,357	3,216,860	3,105,440	
Finance expenses					
Interest expense on financial liabilities measured at amortised cost	(10,325,333)	(11,391,055)	(3,586,884)	(4,181,930)	
Net impairment of financial assets measured at amortised cost	2,074	1,418	2,115	(1,832)	
Net change in fair value of equity securities classified as FVTPL	(209)	(3,469)	-	-	
Other finance charges	(404,973)	(343,781)	(5,527)	(3,990)	
	(10,728,441)	(11,736,887)	(3,590,296)	(4,187,752)	
Net finance expenses	(7,819,597)	(8,852,530)	(373,436)	(1,082,312)	

12 INCOME TAX EXPENSE

ACCOUNTING POLICY

Income tax expense comprises of current and deferred taxes. The income tax expense is recognised in the income statement except to the extent that it relates to the items recognised directly in the statement of other comprehensive income or statement of changes in equity, in which case it is recognised directly in the respective statements.

IFRIC 23 "Uncertainty over income tax treatments" provides guidance on determining taxable profits, tax bases, unused tax losses, unused tax credits and tax rates, when there is an uncertainty over the income tax treatment. However, the application of IFRIC 23 did not have an impact on the income tax expense for the year.

The Group established that any interest and penalties related to income taxes, including uncertain tax treatments do not meet the definition of income taxes and therefore accounted for them as per LKAS 37 - Provisions, contingent liabilities and contingent assets.

Current tax

The current tax represents the expected tax payable on the taxable income for the year, using tax rates enacted or substantially enacted, any taxes on dividends received and any adjustment to tax payable in respect of previous years.

Taxation for the current and previous periods to the extent unpaid is recognised as a liability in the financial statements. When the amount of taxation already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as an asset in the financial statements.

Companies incorporated in Sri Lanka

Provision for current tax for companies incorporated in Sri Lanka has been computed where applicable in accordance with the Inland Revenue Act No. 24 of 2017 and its amendments there to.

Companies incorporated outside Sri Lanka

Provision for current tax for companies incorporated outside Sri Lanka have been computed in accordance to the relevant tax statutes in the country of incorporation.

Deferred taxation

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for temporary differences arising on initial recognition of goodwill, the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor subsidiaries and jointly controlled entities to the extent that they probably will not reverse in the foreseeable future.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted or announced by the reporting date.

The Group applied deferred tax related to assets and liabilities arising from a Single Transaction (Amendments to LKAS 12) from 1 April 2023. Following the amendments, the Group has recognised a separate deferred tax asset in relation to its lease liabilities and a deferred tax liability in relation to its right-of-use assets.

A deferred tax asset is recognised for unused tax losses and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Deferred tax assets and liabilities recognised by individual companies within the Group are disclosed separately as assets and liabilities in the Group statement of financial position and are not offset against each other.

Transfer Pricing

As prescribed in the Inland Revenue Act No. 24 of 2017 and its amendments thereto and the Gazette notifications issued on transfer pricing, companies in the Group have complied with the arm's length principles relating to transfer pricing.

12.1 Sri Lankan Operations

The income tax provision for Aitken Spence PLC, its subsidiaries and equity accounted investees which are resident in Sri Lanka is calculated in accordance with the Inland Revenue Act No. 24 of 2017 and its amendments thereto.

In terms of the above, the income tax provisions of companies have been calculated on their adjusted profits at the standard rate of 30%, except for Companies with specified sources which are exempt from tax or subject to concessionary tax rates as set out below.

- Companies with specified sources exempt from income tax are given in note 12.1.1
- Companies with specified sources liable to income tax at concessionary rates under the BOI Law are given in note 12.1.2
- Companies incorporated in Sri Lanka and operating outside Sri Lanka are given in note 12.1.3

Income tax expense for the year includes, Advance Income Tax (AIT) / Withholding Tax (WHT) of 15% deducted on the dividend distributions made by resident companies of the Group from their taxable profits.

Deferred tax expense on companies resident in Sri Lanka are calculated based on the tax rates specified in Inland Revenue Act No. 24 of 2017 and its amendments thereto.

The deferred tax expense associated with the revaluation of non-depreciable assets, such as land, takes into account the tax implications that would arise upon the sale of those assets. Furthermore, the Group recognises deferred tax expense for the taxes that are applicable to the undistributed profits of its subsidiary companies.

Tax losses carried forward

The Inland Revenue Act No. 24 of 2017 and its amendments thereto specifies that any unclaimed tax losses incurred during the year from business or investment could be carried forward for further six years under Section 19. In addition, the Investment Incentives specified under Second Schedule to the Act, grants unrelieved tax losses due to enhanced capital allowances to be carried forward for an extended period of 10 years.

Companies in the Group have evaluated the recoverability of unclaimed losses through taxable profit forecasts and deferred tax assets have been recognised accordingly. Deferred tax assets recognised on tax losses would be reviewed at each reporting date based on the taxable profit forecasts and would be reduced to the extent of recoverable amount.

IFRIC 23 "Uncertainty over income tax treatments" provides guidance on determining taxable profits, tax bases, unused tax losses, unused tax credits and tax rates, when there is an uncertainty over the income tax treatment. The Group has applied significant judgement in identifying uncertainties over income tax treatments for the year and the Group has determined that there were no uncertainties in tax treatments that has an impact on the income tax expense or warrants any disclosure.

12.1.1 Companies with specified sources exempt from income tax

Company	Basis	Statute Reference	Period
Ahungalla Resorts Ltd	Construction and operation of a tourist hotel	Section 17A of the Inland Revenue (Amendment) Act No. 08 of 2012	12 years ending 2029/2030
Negombo Beach Resorts (Pvt) Ltd	Construction and operation of a tourist hotel	Section 17A of the Inland Revenue (Amendment) Act No. 08 of 2012	12 years ending 2029/2030
Sagasolar Power (Pvt) Ltd	Construction and operation of a solar power plant	Section 17A of the Inland Revenue (Amendment) Act No. 08 of 2012	10 years ending 2027/2028
Upper Waltrim Hydropower (Pvt) Ltd	Construction and operation of a hydro power plant	Section 17A of the Inland Revenue (Amendment) Act No. 08 of 2012	7 years ended 31.03.2024

In addition, the Inland Revenue Act No. 24 of 2017 and its amendments thereto specifies the following income tax exemptions, which are available to companies operating in the Group.

Company	Basis	Period
Aitken Spence Elevators (Private) Limited Aitken Spence Hotel Managements (Pvt) Ltd Aitken Spence Hotel Managements Asia (Pvt) Ltd Aitken Spence Hotels International (Pvt) Ltd Aitken Spence International Consulting (Pvt) Limited Aitken Spence PLC Aitken Spence Ports International Ltd Aitken Spence Travels (Pvt) Ltd Royal Spence Aviation (Pvt) Ltd	Gains and profits from any service rendered in or outside Sri Lanka to any person to be utilised outside Sri Lanka, where the payment for such services is received in foreign currency and remitted to Sri Lanka through a bank. Gains and profits from any foreign source (other than above) derived in foreign currency and remitted to Sri Lanka through a bank.	Open ended
Aitken Spence Agriculture (Pvt) Ltd Elpitiya Plantations PLC	Gains and profits from sale of produce from agro farming	5 years ended 31.03.2024
All companies incorporated in Sri Lanka	Interest or discount earned by any person on any sovereign bond denominated in foreign currency, including Sri Lanka Development Bonds, issued by or on behalf of the Government of Sri Lanka. Interest derived in foreign currency on any foreign currency account opened in any commercial bank or in any specialised bank, with the approval of the Central Bank of Sri Lanka. Dividend paid by a resident company to a member to the extent that dividend payment is attributable to, or derived from, another dividend received by that resident company or another resident company.	Open ended

12.1.2 Companies with specified sources liable to income tax at concessionary rates under the BOI Law

Company	Basis	Income Tax Rate*
Ace Power Embilipitiya (Pvt) Ltd	Construction and operation of a thermal power generation plant	15%
Aitken Spence Apparels (Pvt) Ltd	Set up and operate a project to manufacture garments and exports	15%
Logilink (Pvt) Ltd	Operation of a warehousing facility	20%
Ace Wind Power (Pvt) Ltd	Construction and operation of a wind power plant	20%
Aitken Spence Property Developments (Pvt) Ltd	Construction and operation of a luxury office building complex	20%
Branford Hydropower (Pvt) Ltd	Construction and operation of a hydro power plant	20%

^{*} Concessionary income tax rates referred to above are granted after the initial tax exemption period, in terms of Section 17 of BOI Law No. 4 of 1978.

12.1.3 Companies incorporated in Sri Lanka and operating outside Sri Lanka

Company	Countries Operated	Tax Status
Aitken Spence Hotels International (Pvt) Ltd	Maldives	Income derived from Maldives is subject to 10% withholding tax.
Aitken Spence Hotel Managements Asia (Pvt) Ltd	Maldives, Oman	Business profits arising in Oman is liable to tax at 15% and income derived from Maldives is subject to 10% withholding tax.
Aitken Spence Ports International Ltd	Mozambique, Fiji	Income derived from Fiji and Mozambique are subject to withholding tax at 15% and 20% respectively.

Profits and income referred to above are exempt from income tax in Sri Lanka as per the Inland Revenue Act No. 24 of 2017 and its amendments thereto.

12.2 Overseas Operations

Companies incorporated and operating outside Sri Lanka are liable for income tax in accordance with the provisions of the foreign jurisdictions applicable to the respective companies. Set out below are the Income tax rates applicable for the companies in the relevant foreign jurisdictions.

Country	Company	Income Tax Rate
British Virgin Islands	Crest Star (B.V.I.) Ltd	Nil
Oman	Aitken Spence Resorts (Middle East) LLC	15%
Maldives	Ace Aviation Services Maldives Pvt Ltd	15%
	Ace Resorts Pvt Ltd	15%
	A.D.S. Resorts Pvt Ltd	15%
	Cowrie Investment Pvt Ltd	15%
	Interlifts International Pvt Ltd	15%
	Jetan Travel Services Company Pvt Ltd	15%
	Spence Maldives Pvt Ltd	15%
	Unique Resorts Pvt Ltd	15%
Singapore	Aitken Spence International Pte. Ltd	17%
	Aitken Spence Cargo Singapore Pte. Ltd	17%
Cambodia	Aitken Spence Cargo (Cambodia) Co., Ltd	20%
Fiji	Fiji Ports Terminal Ltd	25%
	Fiji Ports Corporation Ltd	25%
	Fiji Ships Heavy Industries Ltd	25%
	Serendib Investments Ltd	25%
Myanmar	Aitken Spence Travels Myanmar Ltd	25%
	Ace Aviation Myanmar Ltd	25%
India	Aitken Spence Hotel Services Pvt Ltd	25.17%
	PR Holiday Homes Pvt Ltd	25.17%
	Aitken Spence Hotel Managements (South India) Pvt Ltd	25.17%
Bangladesh	Ace Bangladesh Ltd	27.50%

Dividends paid by companies registered in the Maldives and Cambodia are subject to withholding tax of 10% and 14% respectively as per provisions of the respective Income Tax Acts and the regulations issued thereto.

Dividends remitted to Sri Lanka from the above companies are exempt from income tax under the third schedule to the Inland Revenue Act No. 24 of 2017 and its amendments thereto.

12.3 Tax recognised in income statements

	GRO	DUP	COMPANY		
For the year ended 31st March	2024	2023	2024	2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Current tax expense					
Tax on current year profits (note 12.5)	2,212,887	2,758,258	18,170	20,607	
Changes in estimates related to prior years	54,912	(23,328)	425	(27,337)	
Withholding tax on dividends paid by subsidiaries	220,707	53,514	-	-	
	2,488,506	2,788,444	18,595	(6,730)	
Deferred tax expense / (income)					
Impact of changes in tax rates (note 12.3.1)	16,601	784,308	-	(126,901)	
Origination / (reversal) of temporary differences	(232,257)	(447,675)	8,971	138,125	
Deferred tax expense / (income) (note 12.6)	(215,656)	336,633	8,971	11,224	
	2,272,850	3,125,077	27,566	4,494	
Effective tax rate (including deferred tax)	33.8%	27.9%	-	0.1%	
Effective tax rate (excluding deferred tax)	37.0%	24.9%	-	-	

Income tax expense excludes, the Group's share of tax expense of the equity-accounted investees recognised in profit/(loss) of Rs. 434.0 million (2022/2023 - Rs. 907.9 million) which is included in 'share of profit of equity-accounted investees (net of tax)'.

12.3.1 Impact of changes in tax rates for the year ended 31st March 2024

From 01 August 2023, the corporate income tax rate applicable for companies resident in Fiji were increased from 20% to 25%. The impact to the Group from the change in the tax rate is as follows.

	GROUP
	Rs.'000
Related to deferred tax assets/liabilities at the beginning of the year	19,723
Related origination/(reversal) of temporary differences during the year	(3,122)
	16,601

12.4 Tax recognised in other comprehensive income

12.4.1 Group

For the year ended 31st March		2024			2023			
	Before tax	Tax (expense) / income	Net of tax	Before tax	Tax (expense) / income	Net of tax		
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000		
Items that will not be reclassified to profit or loss								
Revaluation of freehold land (tax impact of rate change)	4,761	(21,166)	(16,405)	3,566,785	(1,877,407)	1,689,378		
Actuarial gains / (losses) on defined benefit obligations	(196,399)	56,809	(139,590)	(51,294)	15,175	(36,119)		
Equity investments at FVOCI – net change in fair value	(4,406)	3,659	(747)	(1,179)	3,025	1,846		
Share of other comprehensive income of equity-								
accounted investees (net of tax)	(47,506)	-	(47,506)	52,301	-	52,301		
	(243,550)	39,302	(204,248)	3,566,613	(1,859,207)	1,707,406		
Items that are or may be reclassified to profit or loss								
Exchange differences on translation of foreign operations	(3,056,207)	-	(3,056,207)	2,770,806	-	2,770,806		
Net movement on cash flow hedge	1,501,550	-	1,501,550	(417,788)	-	(417,788)		
Share of other comprehensive income of equity-								
accounted investees (net of tax)	(505,310)	-	(505,310)	168,399	-	168,399		
	(2,059,967)	-	(2,059,967)	2,521,417	-	2,521,417		
Other comprehensive income/ (loss) for the year	(2,303,517)	39,302	(2,264,215)	6,088,030	(1,859,207)	4,228,823		

Tax recognised in other comprehensive income excludes, the Group's share of tax expense of the equity-accounted investees recognised in the other comprehensive income of Rs. 17.0 million (2022/2023 - Rs. 107.6 million) which has been included in 'share of other comprehensive income of equity-accounted investees (net of tax)'.

12.4.2 Company

For the year ended 31st March		2024			2023	
	Before tax	Tax (expense) / income	Net of tax	Before tax	Tax (expense) / income	Net of tax
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Items that will not be reclassified to profit or loss						
Actuarial gains / (losses) on defined benefit obligations	(29,903)	8,971	(20,932)	(1,943)	584	(1,359)
Equity investments at FVOCI – net change in fair value	(4,086)	3,563	(523)	(2,357)	3,511	1,154
Other comprehensive income / (loss) for the year	(33,989)	12,534	(21,455)	(4,300)	4,095	(205)

Reconciliation of the accounting profits and current year tax 12.5

	GRO	UP	COMPANY		
For the year ended 31st March	2024 Rs.'000	2023 Rs.'000	2024 Rs.'000	2023 Rs.'000	
Profit / (loss) before tax	6,724,600	11,201,446	(16,304)	3,593,403	
Consolidation adjustments	(1,317,988)	(1,070,137)	-	-	
Profit / (loss) after adjustments	5,406,612	10,131,309	(16,304)	3,593,403	
Income not liable for income tax	(2,792,773)	(2,857,755)	(1,856,070)	(1,934,242)	
Effect of revenue subject to tax at source	2,068,044	2,212,936	181,697	206,073	
Adjusted profit	4,681,883	9,486,490	(1,690,677)	1,865,234	
Non - taxable receipts / gains	(2,652)	(997)	(2,666,854)	(2,269,695)	
Aggregate disallowed expenses	9,649,395	13,803,237	1,988,558	760,079	
Capital allowances	(9,175,015)	(8,994,409)	(42,665)	(38,113)	
Aggregate allowable deductions	(3,273,311)	(5,727,761)	(824,688)	(2,771,652)	
Utilisation of tax losses	(4,786,910)	(6,404,244)	(131,707)	(1,768,005)	
Current year tax losses not utilised	12,792,752	12,377,730	3,549,730	4,428,225	
Taxable income	9,886,142	14,540,046	181,697	206,073	
Income tax charged at;					
Standard rate- 30%	1,187,089	947,222	-	-	
Standard rate- 24%	-	287,581	-	-	
Concessionary rates	47,762	586,333	-	-	
Varying rates on off - shore profits	978,036	937,122	18,170	20,607	
Tax on current year profits	2,212,887	2,758,258	18,170	20,607	
Changes in estimates related to prior years	54,912	(23,328)	425	(27,337)	
Withholding tax on dividends paid by subsidiaries	220,707	53,514	-	-	
	2,488,506	2,788,444	18,595	(6,730)	

12.6 Deferred tax expense/ (income)

	GRO	DUP	COMPANY		
For the year ended 31st March	2024	2023	2024	2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Origination / (reversal) of temporary differences arising from ;					
Accelerated depreciation for tax purposes on property, plant and					
equipment	595,225	1,629,338	(716)	2,374	
Right-of-use assets	78,097	(48,111)	-	-	
Biological assets and others	19,157	-	-	-	
Unrealised exchange gain/(loss)	775,876	(411,316)	407,501	113,263	
Undistributed profits of consolidated entities	(36,504)	166,230		-	
Defined benefit obligations	(54,952)	(145,774)	(8,331)	(10,356)	
Tax losses carried forward	(1,397,151)	(711,274)	(391,175)	(93,259)	
Expected credit losses	(123,659)	(168,401)	1,692	(798)	
Lease liabilities	(71,745)	25,941	-	-	
	(215,656)	336,633	8,971	11,224	

12.7 Tax losses carried forward

	GRO	OUP	COMPANY		
For the year	2023/2024	2022/2023	2023/2024	2022/2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Tax losses brought forward	42,314,490	35,609,442	3,939,400	1,210,398	
Adjustments to tax loss brought forward and tax losses arising during					
the year	12,923,102	13,306,319	3,534,973	4,497,007	
Utilisation of tax losses	(4,786,910)	(6,404,244)	(131,707)	(1,768,005)	
Write off of unclaimable tax losses	(413,456)	(197,027)	-	-	
	50,037,226	42,314,490	7,342,666	3,939,400	

As specified above, some companies in the Group have carried forward tax losses which are available to be set off against the future tax profits of those companies. Deferred tax assets not accounted in respect of these losses amounted to Rs. 9,271.4 million (2022/2023 - Rs.7,876.1 million) since utilisation against future taxable profits are not probable. For Aitken Spence PLC, deferred tax assets unaccounted on losses as at 31.03.2024 amounted to Rs. 1,427.9 million (2022/2023 - Rs.798.1 million).

13 EARNINGS / (LOSS) PER SHARE

ACCOUNTING POLICY

The Group presents basic and diluted earnings per share (EPS) for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

The following reflects the income and share data used in the basic earnings per share computations.

	GROUP		СОМ	PANY
For the year ended 31st March	2024	2023	2024	2023
Net profit /(loss) attributable to equity holders of the company (Rs.)	2,928,185,220	6,644,027,077	(43,869,827)	3,588,909,209
Weighted average number of ordinary shares in issue	405,996,045	405,996,045	405,996,045	405,996,045
Earnings /(loss) per share (Rs.)	7.21	16.36	(0.11)	8.84

There were no potentially dilutive ordinary shares outstanding at any time during the year, hence diluted earnings per share is equal to the basic earnings per share.

14 DIVIDENDS PER SHARE

For the year ended 31st March	2024	2023
	Rs.'000	Rs.'000
First and final ordinary dividend of Rs. 4.25 per share* (2022/2023 - Rs. 4.00 per share)	1,725,483	1,623,984
	1,725,483	1,623,984

* The Directors have recommended a first and final dividend of Rs. 4.25 per share for the year ended 31st March 2024 to be approved at the Annual General Meeting on 06th August 2024. As required by section 56 (2) of the Companies Act No. 07 of 2007, the Board of Directors has confirmed that the Company will satisfy the solvency test in accordance with section 57 of the Companies Act No.07 of 2007, and will obtain a certificate from the auditors, prior to the payment of the first and final dividend on or before 27th August 2024.

In compliance with Sri Lanka Accounting Standard LKAS 10 - Events after the reporting period, the first and final dividend recommended is not recognised as a liability in the financial statements as at 31st March 2024.

15 PROPERTY, PLANT AND EQUIPMENT

ACCOUNTING POLICY

Recognition and measurement

Items of property, plant and equipment other than land, are measured at cost less accumulated depreciation and accumulated impairment losses.

The cost of an item of property, plant and equipment comprises of its purchase price and any directly attributable costs of bringing the asset to working condition for its intended use. The cost of self-constructed assets includes the cost of materials, direct labour, any other costs directly attributable to bringing the asset to the working condition for its intended use, and the attributable borrowing costs if the recognition criteria are met. The cost of an item also includes an initial estimate of the cost of dismantling and removing the items and restoring the site on which it is located.

All items of property, plant and equipment are recognised initially at cost.

The Group recognises land owned by it in the statement of financial position at the revalued amount. Revaluations are performed with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair values at the end of each reporting period. If the fair values of land does not change other than by an insignificant amount at each reporting period the Group will revalue such land every 5 years.

Any revaluation increase arising on the revaluation of such land is recognised in other comprehensive income and accumulated in equity, except to the extent that it reverses a revaluation decrease for the same asset previously recognised in the income statement, in which case the increase is credited to the income statement to the extent of the decrease previously expensed. A decrease in the carrying amount arising on a revaluation of land is recognised in the income statement to the extent that it exceeds the balance, if any, held in the property's revaluation reserve relating to a previous revaluation of the same land.

External, independent qualified valuers having appropriate experience in valuing properties in locations of properties being valued, value the land owned by the Group based on market values, which is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Upon disposal, any related revaluation reserve is transferred from the revaluation reserve to retained earnings and is not taken into account in arriving at the gain or loss on disposal.

Significant components of property, plant and equipment

When parts of an item of property, plant and equipment have different useful lives than the underlying asset, they are identified and accounted separately as major components of property, plant and equipment and depreciated separately based on their useful life.

Subsequent cost

The Group recognises in the carrying amount of property, plant and equipment the cost of replacing a part of an item, when it is probable that the future economic benefits embodied in the item will flow to the Group and the cost of the item can be measured reliably. The carrying amounts of the parts that are replaced are derecognised from the cost of the asset. The cost of day-to-day servicing of property, plant and equipment are recognised in the income statement as and when incurred.

Depreciation

Depreciation is based on the cost of an asset less its residual value.

Depreciation is recognised in the income statement on a straight line basis over the estimated useful lives of each component of an item of property, plant and equipment. Depreciation of an asset begins when it is available for use and ceases at the earlier of the date that the asset is classified as held for sale or on the date that the asset is disposed.

ACCOUNTING POLICY

The estimated useful lives are as follows:

Asset	Useful Life
Freehold buildings	08 - 50 years
Plant and machinery	10 - 20 years
Equipment	04 - 15 years
Power generation plants	10 - 20 years or over the period of the power purchase agreement
Motor vehicles	04 - 10 years
Furniture and fittings	10 - 20 years
Computer equipment	03 - 05 years
Crockery, cutlery and glassware	03 - 05 years
Motor boats	05 years
Soft furnishing	03 - 05 years
Swimming pool equipment	15 - 30 years

Power generation plants of some of the Group companies in the renewable energy segment that are not depreciated as above are depreciated on the unit of production basis.

The depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

The cost of replacement of components of assets recognised in the carrying amount of property, plant and equipment is depreciated over the balance useful life of the asset.

The cost of major planned overhauls capitalised are depreciated over the period until the next planned maintenance.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Derecognition

An item of property, plant and equipment is derecognised upon replacement, disposal or when no future economic, benefits are expected from its use. Any gain or loss arising on derecognition of the asset is included in the income statement in the year the asset is derecognised.

Disposal of property, plant and equipment

An item of property, plant and equipment and any significant part initially recognised is derecognised by the Group upon disposal (i.e., at the date the recipient obtains control).

15.1 Group

13.1 Group	Freehold	Freehold	Plant	Motor	Furniture	Capital	Total	Total
	Land	buildings	machinery and equipment	vehicles	and fittings	work-in- progress	2023/2024	2022/2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Cost or revaluation								
Balance as at 01st April								
- Recognised under non-current	23,402,734	75,180,247	43,507,152	4,523,629	6,423,667	679,895	153,717,324	135,760,134
- Recognised under current	-	305,997	1,611,785	46,480	5,507	-	1,969,769	1,968,958
Surplus on revaluation	4,761	-	-	-	-	-	4,761	3,566,785
Companies acquired during the year	-	-	-	-	-	-	-	2,812,895
Exchange difference	(660,344)	(4,707,708)	(1,773,735)	(119,687)	(337,800)	(31,917)	(7,631,191)	9,012,375
Additions	-	776,843	1,271,913	91,974	140,462	3,184,473	5,465,665	2,965,293
Capitalisation of depreciation (right-								
of-use assets)	-	-	-	-	-	5,705	5,705	-
Reclassified to intangible assets	-	-	(10,650)	-	-	-	(10,650)	-
Other transfers	-	2,104,614	455,446	21,249	5,285	(2,586,594)	-	-
Disposals / write-offs	-	(3,936)	(377,041)	(126,835)	(51,496)	(3,422)	(562,730)	(399,347)
Balance as at 31st March	22,747,151	73,656,057	44,684,870	4,436,810	6,185,625	1,248,140	152,958,653	155,687,093
- Recognised under non-current	22,747,151	73,350,060	43,071,403	4,390,330	6,180,118	1,248,140	150,987,202	153,717,324
- Recognised under current	-	305,997	1,613,467	46,480	5,507	-	1,971,451	1,969,769
Accumulated depreciation Balance as at 01st April								
- Recognised under non-current	-	19,999,399	20,634,132	3,451,540	4,133,127	-	48,218,198	39,949,998
- Recognised under current	-	305,997	1,058,052	34,809	5,507	-	1,404,365	1,386,048
Companies acquired during the year	-	-	-	-	-	-	-	885,021
Exchange difference	-	(1,338,318)	(1,301,350)	(100,048)	(213,484)	-	(2,953,200)	2,547,431
Charge for the year	-	2,048,508	2,546,712	163,937	471,693	-	5,230,850	5,222,268
Reclassified to intangible assets	-	-	(10,650)	-	-	-	(10,650)	-
Other transfers	-	-	(841)	-	841	-	-	_
Disposals / write-offs	-	(1,638)	(335,728)	(126,151)	(46,585)	-	(510,102)	(368,203)
Balance as at 31st March	-	21,013,948	22,590,327	3,424,087	4,351,099	-	51,379,461	49,622,563
- Recognised under non-current	-	20,707,951	21,517,070	3,387,894	4,345,592	-	49,958,507	48,218,198
- Recognised under current	-	305,997	1,073,257	36,193	5,507	-	1,420,954	1,404,365
Carrying amount as at 31st March								
2024	22,747,151	52,642,109	22,094,543	1,012,723	1,834,526	1,248,140	101,579,192	
- Recognised under non-current	22,747,151	52,642,109	21,554,333	1,002,436	1,834,526	1,248,140	101,028,695	
- Recognised under current *	-	-	540,210	10,287	-	-	550,497	
Carrying amount as at 31st March								
2023	23,402,734	55,180,848	23,426,753	1,083,760	2,290,540	679,895		106,064,530
- Recognised under non-current	23,402,734	55,180,848	22,873,020	1,072,089	2,290,540	679,895		105,499,126
- Recognised under current	=	-	553,733	11,671	-	-		565,404

* Consequent to the expiry of the short term power purchase agreement (PPA) signed between Ace Power Embilipitiya (Pvt) Ltd., a subsidiary company and the Ceylon Electricity Board (CEB) on 04th March 2024, discussions concerning an extension to the PPA are ongoing with the CEB. As the outcome of these discussions are uncertain property, plant and equipment of Ace Power Embilipitiya (Pvt) Ltd., continued to be treated under current assets.

The value of property, plant and equipment pledged by the Group as security for interest-bearing liabilities obtained from banks amounted to Rs. 32,809.7 million (2022/2023- Rs. 34,988.3 million).

The Group capitalised borrowing costs of Rs.16.9 million on interest-bearing loans and borrowings, Rs.9.4 million on lease liabilities and Rs. 184.7 million on short-term borrowings on qualifying assets during the year (2022/2023 – nil). Capitalisation rates used for each of these liabilities were 11.76%, 10.65% and 15.73% respectively.

Capital work-in-progress represents the amount of expenditure recognised under property plant and equipment during the construction of a capital asset.

The exchange difference has arisen as a result of the translation of property, plant and equipment of foreign operations which are accounted for in foreign currencies and translated to the reporting currency at the balance sheet date.

In compliance with the accounting policy, land owned by Group companies are revalued by independent professional valuers at least once in every five years unless there is an indication of a significant change in the market rates. Details of the revalued land are given in the note 15.3.1 to the financial statements. Tax impact on revaluation of land is given in note 12 to the financial statements.

On re-assessment of the fair value of the Group's assets, it has been identified that there is no impairment of property plant and equipment which requires provision in the financial statements.

Property plant and equipment as at 31st March 2024 includes fully depreciated assets having a gross carrying amount (cost) of Rs. 14,775.2 million that are still in use (2022/2023 - Rs. 12,968.0 million).

15.2 Company

	Plant machinery and equipment	Motor vehicles	Furniture and fittings	Total 2023/2024	Total 2022/2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Cost or revaluation					
Balance as at 01st April	202,355	118,875	80,091	401,321	385,664
Additions	35,237	-	536	35,773	22,493
Disposals	(8,915)	-	(208)	(9,123)	(6,836)
Balance as at 31st March	228,677	118,875	80,419	427,971	401,321
Accumulated depreciation					
Balance as at 01st April	153,206	86,304	77,884	317,394	294,280
Charge for the year	25,765	9,114	712	35,591	29,950
Disposals	(8,915)	-	(208)	(9,123)	(6,836)
Balance as at 31st March	170,056	95,418	78,388	343,862	317,394
Carrying amount as at 31st March 2024	58,621	23,457	2,031	84,109	
Carrying amount as at 31st March 2023	49,149	32,571	2,207		83,927

There were no property plant and equipment pledged by the Company as security for facilities obtained from banks (2022/2023 - nil).

There were no borrowing costs capitalised on interest-bearing loans and borrowings and lease liabilities by the Company on qualifying assets during the financial years 2023/2024 and 2022/2023.

Property plant and equipment as at 31st March 2024 includes fully depreciated assets having a gross carrying amount (cost) of Rs. 334.3 million that are still in use (2022/2023 - Rs. 187.2 million).

15.3 Freehold land

15.3.1 Carrying amount of land

As at	31.03.2024	31.03.2023
	Rs.'000	Rs.'000
Land carried at revalued amount (note 15.3.2)	22,699,029	23,300,373
Land carried at cost (fair value) (note 15.3.3)	48,122	102,361
	22,747,151	23,402,734

15.3.2 Land carried at revalued amount

Company	Location	Last revaluation date	Estimated price per perch (significant unobservable inputs) Rs. / Equivalent Rs.	Extent	Carrying amount as at 31.03.2024	Revaluation surplus	Carrying amount at cost
			113.		113. 000	113. 000	113. 000
Aitken Spence PLC (a)	315, Vauxhall Street, Colombo 02	31.12.2022	12,500,000	1 A 0 R 12.78 P	2,154,224	2,153,067	1,157
	316, K. Cyril C. Perera Mw., Colombo 13	30.09.2022	4,250,000	1 A 0 R 20.37 P	747,028	742,037	4,991
	170, Sri Wickrema Mw., Colombo 15	10.12.2022	1,500,000	3 A 3 R 31.00 P	942,350	899,389	42,961
	Moragalla, Beruwala	13.12.2022	475,000	10 A 1 R 23.97 P	790,000	789,046	954
	290/1, Inner Harbour Road, Trincomalee	17.10.2022	525,000	0 A 1 R 4.95 P	23,500	23,500	
Ace Containers (Pvt) Ltd (a)	775/5, Negombo Road, Wattala	22.12.2022	625,000	22 A 0 R 24.88 P	2,215,500	2,120,947	94,553
	385, Colombo Road, Welisara	22.12.2022	725,000	8 A 3 R 12.23 P	1,023,000	936,327	86,673
	No.377, Negombo Road, Welisara, Ragama	22.12.2022	750,000	1 A 1 R 17.80 P	163,000	75,935	87,065
Ace Distriparks (Pvt) Ltd (a)	80, Negombo Road, Wattala	22.12.2022	1,750,000	2 A 2 R 17.03 P	729,800	360,238	369,562
Ahungalla Resorts Ltd (a)	"Ahungalla Resorts", Galle Road, Ahungalla	24.12.2022	523,500- 600,000	12 A 3 R 35.21 P	1,113,500	213,623	899,877
Aitken Spence (Garments) Ltd (a)	222, Agalawatte Road, Matugama	20.12.2022	125,000	2 A 3 R 0 P	55,000	49,840	5,160
Aitken Spence Hotel Holdings PLC (a)	"Heritance Ahungalla", Galle Road, Ahungalla	24.12.2022	475,000	11 A 3 R 34.02 P	825,000	806,798	18,202
	"Heritance Ahungalla", Galle Road, Ahungalla	24.12.2022	475,000	0 A 0 R 39.26 P	18,500	13,293	5,207
Aitken Spence Hotel Managements (South India) Ltd (b)	144/7, Rajiv Gandhi Salai, Kottivakkam, OMR, Chennai, India	11.11.2022	13,000,000	0 A 3 R 15.14 P	1,707,891	839,700	868,191
Aitken Spence Property Developments	90, St.Rita's Estate, Mawaramandiya	14.12.2022	325,000	3 A 0 R 25.08 P	164,000	139,572	24,428
Ltd (a)	100, St.Rita's Estate, Mawaramandiya	25.01.2024	370,000	1 A 0 R 0.00 P	59,000	4,761	54,239
Aitken Spence Resorts (Middle East) LLC (c)	Al Hamriya, Sultanate of Oman	15.02.2022	7,500,000	5 A 0 R 8.00 P	6,043,108	785,966	5,257,142
Branford Hydropower (Pvt) Ltd (a)	225, Gangabada Road, Kaludawela, Matale	08.10.2022	60,000	2 A 0 R 14.00 P	20,000	9,467	10,533
Clark Spence and Company (Pvt) Ltd (a)	24-24/1, Church Street, Galle	20.12.2022	5,500,000	0 A 1 R 27.90 P	373,450	373,415	35
Heritance (Pvt) Ltd (a)	Moragalla, Beruwala	13.12.2022	375,000	5 A 3 R 6.80 P	347,500	336,420	11,080
Kandalama Hotels Ltd (a)	Kandalama, Dambulla	18.10.2022	370	169 A 2 R 22.00 P	10,000	2,616	7,384
Logilink (Pvt) Ltd (a)	309/4 a, Negombo Road, Welisara	22.12.2022	525,000	2 A 1 R 9.50 P	193,500	111,009	82,491
Meeraladuwa (Pvt) Ltd (a)	Meeraladuwa Island, Balapitiya	27.12.2022	43,500 - 86,500	29 A 2 R 9.00 P	226,350	126,088	100,262
Neptune Ayurvedic Village (Pvt) Ltd (a)	Ayurvedic village - Moragalla, Beruwala	13.12,2022	252,000	0 A 0 R 19.30 P	4,860	796	4,064
Perumbalam Resorts (Pvt) Ltd (d)	Cochin - Kerala, India	23.01.2023	171,000	4 A 0 R 9.00 P	111,065	96,852	14,213
PR Holiday Homes (Pvt) Ltd (d)	Cochin - Kerala, India	22.01.2023	172,000	14 A 0 R 7.52 P	387,380	188,668	198,712
Turyaa (Pvt) Ltd (a)	418, Parallel Road, Kudawaskaduwa, Kalutara	13.12,2022	550,000	5 A 1R 37.90 P	440,000	420,235	19,765
	49, Sea Beach Road, Kalutara	13.12,2022	700,000	0 A 1R 30.32 P	39,775	38,287	1,488
	Kudawaskaduwa, Kalutara	13.12,2022	550,000	1 A 3 R 33.20 P	172,000	115,221	56,779
	Kudawaskaduwa, Kalutara	13.12,2022	550,000	0 A 1 R 34.30 P	40,000	30,826	9,174
Vauxhall Investments Ltd (a)	316, K. Cyril C. Perera Mw., Colombo 13	30.09.2022	4,250,000	0 A 1 R 21.08 P	252,972	231,133	21,839
Vauxhall Property Developments Ltd (a)	305, Vauxhall Street, Colombo 02	31.12.2022	12,500,000	0 A 2 R 24.73 P	1,305,776	1,291,045	14,731
1 7			, ,	1.1			

The above lands have been revalued on the basis of current market value by independent, qualified valuers who have recent experience in the location and category of property being valued.

- a Valuation of the land was carried out by Mr. K.C.B Condegama, F.I.V (Sri Lanka).
- b Valuation of the land was carried out by CBRE South Asia Pvt. Ltd, India.
- c Valuation of the land was carried out by R. Tulsian Global, Oman.
- d Valuation of the land was carried out by Mr. T.T. Kripananda Singh, B.Sc.(Engg.) (ivil, FIE, FIV, C.(Engg.) (India).

15.3.3 Land carried at cost (fair value)

Company	Location	Acquisition date	Average price per perch Rs.'000	Extent	Carrying amount as at 31.03.2024 Rs.'000
Kandalama Hotels Ltd	Kandalama, Dambulla	17.11.2022	20,500	13 A 3 R 38.00 P	48,122
					48,122

The above land which is carried at cost have not been revalued since the acquisition cost represents the fair value.

16 **INVESTMENT PROPERTIES**

ACCOUNTING POLICY

Recognition and measurement

A property that is held to earn rentals or for capital appreciation or both rather than for use in the production or supply of goods or services or for administrative purposes or sale in the ordinary course of business, by the Group are accounted for as investment properties.

An investment property is measured initially at its cost. The cost of a purchased investment property comprises of its purchase price and any directly attributable expenditure. The cost of a self-constructed investment property is measured at its cost at the date when the construction or development is complete.

The Group applies the cost model for investment properties in accordance with Sri Lanka Accounting Standard (LKAS 40) - "Investment Property". Accordingly, land classified as investment properties are stated at cost less any accumulated impairment losses and buildings classified as investment properties are stated at cost less any accumulated depreciation and any accumulated impairment losses.

Depreciation

No depreciation is provided on land treated as investment property.

Depreciation of other investment property of the Group is provided for on a consistent basis, over the period appropriate to the estimated useful lives of the assets on a straight-line method as follows:

Asset	Useful Life
Buildings	08 - 50 years

In the consolidated financial statements, properties which are occupied by companies within the Group for the production or supply of goods and services or for administrative purposes are treated as property, plant and equipment, while these properties are treated as investment property in the financial statements of the company owning the asset, if such company has rented out the property to other Group companies.

Movement during the year 16.1

	GRO	OUP	COMPANY		
For the year	2023/2024	2022/2023	2023/2024	2022/2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Cost					
Balance as at 01st April	1,634,031	1,634,031	3,494,670	3,494,670	
Balance as at 31st March	1,634,031	1,634,031	3,494,670	3,494,670	
Accumulated depreciation					
Balance as at 01st April	2,450	2,127	77,214	75,331	
Charge for the year	323	323	1,883	1,883	
Balance as at 31st March	2,773	2,450	79,097	77,214	
Carrying amount as at 31st March	1,631,258	1,631,581	3,415,573	3,417,456	

Amounts recognised in profit or loss 16.2

	GR	OUP	COMPANY		
For the year	2023/2024	2022/2023	2023/2024	2022/2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Rental income earned	-	-	50,051	49,284	
Direct operating expenses generating rental income	-	-	2,351	1,845	
Direct operating expenses that did not generate rental income	98,341	25,404	98,341	25,404	

There were no restrictions on the realisability of any investment property or on the remittance of income or proceeds of disposal.

Details of land and buildings classified as investment property 16.3

Company	Location	Extent		Significant unobservable inputs		Carrying value of investment property as at 31.03.2024		Number of buildings
		Land	Building	Estimated price per perch .	Estimated price per square foot	Group	Company	
				Rs.	Rs.	Rs.'000	Rs.'000	
Aitken Spence PLC	315, Vauxhall Street, Colombo 02	1 A 0 R 12.78 P	-	12,500,000	-	-	900,000	-
	316, K. Cyril C. Perera Mw., Colombo 13	1 A 0 R 20.37 P	7,988 sq.ft	4,250,000	2,500 - 3,500	-	223,650	2
	170, Sri Wickrema Mw., Colombo 15	3 A 3 R 31.00 P	7,282 sq.ft	1,500,000	3,750 - 5,750	-	188,000	7
	Moragalla, Beruwala	10 A 1 R 23.97 P	125,349 sq.ft	475,000	12,500	-	531,965	6
	290/1, Inner Harbour Road, Trincomalee	0 A 1 R 4.95 P	1,970 sq.ft	525,000	3,500	-	12,700	1
	Irakkakandi Village, VC Road, Nilaweli	108 A 1 R 0.00 P	325 sq.ft	77,000 - 260,000	2,000	1,559,258	1,559,258	1
Aitken Spence Hotel								
Managements (Pvt) Ltd	Irakkakandi Village, VC Road, Nilaweli	5 A 0 R 1.00 P	-	77,000 - 260,000	-	72,000	-	-
Aitken Spence								
Developments (Pvt) Ltd	58/1, Park Road Kerawalapitiya,Wattala	-	1,680 sq.ft	-	1,500	-	-	8
						1,631,258	3,415,573	

16.4 Market value

Investment properties in the Group are accounted for on the cost model. The open market value of the above properties based on the directors' valuation as at 31st March 2024 and 31st March 2023 for the Group was Rs. 2,632 million and for the Company as at 31st March 2024 was Rs. 7,668 million (31 March 2023 -Rs. 7,740 million).

17 **INTANGIBLE ASSETS**

ACCOUNTING POLICY

Initial Recognition and measurement

The Group recognises intangible assets if it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the cost of the asset can be measured reliably.

Separately acquired intangible assets are measured on initial recognition at cost. The cost of such separately acquired intangible assets include the purchase price, import duties, non-refundable purchase taxes and any directly attributable costs of preparing the asset for its intended use.

The cost of an intangible asset acquired in a business combination is the fair value of the asset at the date of acquisition.

The cost of an internally generated intangible asset arising from the development phase of an internal project which is capitalised includes all directly attributable costs necessary to create, produce, and prepare the asset to be capable of operating in the manner intended by the management. Other development expenditure and expenditure on research activities. undertaken with the prospect of gaining new technical knowledge and understanding is expensed in the income statement as and when incurred.

Subsequent costs

Subsequent expenditure on intangible assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

Subsequent measurement

After initial recognition an intangible asset is stated at its costs less any accumulated amortisation and any accumulated impairment losses.

The useful economic life of an intangible asset is assessed to be either finite or indefinite.

Amortisation

Intangible assets with finite lives are amortised over the useful economic life of the asset and assessed for impairment. The amortisation period and the amortisation method for an intangible asset with a finite useful life is reviewed at least at the end of each reporting date. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the income statement.

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Intangible assets recognised by the Group

Computer software

All computer software costs incurred and licensed for use by the Group, which do not form an integral part of related hardware, and can be clearly identified and reliably measured with the probability of leading to future economic benefits, are capitalised under intangible assets.

Website Costs

Costs incurred on development of websites are capitalised as intangible assets when the entity is satisfied that the web site will generate probable economic benefits in the future.

Goodwill

Goodwill that arises upon the acquisition of subsidiaries is included in intangible assets. The policy on measurement of goodwill at initial recognition is given in note 4.1.1.

Goodwill is subsequently measured at cost less accumulated impairment losses.

In respect of equity accounted investees, the carrying amount of goodwill is included in the carrying amount of the investment, and an impairment loss on such an investment is allocated to the carrying amount of the equity accounted investee.

In accordance with the above, the Group assess the useful life of the computer software and website costs have a finite useful life:

Intangible Asset	Useful Life
Computer Software	3-5 years
Website Cost	3-5 years

17.1 Group

	Goodwill	Software	Other intangibles	Total 2023/2024	Total 2022/2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Cost					
Balance as at 01st April	1,828,873	736,770	36,260	2,601,903	2,156,538
Exchange difference	(67,750)	(21,285)	-	(89,035)	113,174
Companies acquired during the year	-	-	-	-	331,364
Additions	-	19,618	-	19,618	9,053
Reclassified from property, plant and equipment	-	10,650	-	10,650	-
Other transfers	-	26,240	(26,240)	-	-
Disposals	-	(1,296)	-	(1,296)	(8,226)
Balance as at 31st March	1,761,123	770,697	10,020	2,541,840	2,601,903
Accumulated amortisation / impairment					
Balance as at 01st April	198,769	628,713	34,604	862,086	797,565
Exchange difference	-	(19,584)	-	(19,584)	17,506
Amortisation for the year	-	49,935	-	49,935	55,241
Reclassified from property, plant and equipment	-	10,650	-	10,650	-
Other transfers	-	25,011	(25,011)	-	-
Disposals	-	(1,296)	-	(1,296)	(8,226)
Balance as at 31st March	198,769	693,429	9,593	901,791	862,086
Carrying amount as at 31st March 2024	1,562,354	77,268	427	1,640,049	
Carrying amount as at 31st March 2023	1,630,104	108,057	1,656		1,739,817

There were no intangible assets pledged by the Group as security for facilities obtained from banks (2022/2023- nil).

Intangible assets as at 31st March 2024 includes fully amortised assets having a gross carrying amount (cost) of Rs. 503.4 million that are still in use (2022/2023 - Rs. 514.5 million).

17.1.1 Net carrying value of goodwill

Goodwill arising on business combinations have been allocated to the following cash generating units (CGU's) for impairment testing.

As at	31.03.2024	31.03.2023
	Rs.′000	Rs.'000
Tourism sector		
Hotels -Oman	782,299	850,049
Maritime and freight logistics sector		
Port services -Fiji	378,637	378,637
Strategic investments		
Power generation -Solar	331,364	331,364
Power generation -Waste to energy	50,000	50,000
Services sector		
Other services -Money transfer	20,054	20,054
	1,562,354	1,630,104

17.1.1.1 Impairment assessment

On annual testing of impairment of goodwill the recoverable amount is determined based on value-in-use calculations. The key assumptions used in this calculation are given below;

As at	31.03.2024		31.03.2023	
	Business	Discount	Business	Discount
	growth rate	rate	growth rate	rate
Hotels -Oman	15.0%	9.1%	17.0%	9.2%
Port services -Fiji	7.0%	4.0%	3.0%	4.0%
Power generation -Solar	-	11.2%	-	15.3%
Power generation -Waste to energy	-	11.2%	-	15.3%
Other services -Money transfer	16.0%	11.2%	2.0%	15.3%

These value-in-use calculations use cash flow projections based on financial budgets approved by management. Budgeted EBITDA was based on expectations of future outcomes taking into account past experience, adjusted for anticipated revenue growth.

Business growth	Based on the long term average growth rate for each business unit where applicable. The weighted average growth rate used is consistent with the forecasts included in industry reports.
	• For CGUs other than for strategic investments the volume growth has been budgeted on a reasonable and realistic basis for a period of five years. As per the terms of the Power Purchase Agreement, static business growth is reflected in the solar and waste to energy power generation CGUs with projected cash flows till the end of the agreement.
Discount rate	• Pre-tax rate that reflects current market assessments of the time value of money specific to the country and the risks specific to the CGU have been used in the discounted cash flow calculations.
Inflation	Based on current inflation rate.
Margin	Based on past performance and budgeted expectations.

17.1.1.2 Sensitivity to changes in key assumptions

Management has identified that a reasonable possible change in the two key assumptions namely, business growth rate and discount rate could cause the carrying amount to exceed the recoverable amount. Given below is the change required individually for each key assumptions, for the carrying amount to equate the recoverable amount.

	Business growth rate decrease by	Discount rate increase by
Hotels -Oman	4.5%	4.4%
Port services -Fiji	3.9%	8.5%
Power generation -Solar	-	0.3%
Power generation -Waste to energy	-	8.0%
Other services -Money transfer	2.9%	>100%

17.2 Company

	Soft	Software		
For the year	2023/2024	2022/2023		
	Rs.'000	Rs.'000		
Cost or valuation				
Balance as at 01st April	268,542	268,542		
Additions	5,491	-		
Balance as at 31st March	274,033	268,542		
Accumulated amortisation				
Balance as at 01st April	209,601	191,498		
Charge for the year	18,109	18,103		
Balance as at 31st March	227,710	209,601		
Carrying amount as at 31st March	46,323	58,941		

There were no intangible assets pledged by the Company as security for facilities obtained from banks (2022/2023 - nil).

Intangible assets as at 31st March 2024 includes fully depreciated assets having a gross carrying amount (cost) of Rs. 175.4 million that are still in use (2022/2023 - Rs. 170.1 million).

18 BIOLOGICAL ASSETS

ACCOUNTING POLICY

The plantation companies within the Group manages the biological transformation of certain fruit plants for harvesting of agricultural produce from such plants and includes those and the respective nursery plants under biological assets.

Biological assets are classified as mature biological assets and immature biological assets. Mature biological assets are those that have attained harvestable specifications or are able to sustain regular harvests. Immature biological assets are those that have not yet attained harvestable specifications.

Biological assets are further classified as bearer biological assets and consumable biological assets. Bearer biological assets include tea, rubber, fruit and other trees, that are not intended to be sold or harvested, but grown for harvesting of agricultural produce from such biological assets. Consumable biological assets include managed timber trees that are to be harvested as agricultural produce or sold as biological assets.

The entity recognises the biological assets when, and only when, the entity controls the assets as a result of past events, it is probable that future economic benefits associated with the assets will flow to the entity and the fair value or cost of the assets can be measured reliably.

Bearer Biological Assets

Bearer biological assets are measured at cost less accumulated depreciation and accumulated impairment losses, if any, in terms of LKAS 16 – property, plant and equipment.

The Group measures immature plantations at cost. The cost of land preparation, rehabilitation, new planting, replanting, crop diversification, inter planting and fertilising, etc., incurred between the time of planting and

harvesting, that is, when the planted area attains maturity, are classified as immature plantations. These immature plantations are shown at direct costs plus attributable overheads. The expenditure incurred on bearer biological assets that comes in to bearing during the year are transferred to mature plantations.

Nursery plants

Nursery plant cost includes the cost of direct materials, direct labour and an appropriate proportion of directly attributable overheads, less provision for overgrown plants.

Produce on Bearer Biological Assets

In accordance with LKAS 41, the Group recognises agricultural produce growing on bearer plants at fair value less cost to sell. Any change in the fair value of such agricultural produce are recognised in profit or loss at the end of each reporting period.

18 BIOLOGICAL ASSETS

ACCOUNTING POLICY

Depreciation and amortisation

Mature plantations are depreciated over their useful life or unexpired lease period of the farm land which ever is lower. Depreciation is recognised in the income statement on a straight line basis over the estimated useful economic lives of each part of an item of biological asset as below

Biological Asset	Useful Life
Passion fruit	5 years
Pineapple	3 years
Papaya	4 years
Soursop	20 years
Mango	25 years

Depreciation method, useful life and residual values are remeasured at the reporting date and adjusted prospectively, if appropriate.

Specific accounting policy of Elpitiya Plantations PLC., an equity accounted investee

Elpitiya Plantations PLC., recognises tea, rubber, oil palm, coconut, cinnamon and berry plantations managed by them as biological assets in their financial statements.

Produce on Bearer Biological Assets

Elpitiya Plantations PLC recognises agricultural produce growing on bearer plants at fair value less cost to sell. Any change in the fair value of such agricultural produce is recognised in profit or loss at the end of each reporting period. For this purpose, quantities of harvestable agricultural produce is ascertained based on the harvesting cycle of each crop category by limiting to one harvesting cycle based on the last day of the harvest in the immediately preceding cycle. Further, 50% of the crops in that harvesting cycle are considered for the valuation. For the valuation of the harvestable agricultural produce, the Group uses the following price formulas.

Tea	Bought leaf rate (current		
	month) less cost of harvesting		
	and transport		
Rubber	Latex price (95% of current		
	RSS1 Price) less cost of		
	tapping and transport		
Oil	Bought mill net sale average		
Palm	less cost of harvesting and		
	transport		

Depreciation and amortisation

Mature plantation of Elpitiya Plantation PLC are depreciated over the following useful lives of the assets.

Biological Asset Useful Li	
Tea	33 1/3 Years
Rubber	20 Years
Oil Palm	20 Years
Coconut	50 Years
Cinnamon	20 Years

18.1 Movement during the year

		GRO	DUP	
	Immature	Mature	Total	Total
	plantations	plantations	2023/2024	2022/2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Cost				
Balance as at 01st April	54,777	31,160	85,937	83,398
Additions	4,257	-	4,257	2,539
Balance as at 31st March	59,034	31,160	90,194	85,937
Accumulated depreciation				
Balance as at 01st April	-	14,603	14,603	13,729
Charge for the year	-	875	875	874
Impairment for the year	-	10,261	10,261	-
Balance as at 31st March	-	25,739	25,739	14,603
Carrying amount as at 31st March 2024	59,034	5,421	64,455	
Carrying amount as at 31st March 2023	54,777	16,557		71,334

There were no biological assets pledged by the Group as security for facilities obtained from banks (2022/2023 - nil).

The Group impaired mature plantations by Rs. 10.3 million after re-assessing the net realisable value of the biological asset as at 31st March 2024. The above charge is recognised in the income statement under depreciation, amortisation and impairment losses of non-financial assets.

No borrowing costs were capitalised under biological assets on interest-bearing loans and borrowings and lease liabilities by the Group during the financial year (2022/2023 - Nil).

19 RIGHT-OF-USE ASSETS

ACCOUNTING POLICY

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company uses the definition of a lease as per SLFRS 16 - Leases.

The right-of-use asset is initially measured at cost. This comprises of the initial amount of the lease liability, adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use assets is also adjusted for certain subsequent remeasurements of the lease liability.

After the commencement date, the Group measures the right- of-use asset on the cost model.

Group as a lessee

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property the Group has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

Depreciation

Right-of-use assets are depreciated using the straight-line method over the shorter of the lease term and the estimated useful life of the underlying asset as given in property, plant and equipment.

If the ownership of the leased asset transfers to the Group at the end of the lease term, or the cost of the right-of-use asset reflects the exercise of a purchase option the asset is depreciated over the useful life of the underlying asset.

The right-of-use assets are subject to impairment.

Short-term leases and leases of lowvalue assets

The Group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the term of the lease or any other basis more representative of the time pattern of the benefits derived from the lease.

19.1 Movement during the year

Leasehold properties that do not meet the definition of an investment property are presented as right-of-use assets.

		GROUP					
	Right-of-Use Land	Right-of-Use buildings	Total 2023/2024	Total 2022/2023			
	Rs.'000	Rs.'000	Rs.'000	Rs.'000			
		1111111	100.000				
Cost							
Balance as at 01st April	20.260.240	4.606.003	24.055.422	20 000 201			
- Recognised under non-current	29,368,319	4,686,803	34,055,122	30,808,381			
- Recognised under current	5,200	-	5,200	4,206			
Companies acquired during the year	- (2.22.4.24)	- (5.42.252)	- (2.222)	63,464			
Exchange difference	(2,324,181)	(549,078)	(2,873,259)	3,163,381			
Additions	216,355	88,750	305,105	76,700			
Operating leases pre-paid	103,128	-	103,128				
Disposals	(12,566)	(23,183)	(35,749)	(55,810)			
Balance as at 31st March	27,356,255	4,203,292	31,559,547	34,060,322			
- Recognised under non-current	27,350,965	4,203,292	31,554,257	34,055,122			
- Recognised under current	5,290	-	5,290	5,200			
Accumulated depreciation							
Balance as at 01st April							
- Recognised under non-current	11,816,392	3,101,889	14,918,281	11,963,682			
- Recognised under current	4,205	-	4,205	3,614			
Companies acquired during the year	-	-	-	6,060			
Exchange difference	(1,020,199)	(371,478)	(1,391,677)	1,072,492			
Charge for the year	1,331,726	353,150	1,684,876	1,896,481			
Capitalised under property, plant and equipment	5,705	-	5,705				
Disposals	(12,566)	(14,201)	(26,767)	(19,843)			
Balance as at 31st March	12,125,263	3,069,360	15,194,623	14,922,486			
- Recognised under non-current	12,120,516	3,069,360	15,189,876	14,918,281			
- Recognised under current	4,747	-	4,747	4,205			
Carrying amount as at 31st March 2024	15,230,992	1,133,932	16,364,924				
- Recognised under non-current	15,230,449	1,133,932	16,364,381				
- Recognised under current *	543	-	543				
Carrying amount as at 31st March 2023	17,552,922	1,584,914		19,137,836			
- Recognised under non-current	17,551,927	1,584,914		19,136,841			
necognised dilder from editerit							

^{*} Consequent to the expiry of the short term power purchase agreement (PPA) signed between Ace Power Embilipitiya (Pvt) Ltd., a subsidiary company and the Ceylon Electricity Board (CEB) on 04th March 2024, discussions concerning an extension to the PPA are ongoing with the CEB. As the outcome of these discussions are uncertain right-of-use assets of Ace Power Embilipitiya (Pvt) Ltd., continued to be treated under current assets.

19.2 Amounts recognised in profit or loss

For the year		2022/2023
	Rs.'000	Rs.'000
Depreciation expense of right-of-use assets (note 19.1)	1,684,876	1,896,481
Interest on lease liabilities (note 31.1)	909,996	1,118,674
Expenses relating to short term leases and leases of low value assets	557,700	560,504

19.3 Amounts recognised in statement of cash flows

For the year	2023/2024	2022/2023
	Rs.'000	Rs.'000
Lease capital repayment	1,799,005	1,887,444
Lease interest paid	907,976	1,086,339
Total cash outflow for leases (note 31.1)	2,706,981	2,973,783

19.4 Details of leased properties relating to right-of-use assets

Company	Nature of the leasing activity	Location of the leased property	Unexpired lease periods as at 31.03.2024
Ace Apparels (Pvt) Ltd	Land	Koggala - Sri Lanka	40 years
Ace Apparels (Pvt) Ltd	Factory and Warehouse facilities	Koggala - Sri Lanka	30 years
Ace Containers (Pvt) Ltd	Yard and Warehouse facilities	Wattala - Sri Lanka	01 - 04 years
Ace Container Terminals (Pvt) Ltd	Land	Katunayake - Sri Lanka	64 years
Ace Distriparks (Pvt) Ltd	Land	Mihinthale - Sri Lanka	19 years
Ace Distriparks (Pvt) Ltd	Warehouse facilities	Welisara and Wattala - Sri Lanka	01 - 02 years
Ace Power Embilipitiya (Pvt) Ltd	Land	Embilipitiya - Sri Lanka	01 year
Ace Wind Power (Pvt) Ltd	Land	Ambewela - Sri Lanka	09 years
Aitken Spence Agriculture (Pvt) Ltd	Land	Dambulla - Sri Lanka	19 years
Aitken Spence Cargo (Pvt) Ltd	Warehouse facilities	Mulleriyawa - Sri Lanka	01 - 02 years
Aitken Spence Hotel Managements (Pvt) Ltd	Warehouse facilities	Colombo 02 - Sri Lanka	05 years
Aitken Spence Property Developments (Pvt) Ltd	Land	Colombo 02 - Sri Lanka	02 years
Global Parcel Delivery (Pvt) Ltd	Warehouse facility	Ingiriya - Sri Lanka	03 years
Hethersett Hotels Ltd	Land	Nuwara Eliya - Sri Lanka	71 years
Kandalama Hotels (Pvt) Ltd	Land	Dambulla - Sri Lanka	19 years
Waltrim Hydropower (Pvt) Ltd	Land and building	Nuwara Eliya - Sri Lanka	17 years
Western Power Company (Pvt) Ltd	Land	Muthurajawela - Sri Lanka	23 years
ADS Resorts (Pvt) Ltd	Island	North Male' Atoll - Maldives	03 years
Cowrie Investments (Pvt) Ltd	Island	Raa Atoll - Maldives	25 years
Cowrie Investments (Pvt) Ltd	Island	Raa Atoll - Maldives	41 years
Jetan Travel Services Company (Pvt) Ltd	Island	South Male' Atoll - Maldives	19 years
Unique Resorts (Pvt) Ltd	Island	South Male' Atoll - Maldives	22 years
Fiji Ports Terminal Ltd	Wharfs used for ports operations	Suva - Fiji	05 years

The Group leases office space, office equipment, motor vehicles etc., with contract terms less than five years. These leases are either short term (term less than one year) and/or leases having low-value. Hence, the Group has elected not to recognise theses leases as right-of-use assets and lease liabilities.

The value of right-of-use assets pledged by the Group as security for interest-bearing liabilities obtained from banks amounted to Rs. 5,744.4 million (2022/2023- Rs.4,766.8 million).

20 **INVESTMENTS IN SUBSIDIARIES**

ACCOUNTING POLICY

Investment in subsidiaries is initially recognised at cost in the financial statements of the Company. Any transaction cost relating to acquisition of investment in subsidiaries is immediately recognised in the income statement. After the initial recognition, investments in subsidiaries are carried at cost less any accumulated impairment losses.

20.1 Carrying amount of investments in subsidiaries

As at		31.03.2023
	Rs.'000	Rs.'000
Investment in subsidiaries - unquoted (note 20.2)	11,747,786	11,689,225
Investment in subsidiaries - quoted (note 20.3)	2,458,287	2,458,287
	14,206,073	14,147,512

20.2 Investments in subsidiaries - unquoted

	Country of incorporation	Number of shares as at	Company holding	Group holding	Non- controlling	As at 31.03.2024	As at 31.03.2023
		31.03.2024	%	%	holding %	Rs.'000	Rs.'000
			,,	, •	,,		
a) Ordinary shares							
Ace Apparels (Pvt) Ltd (a) (b) (c)	Sri Lanka	13,100,001	100.00	100.00	-	131,000	131,000
Ace Cargo (Pvt) Ltd (a)	Sri Lanka	990,000	100.00	100.00	-	245,173	245,173
Ace Container Repair (Pvt) Ltd (a)	Sri Lanka	2,250,000	100.00	100.00	-	22,500	22,500
Ace Container Terminals (Pvt) Ltd (a)	Sri Lanka	1,550,002	100.00	100.00	-	15,500	15,500
Ace Containers (Pvt) Ltd (a)	Sri Lanka	4,725,660	100.00	100.00	-	440,100	440,100
Ace Distriparks (Pvt) Ltd (a)	Sri Lanka	11,150,000	100.00	100.00	-	314,000	314,000
Ace Exports (Pvt) Ltd (a)	Sri Lanka	1,400,000	100.00	100.00	-	14,000	14,000
Ace Freight Management (Pvt) Ltd (a)	Sri Lanka	5,222,500	100.00	100.00	-	36,307	36,307
Ace International Express (Pvt) Ltd	Sri Lanka	10,000	100.00	100.00	-	100	100
Ace Wind Power (Pvt) Ltd (a)	Sri Lanka	37,050,000	100.00	100.00	-	430,000	430,000
Aitken Spence Agriculture (Pvt) Ltd (a) (b)	Sri Lanka	10,075,001	100.00	100.00	-	100,750	75,000
Aitken Spence Apparels (Pvt) Ltd (a) (b) (c)	Sri Lanka	1,500,000	100.00	100.00	-	15,000	15,000
Aitken Spence Cargo (Pvt) Ltd (a)	Sri Lanka	10,000	100.00	100.00	-	820	820
Aitken Spence Exports (Pvt) Ltd (c)	Sri Lanka	52,500	100.00	100.00	-	514	514
Aitken Spence Group Ltd (a) (b)	Sri Lanka	10,000	100.00	100.00	-	100	100
Aitken Spence Insurance Brokers (Pvt) Ltd (b)	Sri Lanka	152,740	100.00	100.00	-	1,500	1,500
Aitken Spence International Consulting (Pvt) Ltd (b)	Sri Lanka	10,000	100.00	100.00	-	100	100
Aitken Spence Maritime Ltd (a)	Sri Lanka	140,000	100.00	100.00	-	1,400	1,400
Aitken Spence Power (Pvt) Ltd (a)	Sri Lanka	1,826,204	100.00	100.00	-	18,262	18,262
Aitken Spence Printing and Packaging (Pvt) Ltd (a)	Sri Lanka	10,000,000	100.00	100.00	-	100,000	100,000
Aitken Spence Shipping Ltd (a)	Sri Lanka	2,038,072	100.00	100.00	-	132,717	132,717
Aitken Spence Shipping Services Ltd (a)	Sri Lanka	25,000	100.00	100.00	-	20,200	20,200
Aitken Spence Technologies (Pvt) Ltd (b)	Sri Lanka	1,577,506	100.00	100.00	-	13,888	13,888
Branford Hydropower (Pvt) Ltd (a)	Sri Lanka	16,400,100	100.00	100.00	-	223,000	223,000
Clark Spence and Company (Pvt) Ltd	Sri Lanka	25,000	100.00	100.00	-	74,300	74,300
Logilink (Pvt) Ltd (a)	Sri Lanka	30,000,000	100.00	100.00	-	222,690	222,690
Royal Spence Aviation (Pvt) Ltd (a) (c)	Sri Lanka	50,000	100.00	100.00	-	500	500
Vauxhall Investments (Pvt) Ltd (a)	Sri Lanka	1,320,000	100.00	100.00	-	13,200	13,200

	Country of incorporation	Number of shares as at 31.03.2024	Company holding	Group holding	Non- controlling holding	As at 31.03.2024	As at 31.03.2023
			%	%	%	Rs.'000	Rs.'000
Vauxhall Property Developments (Pvt) Ltd (a) (b)	Sri Lanka	11,270,000	100.00	100.00	-	153,401	153,401
Waltrim Energy Ltd (a)	Sri Lanka	57,855,000	100.00	100.00	-	873,890	873,890
Sagasolar Power (Pvt) Ltd (a) (b) (c)	Sri Lanka	84,904,336	100.00	100.00	-	1,400,000	1,400,000
Aitken Spence Property Developments (Pvt) Ltd (a) (b)	Sri Lanka	75,425,725	96.41	100.00	-	766,594	766,594
Aitken Spence Developments (Pvt) Ltd	Sri Lanka	45,999	92.00	92.00	8.00	1,825	1,825
Western Power Company (Pvt) Ltd (a) (c)	Sri Lanka	80	80.00	80.00	20.00	200,000	200,000
Aitken Spence Elevators (Pvt) Ltd (a)	Sri Lanka	154,786	77.40	77.40	22.60	11,594	11,594
Aitken Spence Moscow (Pvt) Ltd (a)	Sri Lanka	37,500	75.00	75.00	25.00	375	375
Ace Power Embilipitiya (Pvt) Ltd (a) (c)	Sri Lanka	124,033,413	74.00	74.00	26.00	703,626	703,626
Ace Aviation Services (Pvt) Ltd (a)	Sri Lanka	26,251	50.00	100.00	_	263	263
Aitken Spence (Garments) Ltd (a) (b) (c)*	Sri Lanka	998,747	50.00	50.00	50.00	26,257	26,257
Aitken Spence Travels (Pvt) Ltd (a) (c) *	Sri Lanka	1,704,000	50.00	50.00	50.00	60,875	60,875
MMBL Money Transfer (Pvt) Ltd (a) *	Sri Lanka	3,000,000	50.00	50.00	50.00	35,566	35,566
Aitken Spence Hotel Managements (Pvt) Ltd (a) (c)	Sri Lanka	4,020,000	51.00	87.50	12.50	40,200	40,200
Aitken Spence Hotel Managements Asia (Pvt) Ltd (b) (c)	Sri Lanka	4,924,500	49.00	86.99	13.01	49,245	49,245
Aitken Spence Hotels International (Pvt) Ltd (a) (c)	Sri Lanka	10,323,225	39.00	86.99	13.01	99,000	99,000
Kandalama Hotels (Pvt) Ltd (a) (c)	Sri Lanka	6,000,000	37.00	82.99	17.01	182,050	182,050
Interlifts International Pvt Ltd *	Maldives	23,721	39.99	40.00	60.00	2,005	2,005
Ace Aviation Services Maldives Pvt Ltd *	Maldives	490	49.00	49.00	51.00	639	639
Fiji Ports Terminal Ltd (a)	Fiji	1,572,993	51.00	60.80	39.20	749,242	749,242
Aitken Spence International Pte. Ltd (a) (b) (c)	Singapore	134,270	100.00	100.00	-	32,811	-
Aitken Spence Corporate Services (Pvt) Ltd (a) (b) (c)	Sri Lanka	2	100.00	100.00	-	-	-
Global Parcel Delivery (Pvt) Ltd (a)	Sri Lanka	1	100.00	100.00	_	-	-
Aitken Spence Ports International Ltd (a)	Sri Lanka	10,000	10.00	100.00	-	-	-
						7,977,079	7,918,518
b) Preference Shares							
Cumulative preference shares							
Aitken Spence Aviation (Pvt) Ltd (a) (c)	Sri Lanka	500,000	100.00	100.00	_	5,000	5,000
Aitken Spence Hotel Holdings PLC (a) (c)	Sri Lanka	16,500,000	100.00	100.00		165,000	165,000
Western Power Company (Pvt) Ltd (a) (c) **	Sri Lanka	40,000,000	100.00	100.00	-	3,700,000	3,700,000
Non-cumulative preference shares							
Aitken Spence (Garments) Ltd (a) (b) (c)	Sri Lanka	4,000,000	72.73	72.73	27.27	40,000	40,000
, anter sperice (dufficina) Eta (a) (b) (c)	Jii Luiiku	7,000,000	, 2.13	, 2.73	21.21	3,910,000	3,910,000
Provision for impairment of investments (note 20.2.1)						(139,293)	(139,293)
Trovision for impairment of investments (note 20.2.1)						11,747,786	11,689,225

Refer note 20.6

^{**} During 2018/2019 financial year, 40,000,000 Redeemable Cumulative preference shares of Rs. 100.00 each were issued to Aitken Spence PLC by Western Power (Pvt) Ltd. The called up capital on the shares as at 31.03.2024 and 31.03.2023 was Rs. 92.50 per share. The outstanding balance subscription of Rs. 7.50 per share will be called from time to time as and when required by the issuing company.

20.2.1 Movement in provision for impairment of investments in subsidiaries

For the year		2022/2023
	Rs.'000	Rs.'000
Balance as at 01st April	139,293	121,314
Impairment made during the year	-	18,004
Classified as held for sale	-	(25)
Balance as at 31st March	139,293	139,293

a,b,c - refer note 40

20.3 Investment in subsidiaries - quoted

	Country of incorporation	Number of shares as at 31.03.2024	Company holding	Group holding	Non- controlling holding	As at 31.03.2024	As at 31.03.2023
			%	%	%	Rs.'000	Rs.'000
Aitken Spence Hotel Holdings PLC							
(a) (c) (Ordinary Shares)	Sri Lanka	239,472,667	71.20	74.49	25.51	2,458,287	2,458,287
						2,458,287	2,458,287
Market value of quoted investment						15,853,091	14,344,413

a,c - refer note 40

20.4 Inter-company shareholdings - unquoted

Investee	Country of	Country of Investor		Percentage holding		
	incorporation		shares as at 31.03.2024	Investor holding %	Group holding %	Non- controlling holding %
Aitken Spence Industrial Solutions (Pvt) Ltd (a)	Sri Lanka	Vauxhall Property Developments (Pvt) Ltd	200	100.00	100.00	-
Ace Aviation Services (Pvt) Ltd (a)	Sri Lanka	Aitken Spence Cargo (Pvt) Ltd	26,251	50.00	100.00	-
Ace Travels and Conventions (Pvt) Ltd *	Sri Lanka	Aitken Spence Travels (Pvt) Ltd	55,000	100.00	50.00	50.00
Ahungalla Resorts Ltd (a) (c) *	Sri Lanka	Aitken Spence Hotel Holdings PLC	78,369,024	60.00	44.69	55.31
Aitken Spence Aviation (Pvt) Ltd (a) (c)	Sri Lanka	Vauxhall Investments (Pvt) Ltd	5,000	100.00	100.00	-
Aitken Spence Developments (Pvt) Ltd	Sri Lanka	Ace Containers (Pvt) Ltd	1	0.00	92.00	8.00
Aitken Spence (Garments) Ltd (a) (b) (c) *	Sri Lanka	Group companies	3	0.00	50.00	50.00
Aitken Spence Hotel Managements (Pvt) Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	3,862,353	49.00	87.50	12.50
Aitken Spence Hotel Managements Asia (Pvt) Ltd (b) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	5,125,500	51.00	86.99	13.01
Aitken Spence Hotels International (Pvt) Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	10,744,582	41.00	86.99	13.01
		Aitken Spence Hotel Management Asia (Pvt) Ltd	5,196,916	20.00		
Aitken Spence Hotels Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	14,701,204	98.01	73.01	26.99
		Group companies	2	0.00		
Aitken Spence Ports International Ltd (a)	Sri Lanka	Aitken Spence Maritime Ltd	90,000	90.00	100.00	-
Aitken Spence Property Developments (Pvt) Ltd (a) (b)	Sri Lanka	Vauxhall Property Developments (Pvt) Ltd	2,805,000	3.53	100.00	-
Aitken Spence Resources (Pvt) Ltd (c)	Sri Lanka	Aitken Spence Hotel Management (Pvt) Ltd	10,000	100.00	100.00	-
D.B.S. Logistics Ltd (a)	Sri Lanka	Aitken Spence Cargo (Pvt) Ltd	200,000	100.00	100.00	-
Aitken Spence Elevators (Pvt) Ltd (a)	Sri Lanka	Group companies	14	0.00	77.40	22.60
Hapag-Lloyd Lanka (Pvt) Ltd (a)	Sri Lanka	Aitken Spence Maritime Ltd	119,999	60.00	60.00	40.00
		Clark Spence and Company (Pvt) Ltd	1	0.00		

Investee	Country of	Investor	Number of	Perce	entage hold	ding
	incorporation		shares as at 31.03.2024	laaata	C	Non-
			31.03.2024	Investor holding	holding	controlling holding
				%	%	%
Heritance (Pvt) Ltd (a) (c)	Sri Lanka	Aitken Spence Hotels Ltd	2,125,627	100.00	73.01	26.99
Hethersett Hotels Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	24,542,000	94.44	70.35	29.65
Kandalama Hotels (Pvt) Ltd (a) (c)	Sri Lanka	Aitken Spence Hotels Ltd	10,216,216	63.00	82.99	17.01
Meeraladuwa (Pvt) Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	20,227,801	100.00	74.49	25.51
Neptune Ayurvedic Village (Pvt) Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	500,000	100.00	74.49	25.51
Nilaveli Resorts (Pvt) Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	1	100.00	74.49	25.51
Nilaveli Holidays (Pvt) Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	1	100.00	74.49	25.51
Shipping and Cargo Logistics (Pvt) Ltd (a) *	Sri Lanka	Aitken Spence Shipping Ltd	25,000	50.00	50.00	50.00
The Galle Heritage (Pvt) Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	1	100.00	74.49	25.51
Turyaa (Pvt) Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	341,732,322	100.00	74.49	25.51
Waltrim Hydropower (Pvt) Ltd (a)	Sri Lanka	Waltrim Energy Ltd	24,795,588	100.00	100.00	-
Upper Waltrim Hydropower (Pvt) Ltd (a)	Sri Lanka	Waltrim Energy Ltd	26,878,135	100.00	100.00	-
Elgin Hydropower (Pvt) Ltd (a)	Sri Lanka	Waltrim Energy Ltd	28,152,080	100.00	100.00	-
Aitken Spence Resorts (Middle East) LLC (a) (b) (c)	Oman	Aitken Spence Hotels International (Pvt) Ltd	11,748,275	100.00	86.99	13.01
, , , , , , , , , , , , , , , , , , , ,		Aitken Spence Hotel Holdings PLC	1	0.00		
Ace Resorts Pvt Ltd (a) (c)	Maldives	Aitken Spence Hotels International (Pvt) Ltd	462,598	100.00	86.99	13.01
(-) (-)		Unique Resorts Pvt Ltd	1	0.00		
A.D.S Resorts Pvt Ltd (c)	Maldives	Aitken Spence Hotels International (Pvt) Ltd	1,274,999	100.00	86.99	13.01
		Aitken Spence Hotel Holdings PLC	1	0.00		
Cowrie Investments Pvt Ltd (a) (c) *	Maldives	Aitken Spence Hotel Holdings PLC	52,740	60.00	44.69	55.31
Interlifts International Pvt Ltd *	Maldives	Vauxhall Property Developments (Pvt) Ltd	6	0.01	40.00	60.00
Jetan Travel Services Company Pvt Ltd (c)	Maldives	Crest Star (B.V.I) Ltd	47,500	95.00	70.77	29.23
Spence Maldives Pvt Ltd (a)	Maldives	Ace Cargo (Pvt) Ltd	42,000	60.00	60.00	40.00
Unique Resorts Pvt Ltd (c)	Maldives	Aitken Spence Hotels International (Pvt) Ltd	6,374,999	100.00	86.99	13.01
ornique resorts i ve sta (c)	Mararves	Aitken Spence Hotel Holdings PLC	1	0.00	00.55	13.01
Aitken Spence Hotel Managements (South India) Ltd	India	Aitken Spence Hotels International (Pvt) Ltd	150,048,995	83.40	84.92	15.08
(a)	maia	Aitken Spence Hotel Holdings PLC	29,869,000	16.60	01.52	13.00
(-)		Aitken Spence Hotel Services Pvt Ltd	1	0.00		
Aitken Spence Hotel Services Pvt Ltd	India	Aitken Spence Hotels International (Pvt) Ltd	10,000	100.00	86.99	13.01
Perumbalam Resorts Pvt Ltd (a)	India	PR Holiday Homes (Pvt) Ltd	9,999	99.99	73.57	26.43
r crambalam nesoris i ve Eta (a)	maia	Aitken Spence Hotel Managements (South	1	0.01	75.57	20.43
		India) Ltd		0.01		
PR Holiday Homes Pvt Ltd (a)	India	Aitken Spence Hotel Managements Asia (Pvt)	621,310	84.57	73.57	26.43
Tit Hollady Hollies I ve Eta (a)	maia	Ltd	021,310	01.57	75.57	20.13
Fiji Ports Terminal Ltd (a)	Fiji	Fiji Ports Corporation Ltd	1,511,307	49.00	60.80	39.20
Crest Star (B.V.I) Ltd (a) (c)	British Virgin	Aitken Spence Hotel Holdings PLC	3,415,000	100.00	74.49	25.51
C. 55 5 6 7 7 2 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	Islands	The species rioter riotalings (20	5,5,000	100.00	,5	23.3.
Aitken Spence Travels Myanmar Ltd (a) (c)	Myanmar	Royal Spence Aviation (Pvt) Ltd	12,000	60.00	60.00	40.00
b) Preference Shares						
Cumulative preference shares	Cri Londer	Aithen Chance Annaval- /D: +\ +-	22 650 000	100.00	100.00	
Ace Apparels (Pvt) Ltd (a) (b) (c)	Sri Lanka	Aitken Spence Apparels (Pvt) Ltd	22,650,000	100.00	100.00	-
Aitken Spence Hotels Ltd (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	40,000,000	100.00	74.49	25.51

^{*} Refer note 20.6

a,b,c - refer note 40

(GRI 2-2)

20.5 Inter-company shareholdings - quoted

Investee	Country of	Investor	Number of	Perc	entage hol	ding
	incorporation		shares as at 31.03.2024	Investor holding	Group holding	Non- controlling holding
				%	%	%
Aitken Spence Hotel Holdings PLC	Sri Lanka	Ace Cargo (Pvt) Ltd	4,423,601	1.32	74.49	25.51
(a) (c) (Ordinary Shares)		Aitken Spence Hotel Management (Pvt) Ltd	3,530,639	1.05		
		Aitken Spence Aviation (Pvt) Ltd	2,604,140	0.77		
		Vauxhall Investments (Pvt) Ltd	340,270	0.10		
		Clark Spence and Company (Pvt) Ltd	136,101	0.04		

a,c - refer note 40

- 20.6 Companies with equity holding equal to or less than 50%, have been consolidated as subsidiaries based on criterias specified in note 4.1.2 pursuant to SLFRS 10 Consolidated Financial Statements. These companies are indicated by a "*" in notes 20.2 and 20.4.
- 20.7 With effect from 01st April 2023, Turyaa Resorts (Pvt) Ltd was amalgamated with Turyaa (Pvt) Ltd, both being wholly own subsidiaries of Aitken Spence Hotel Holdings PLC and was accounted as a common control combination in accordance with the Statement of Recommended Practice (SORP) for Merger Accounting for Common Control Combinations approved by the Council of the Institute of Chartered Accountants of Sri Lanka on 19 December 2012, for business combinations. There was no impact to the Consolidated financial statements of the Group due to this amalgamation as the combining entities were accounted for as fully owned subsidiaries prior to the amalgamation.
- **20.8** The value of shares pledged by the Group as securities for facilities obtained from banks amounted to Rs. 4,830.7 million for both financial years 2023/2024 and 2022/2023.

Principal activities of the Group's interest in subsidiaries are described on pages 448 to 453.

Non-controlling interests 20.9

The following table summarises the financial information relating to the Group's subsidiaries that has material non-controlling interests (before any intra-group eliminations).

For the year		2023/2024			2022/2023	
	Aitken Spence Hotel Holding PLC & Group	Other individually immaterial subsidiaries	Total	Aitken Spence Hotel Holding PLC & Group	Other individually immaterial subsidiaries	Total
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Non - current assets	82,669,627			92,000,279		
Current assets	14,419,950			15,951,285		
Non - current liabilities	(43,323,944)			(53,506,289)		
Current liabilities	(22,900,941)			(24,265,004)		
Net assets	30,864,692			30,180,271		
Carrying amount of non-controlling interests as at 31st March	8,168,570	3,715,278	11,883,848	7,576,280	4,235,376	11,811,656
Revenue	47,258,528			46,059,884		
Profit for the year	1,864,687			46,809		
Other comprehensive income for the year, net of tax	(1,131,524)			2,350,509		
Total comprehensive income for the year	733,163			2,397,318		
Profit / (loss) for the year allocated to non-controlling interests	590,908	932,657	1,523,565	(404,676)	1,837,018	1,432,342
Other comprehensive income /(loss) for the year, net of tax allocated to non-controlling interests	31,579	(190,761)	(159,182)	586,396	36,458	622,854
Total comprehensive income for the year allocated to non-controlling interests	622,487	741,896	1,364,383	181,720	1,873,476	2,055,196
Cash flows from operating activities	7,772,452			8,494,454		
Cash flows from investing activities	(960,863)			(435,840)		
Cash flows from financing activities	(7,518,185)			(9,333,868)		
Net decrease in cash and cash equivalents	(706,596)			(1,275,254)		
Dividends paid to non-controlling interests	30,196	1,261,995	1,292,191	23,096	1,650,452	1,673,548

21 INVESTMENTS IN EQUITY-ACCOUNTED INVESTEES

ACCOUNTING POLICY

Associates are those entities in which the Group has significant influence, but does not have control over the financial and operating policies. Significant influence is presumed to exist when the Group holds more than 20% of the voting rights of another entity.

Joint ventures are arrangements in which the Group has joint control and has rights to the net assets of the arrangement. The Group has joint control in a venture when there is contractually agreed sharing of control of the venture and the decisions about the relevant activities of the venture require the unanimous consent of the parties sharing control.

Associates and joint ventures are treated as equity accounted investees and are accounted for using the equity method.

Under the equity method Investments in equity-accounted investees are recognised initially at cost, which includes transaction costs. The carrying amount of the investment is adjusted at each reporting date to recognise changes in the Group's share of net assets of the equity-accounted investees arising since the acquisition date. Goodwill relating to the equity-accounted investees is included in the carrying amount of the investment. Dividends declared by the equity-accounted investees are recognised against the equity value of the Group's investment.

The income statement reflects the Group's share of the results of operations of the equity accounted investees. When there is a change recognised directly in the other comprehensive income or equity of the entity, the Group recognises its share of such changes, when applicable, in the statement of profit or loss and other comprehensive income or the statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and the equity-accounted investees are eliminated to the extent of the interest in the equity-accounted investees.

The Group's share of profit or loss of equity accounted investees is shown on the face of the income statement net of tax.

Adjustments are made if necessary, to the financial statements of the equity accounted investees to bring the accounting policies in line with those of the Group. After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on its investment in its equity accounted investee. When the Group's share of losses exceeds its interest in an equity-accounted investee, the carrying amount of that interest, including any long-term investments, is reduced to zero and the recognition of further losses is discontinued except to the extent that the Group has an obligation or has made payments on

behalf of the investee. If such company subsequently reports profits, the Group resumes recognising its share of those profits only after its share of the profits equal the share of losses not recognised previously.

The Group determines at each reporting date whether there is any objective evidence that the investment in the equity accounted investee is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the equity-accounted investees and its carrying value and recognises the amount in the income statement.

Upon loss of significant influence over the associate or the joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the equity accounted investee disposed and the fair value of the retaining investment and the proceeds from disposal is recognised in the income statement.

Recognition of equity-accounted investees 21.1

		GRO	OUP	COMPANY		
For the year		2023/2024	2022/2023	2023/2024	2022/2023	
	Notes	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Recognised in the statement of financial position						
Interest in joint ventures	21.1.1	1,771,901	1,333,262	141,700	143,700	
Interest in associates	21.2.1	8,174,936	7,904,831	2,516,255	2,516,255	
Carrying amount as at 31.03.2024		9,946,837	9,238,093	2,657,955	2,659,955	
Recognised in the income statement						
Interest in joint ventures	21.1.2	334,539	286,461	-	-	
Interest in associates	21.2.2	983,449	783,676	-	-	
Share of profit of equity-accounted investees (net of tax)		1,317,988	1,070,137	-	-	
Recognised in the statement of profit or loss and other						
comprehensive income						
Interest in joint ventures	21.1.2	(45,619)	29,288	-	-	
Interest in associates	21.2.2	(507,197)	191,412	-	-	
Share of other comprehensive income/(loss) of equity-						
accounted investees (net of tax)		(552,816)	220,700	-		

Share of other comprehensive income of equity-accounted investees (net of tax) is further analysed as;

	GRO	UP
For the year	2023/2024	2022/2023
	Rs.'000	Rs.'000
Items that will not be reclassified to profit or loss	(47,506)	52,301
Items that are or may be reclassified to profit or loss	(505,310)	168,399
	(552,816)	220,700

21.1.1 Investment in joint ventures

		GROUP				COMPANY			
	Country of incorporation	Number of shares as at 31.03.2024	Holding %	As at 31.03.2024 Rs.'000	As at 31.03.2023 Rs.'000	Number of shares as at 31.03.2024	Holding %	As at 31.03.2024 Rs.'000	As at 31.03.2023 Rs.'000
Aitken Spence C & T Investments (Pvt) Ltd (a) (b)									
(Ordinary shares - Unquoted)	Sri Lanka	14,170,000	50.00	141,700	141,700	14,170,000	50.00	141,700	141,700
Aitken Spence Engineering Solutions (Pvt) Ltd									
(Ordinary shares - Unquoted)	Sri Lanka	20,000	50.00	2,000	2,000	20,000	50.00	2,000	2,000
CINEC Campus (Pvt) Ltd (a) (consolidated with Mercantile Seaman Training Institute Ltd)									
(Ordinary shares - Unquoted)	Sri Lanka	253,334	40.00	502,950	502,950			_	-
Spence Seahorse Marine (Pvt) Ltd (a)									
(Ordinary shares - Unquoted)	Sri Lanka	18,222,991	50.00	182,230	22,500			-	-
Ace Bangladesh Ltd (a) (Ordinary shares - Unquoted)	Bangladesh	172,970	49.00	32,587	32,587			-	-
Aitken Spence Cargo (Cambodia) Co. Ltd									
(Ordinary shares - Unquoted)	Cambodia	10,000	50.00	3,089	-	-	-	-	-
Carrying amount as at 31st March				864,556	701,737			143,700	143,700
Provision for impairment of investments				-	-			(2,000)	-
Opening cumulative net assets accruing to the gro	oup net of divide	nd		631,525	615,775			-	-
Group's share of total comprehensive income for	the year			288,920	315,749			-	-
Dividends received for the year				(13,100)	(299,999)			-	-
Equity value of investments				1,771,901	1,333,262			141,700	143,700

During the period under review the Company impaired one of its investments in the services sector and recognised an impairment loss of Rs. 2.0 million in the income statement under depreciation, amortisation and impairment losses of non-financial assets.

21.1.2 Summarised financial information of joint ventures - Group

The following analyses, in aggregate, the net assets of individually immaterial joint ventures.

For the year	2023/2024	2022/2023
	Rs.'000	Rs.'000
Carrying amount of interest in joint ventures as at 31st March	1,771,901	1,333,262
Group's share of :		
- Profit for the year (net of tax)	334,539	286,461
- Other comprehensive income/(loss) for the year (net of tax)	(45,619)	29,288
Total comprehensive income for the year	288,920	315,749

21.1.3 Inter-company shareholdings - investment in joint ventures

Investee	Country of	Investor	Number of	Perc	entage hold	ling
	incorporation		shares as at			Non-
			31.03.2024	Investor	Group	controlling
				holding	holding	holding
				%	%	%
CINEC Campus (Pvt) Ltd (a)	Sri Lanka	Aitken Spence Ports International Ltd	253,334	40.00	40.00	60.00
Spence Seahorse Marine (Pvt) Ltd (a)	Sri Lanka	Aitken Spence Shipping Ltd	2,250,000	50.00	50.00	50.00
Ace Bangladesh Ltd (a)	Bangladesh	Ace Cargo (Pvt) Ltd	172,970	49.00	49.00	51.00
Aitken Spence Cargo (Cambodia) Co. Ltd (a)	Cambodia	Aitken Spence International Pte Ltd	20,000	50.00	50.00	50.00

Principal activities of the Group's interest in joint ventures are described on pages 454 to 456.

a,b,c - refer note 40

21.2.1 Investment in associates

		GROUP				COMPANY			
	Country of incorporation	Number of shares as at	,	As at 31.03.2024	As at 31.03.2023	Number of shares as at	J	As at 31.03.2024	As at 31.03.2023
		31.03.2024	%	Rs.'000	Rs.'000	31.03.2024	%	Rs.'000	Rs.'000
Aitken Spence Plantation Managements PLC (a) (b) (consolidated with Elpitiya Plantations PLC (a) (b)) (Ordinary shares - Quoted)	Sri Lanka	8,295,860	38.95	165,000	165,000	8,295,860	38.95	165,000	165,000
Fiji Ports Corporation Ltd (a) (consolidated with Fiji Ships Heavy Industries Ltd (a))			20.00	2 254 255	2 254 255	44.620.070	20.00	2 254 255	
(Ordinary Shares - Unquoted)	Fiji	14,630,970	20.00	2,351,255	2,351,255	14,630,970	20.00	2,351,255	2,351,255
Serendib Investments Ltd (Ordinary Shares - Unquoted)	Fiji	1,750,000	25.00	151,215	151,215	1,500,000	25.00	151,215	151,215
Browns Beach Hotels PLC (a) (c) (consolidated with Negombo Beach Resorts (Pvt) Ltd (c))									
(Ordinary shares - Quoted)	Sri Lanka	48,627,103	27.96	928,077	928,077	-	-	-	-
Amethyst Leisure Ltd (c) (consolidated with Paradise Resort Pasikudah (Pvt) Ltd (c))									
(Ordinary shares - Unquoted)	Sri Lanka	218,345,163	20.78	332,848	332,848	-	-	-	-
Ace Aviation Myanmar Ltd (Ordinary shares - Unquoted)	Myanmar	1,525,000	33.33*	20,075	20,075	-	-	-	
Carrying amount as at 31st March				3,948,470	3,948,470			2,667,470	2,667,470
Provision for impairment of investments				(30,570)	(30,570)			(151,215)	(151,215)
Opening cumulative net assets accruing to the group net of dividend				3,986,931	3,346,189			-	
Group's share of total comprehensive income for the year				476,252	975,088			-	-
Dividends received for the year				(438,739)	(528,795)			-	-
Share of net assets recognised in equity				232,592	194,449			-	-
Equity value of investments				8,174,936	7,904,831			2,516,255	2,516,255
Market value of quoted investments				1,103,357	965,850			471,205	377,462

^{*} Group's effective holding in Ace Aviation Myanmar Ltd.

21.2.2 Summarised financial information of associates - Group

The following analyses in aggregate the carrying amount, share of profit and other comprehensive income of individually immaterial associates.

For the year	2023/2024	2022/2023
	Rs.'000	Rs.'000
Carrying amount of interest in associates as at 31st March	8,174,936	7,904,831
Group's share of:		
- Profit for the year (net of tax)	983,449	783,676
- Other comprehensive income/(loss) for the year (net of tax)	(507,197)	191,412
Total comprehensive income for the year	476,252	975,088

21.2.3 Inter-company shareholdings - investment in associates

Investee	Country of	Investor	Number of	Percer	tage holdir	ng (%)
	incorporation		shares as at 31.03.2024	Investor holding %	Group holding %	Non- controlling holding %
Amethyst Leisure Ltd (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	218,345,163	27.89	20.78	79.22
Browns Beach Hotels PLC (a) (c)	Sri Lanka	Aitken Spence Hotel Holdings PLC	47,455,750	36.62	27.96	72.04
		Aitken Spence Hotels Ltd	432,459	0.33		
		Heritance (Pvt) Ltd	432,444	0.33		
		Kandalama Hotels (Pvt) Ltd	306,450	0.24		
Ace Aviation Myanmar Ltd	Myanmar	Aitken Spence Cargo (Pvt) Ltd	1,525,000	33.33	33.33	66.67

Principal activities of the Group's interest in associates are described on pages 454 to 456.

a,b,c - refer note 40

22 **DEFERRED TAX ASSETS**

ACCOUNTING POLICY

Refer note 12

22.1 Movement during the year

	GRO	UP	COMPANY	
For the year	2023/2024	2022/2023	2023/2024	2022/2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Balance as at 01st April	1,619,314	1,336,394	640,002	647,131
Companies acquired during the year	-	(4,877)	-	-
Exchange difference	(40,476)	68,159	-	-
Reversal of temporary differences				
Recognised in profit / (loss)	459,620	677,095	(8,971)	(11,224)
Recognised in other comprehensive income	(63,892)	(457,457)	12,534	4,095
Balance as at 31st March	1,974,566	1,619,314	643,565	640,002

Composition of deferred tax assets 22.2

	GRO	OUP	COMPANY		
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Deferred tax assets attributable to;					
Defined benefit obligations	270,550	192,404	49,273	31,971	
Tax losses carried forward	3,466,943	1,974,642	774,930	383,755	
Expected credit losses	285,566	185,403	97	1,789	
Lease liabilities	57,058	82,112	-	-	
Financial assets at FVOCI	7,997	4,340	8,476	4,913	
Unrealised exchange loss	(188,421)	610,538	(179,385)	228,116	
Accelerated depreciation for tax purposes					
on property, plant and equipment	(1,303,501)	(909,993)	(9,826)	(10,542)	
Revaluation surplus on freehold land	(567,131)	(470,445)	-	-	
Right-of-use assets	(45,744)	(40,936)	-	-	
Other items	(8,751)	(8,751)	-	-	
Net deferred tax assets	1,974,566	1,619,314	643,565	640,002	

Movement in tax effect of temporary differences - Group 22.3

	As at 31.03.2024	Exchange difference on translation Rs.'000	Recognised in profit / (loss)	Recognised in other comprehensive income Rs.'000	As at 31.03.2023		in	in other comprehensive income	Companies acquired during the year Rs.'000	As at 01.04.2022
Deferred tax assets										
Defined benefit										
obligations	270,550	(322)	37,946	40,522	192,404	110	128,147	11,827	-	52,320
Tax losses carried										
forward	3,466,943	(79,573)	1,571,874	-	1,974,642	54,071	445,317	-	-	1,475,254
Expected credit losses	285,566	(945)	101,108	-	185,403	2,202	134,648	-	-	48,553
Lease liabilities	57,058	-	(25,054)	-	82,112	-	53,232	-	2,124	26,756
Financial assets at FVOCI	7,997	_	-	3,657	4,340		_	2,911	-	1,429
	4,088,114	(80,840)	1,685,874	44,179	2,438,901		761,344	14,738	2.124	1,604,312
Deferred tax liability Accelerated depreciation for tax										
purposes on property, plant and equipment	(1,303,501)	28,979	(422,487)	_	(909,993)	11 776	(353,449)	_		(568,320)
Revaluation surplus on	(1,505,501)	20,919	(422,407)		(909,993)	11,770	(555,443)			(300,320)
freehold land	(567,131)	11,385	_	(108,071)	(470,445)		_	(470,445)	_	_
Unrealised exchange	(001/101/	,		(:/-::,	(,)			(,,		
loss	(188,421)	_	(798,959)	-	610,538	-	291,980	-	-	318,558
Right-of-use assets	(45,744)	-	(4,808)	-	(40,936)	-	(22,780)	-	-	(18,156)
Other items	(8,751)	-	-	-	(8,751)	-	-	(1,750)	(7,001)	-
	(2,113,548)	40,364	(1,226,254)	(108,071)	(819,587)	11,776	(84,249)	(472,195)	(7,001)	(267,918)
Net deferred tax assets	1,974,566	(40,476)	459,620	(63,892)	1,619,314	68,159	677,095	(457,457)	(4,877)	1,336,394

Movement in tax effect of temporary differences - Company 22.4

•	•						
	As at 31.03.2024	Recognised in profit / (loss)	Recognised in other comprehensive income	As at 31.03.2023	Recognised in profit / (loss)	Recognised in other comprehensive income	As at 01.04.2022
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Deferred tax assets							
Defined benefit obligations	49,273	8,331	8,971	31,971	10,356	584	21,031
Tax losses carried forward	774,930	391,175	-	383,755	93,259	-	290,496
Unrealised exchange loss	(179,385)	(407,501)	-	228,116	(113,263)	-	341,379
Expected credit losses	97	(1,692)	-	1,789	798	-	991
Financial assets at FVOCI	8,476	-	3,563	4,913	-	3,511	1,402
	653,391	(9,687)	12,534	650,544	(8,850)	4,095	655,299
Deferred tax liability							
Accelerated depreciation for tax purposes							
on property, plant and equipment	(9,826)	716	-	(10,542)	(2,374)	-	(8,168)
	(9,826)	716	-	(10,542)	(2,374)	-	(8,168)
Net deferred tax assets	643,565	(8,971)	12,534	640,002	(11,224)	4,095	647,131

23 OTHER FINANCIAL ASSETS – NON-CURRENT

ACCOUNTING POLICY

Refer Note 37

23.1 Unquoted equity and debt securities

As at		GRO	OUP	COMPANY	
		31.03.2024	31.03.2023	31.03.2024	31.03.2023
		Rs.'000	Rs.'000	Rs.'000	Rs.'000
Financial assets at fair value through OCI					
- Unquoted equity securities	23.1.1	275,904	302,551	7,793	11,879
Financial assets at amortised cost					
- Unquoted debt securities	23.1.2	60,333	78,227	60,333	4,292
- Amounts due from equity-accounted investees		725,524	725,524	-	-
Carrying amount as at 31st March		1,061,761	1,106,302	68,126	16,171
Current unquoted equity and debt securities	23.1.2	(42,782)	(78,227)	(42,782)	(4,292)
Non-current unquoted equity and debt securities		1,018,979	1,028,075	25,344	11,879

23.1.1 Unquoted equity securities

23.1.1.1 Group

As at	31.03.2024			31.03.2024 31		
	No. of	Total	Carrying	No. of	Total	Carrying
	shares	Cost	amount	shares	Cost	amount
		Rs.'000	Rs.'000		Rs.'000	Rs.'000
Rainforest Ecolodge (Pvt) Ltd (Ordinary shares)	3,500,000	35,000	8,793	3,500,000	35,000	12,880
Business Process Outsourcing LLC (Ordinary shares)	30,000	8,640	-	30,000	8,640	-
Floatels India (Pvt) Ltd (Ordinary shares)	716,037	84,128	250,254	716,037	84,128	272,494
SLFFA Cargo Services Ltd (Ordinary shares)	1,243,000	3,223	16,802	1,243,000	3,223	17,125
Ingrin Institute of Printing & Graphics Sri Lanka Ltd (Ordinary shares)	10,000	100	55	10,000	100	52
		131,091	275,904		131,091	302,551

23.1.1.2 Company

As at	31.03.202			31.03.2023		
	No. of	Total	Carrying	No. of	Total	Carrying
	shares	Cost	amount	shares	Cost	amount
		Rs.'000	Rs.'000		Rs.'000	Rs.'000
Rainforest Ecolodge (Pvt) Ltd (Ordinary shares)	3,500,000	35,000	7,793	3,500,000	35,000	11,879
Business Process Outsourcing LLC (Ordinary shares)	30,000	8,640	-	30,000	8,640	-
		43,640	7,793		43,640	11,879

The Group designated the investments shown above as equity securities, which represents investments that the Group intends to hold as long term strategic investments. There were no such strategic investments disposed or transfers of any cumulative gains or losses within equity by the Group relating to these investments during the financial year 2023/2024.

Technique for the valuation of unquoted equity securities are disclosed in note 36.3.1.

23.1.2 Unquoted debt securities

	GR	OUP	COM	PANY
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Sumiko Lanka Hotels (Pvt) Ltd (Redeemable Debentures)	60,333	78,227	60,333	4,292
Current unquoted debt securities	(42,782)	(78,227)	(42,782)	(4,292)
Non-current unquoted debt securities	17,551	-	17,551	-

Valuation technique and interest rate basis used to value unquoted debt securities are disclosed in note 37.3.2.

23.2 Movement during the year

			GROUP			COMPANY					
	Unquoted equity securities	Unquoted debt securities	Amounts due from equity- accounted investees	Total 2023/2024	Total 2022/2023	Unquoted equity securities	Unquoted debt securities	Total 2023/2024	Total 2022/2023		
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000		
Balance as at 01st April	302,551	78,227	725,524	1,106,302	342,285	11,879	4,292	16,171	20,577		
Exchange difference	(22,241)	-	-	(22,241)	27,704	-	-	-	-		
Additions	-	108,814	-	108,814	-	-	108,814	108,814	-		
Disposals / settlements	-	(147,799)	-	(147,799)	(3,626)	-	(73,864)	(73,864)	(3,627)		
Interest accrued	-	21,091	-	21,091	12,230	-	21,091	21,091	1,578		
Impairment (losses) / reversals	-	-	-	-	3,364	-	-	-	-		
Transfer from /(to) current assets	-	(42,782)	-	(42,782)	647,297	-	(42,782)	(42,782)	(4,292)		
Change in fair value	(4,406)	-	-	(4,406)	(1,179)	(4,086)	-	(4,086)	(2,357)		
Balance as at 31st March	275,904	17,551	725,524	1,018,979	1,028,075	7,793	17,551	25,344	11,879		

24 INVENTORIES

ACCOUNTING POLICY

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is valued based on a weighted average cost. The cost includes expenditure incurred in acquiring the inventory and bringing them to their existing location and condition. In the case of manufactured inventories, cost includes an appropriate share of factory overheads.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses based on normal operating capacity.

	GRO	DUP	COMPANY		
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Raw materials	1,387,409	1,621,919	-	-	
Work-in-progress and finished goods	765,248	1,190,763	-	-	
Consumables	2,269,263	2,645,007	7,781	6,828	
	4,421,920	5,457,689	7,781	6,828	
Provision for impairment of inventories (note 24.1)	(262,247)	(183,497)	-	-	
	4,159,673	5,274,192	7,781	6,828	

The value of inventories pledged by the Group as security for facilities obtained from banks amounted to Rs. 500.0 million (2022/2023-nil. Company-nil.)

24.1 Movement in provision for impairment of inventories

	GRO	OUP	COMPANY		
For the year	2023/2024	2022/2023	2023/2024	2022/2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Balance as at 01st April	183,497	176,699	-	424	
Exchange difference	(505)	273	-	-	
Impairment losses / (reversals) during the period	94,017	6,973	(28)	24	
Written-off during the period	(14,762)	(448)	28	(448)	
Balance as at 31st March	262,247	183,497	-	-	

During the year the Group increase its provision made against the inventory by Rs. 94.1 million after re-assessing the net realisable value of the inventory as at 31st March 2024. The above charge is recognised in the income statement under depreciation, amortisation and impairment losses of non-financial assets.

25 TRADE AND OTHER RECEIVABLES

	GRO	DUP	СОМІ	PANY	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Trade receivables	16,881,289	17,601,591	383	1,447	
Other receivables	2,708,366	3,528,832	410,777	525,867	
Contract assets	439,424	536,367	-	-	
Amounts due from subsidiaries	-	-	6,542,142	5,787,672	
Amounts due from equity-accounted investees	1,282,766	552,907	180,255	178,162	
Loans to employees	40,815	35,611	-	-	
	21,352,660	22,255,308	7,133,557	6,493,148	
Provision for impairment of trade and other receivables					
(notes 37.3.3.2.2 and 37.3.3.2.4)	(1,498,530)	(1,011,779)	(748,934)	(737,024)	
	19,854,130	21,243,529	6,384,623	5,756,124	

Note 37.3.3.3 provides an age analysis of trade receivables and a description of the calculation of expected credit loss allowance.

25.1 Currency-wise analysis of trade and other receivables

	GRO	DUP	COMPANY		
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	
	Equivalent	Equivalent	Equivalent	Equivalent	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
United States Dollars	11,505,101	7,241,996	372,276	459,173	
Sri Lankan Rupees	7,044,653	13,723,141	6,012,347	5,296,951	
Fijian Dollar	515,947	75,962	-	-	
Omani Riyal	312,923	81,779	-	-	
Other	475,506	120,651	-	-	
	19,854,130	21,243,529	6,384,623	5,756,124	

26 **OTHER CURRENT ASSETS**

		GRO	OUP	COMPANY		
As at		31.03.2024	31.03.2023	31.03.2024	31.03.2023	
	Notes	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Other financial assets	26.1	24,823,809	26,506,693	18,238,376	20,546,443	
Property, plant and equipment	15.1	550,497	565,404	-	-	
Right-of-use asset	19.1	543	995	-	-	
		25,374,849	27,073,092	18,238,376	20,546,443	

Other financial assets - current 26.1

ACCOUNTING POLICY

Refer Note 37

		GRO	DUP	COMPANY		
As at		31.03.2024	31.03.2023	31.03.2024	31.03.2023	
	Notes	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Financial assets at fair value through profit or loss						
- Quoted equity securities	26.1.1	74,492	46,529	37,935	25,702	
Financial assets at amortised cost						
- Unquoted debt securities	23.1.2	42,782	78,227	42,782	4,292	
- Bank deposits	26.1.2	24,707,386	26,384,521	18,157,915	20,518,820	
Provision for impairment of bank deposits and government						
securities		(851)	(2,584)	(256)	(2,371)	
		24,823,809	26,506,693	18,238,376	20,546,443	

26.1.1 Quoted equity securities

26.1.1.1 Group

As at		31.03.2024		31.03.2023		
	No. of shares	Total Cost Rs.'000	Carrying amount Rs.'000	No. of shares	Total Cost Rs.'000	Carrying amount Rs.'000
Commercial Bank of Ceylon PLC (Ordinary shares)	365,350	35,109	35,695	345,046	33,789	24,227
DFCC Bank PLC (Ordinary shares)	29,470	668	2,240	28,741	611	1,475
Hatton National Bank PLC (Ordinary shares)	238,937	4,060	35,900	226,315	4,060	19,961
Colombo Dockyard PLC (Ordinary shares)	13,543	123	657	13,543	123	866
		39,960	74,492		38,583	46,529

26.1.1.2 Company

As at	31.03.2024			31.03.2023			
	No. of	Total	Carrying	No. of	Total	Carrying	
	shares	Cost	amount	shares	Cost	amount	
		Rs.'000	Rs.'000		Rs.'000	Rs.'000	
Commercial Bank of Ceylon PLC (Ordinary shares)	365,350	35,109	35,695	345,046	33,789	24,227	
DFCC Bank PLC (Ordinary shares)	29,470	668	2,240	28,741	611	1,475	
		35,777	37,935		34,400	25,702	

26.1.1.3 Movement during the year - Quoted equity securities

	GRO	OUP	COMPANY		
For the year	2023/2024	2022/2023	2023/2024	2022/2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Balance as at 01st April	46,529	47,906	25,702	23,610	
Additions	1,377	1,044	1,377	1,044	
Change in fair value	26,586	(2,421)	10,856	1,048	
Balance as at 31st March	74,492	46,529	37,935	25,702	

26.1.2 Bank deposits

Bank deposits include fixed and call deposits which are measured at amortised cost using the effective interest rate. These financial assets are expected to be recovered through contractual cash flows.

27 CASH AND CASH EQUIVALENTS

ACCOUNTING POLICY

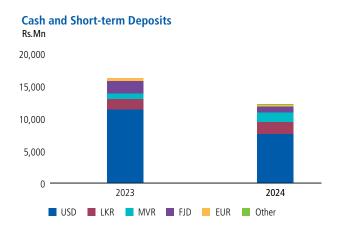
Cash and cash equivalents comprise of short-term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

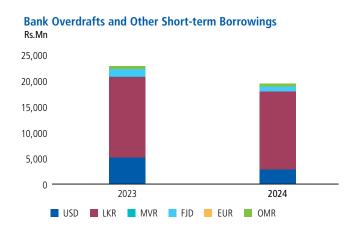
	GRO	OUP	COMPANY	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Cash at bank and in hand	11,353,291	12,653,790	2,853,113	2,854,502
Short-term deposits	779,243	3,561,725	170,279	173,884
Cash and short-term deposits in the statement of financial position	12,132,534	16,215,515	3,023,392	3,028,386
Bank overdrafts and other short-term borrowings	(19,388,741)	(22,791,252)	(8,562,964)	(10,406,913)
Cash and cash equivalents in the statement of cash flows	(7,256,207)	(6,575,737)	(5,539,572)	(7,378,527)

The credit risk relating to Group bank balances are analysed according to credit ratings of each bank which is available on note 37.3.3.4.

27.1 Currency-wise analysis of cash and cash equivalents

	GRO	OUP	COMPANY	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Equivalent	Equivalent	Equivalent	Equivalent
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Sri Lankan Rupees	(13,117,672)	(14,048,521)	(8,382,382)	(10,219,320)
United States Dollars	4,736,384	6,279,939	2,842,810	2,840,793
Maldivian Rufiyaa	1,447,024	852,825	-	-
Fijian Dollar	918,433	1,962,393	-	-
Others	(1,240,376)	(1,622,373)	-	-
	(7,256,207)	(6,575,737)	(5,539,572)	(7,378,527)





28 ASSETS CLASSIFIED AS HELD FOR SALE

ACCOUNTING POLICY

Non-current assets that are expected to be recovered primarily through a disposal rather than through continuing use are classified as held for sale. Immediately before classification as held for sale, these assets (or components of a disposal group) are re-measured in accordance with the Group's accounting policies. Thereafter the assets (or disposal group) are measured at the lower of their carrying amount and fair value less

cost to sell. Any impairment loss on the above assets is first allocated to goodwill and then to the remaining assets and liabilities on a pro rata basis, except that no loss is allocated to inventories, financial assets, deferred tax assets, employee benefit assets and investment property, which are continued to be measured in accordance with the Group's accounting policies. Impairment losses on initial classification as held-

for-sale and subsequent gains or losses on re-measurement are recognised in the income statement. Gains are not recognised in excess of any cumulative impairment loss.

Once classified as held for sale, intangible assets and property, plant and equipment are no longer amortised or depreciated, and any equity- accounted investee is no longer accounted.

Consequent to the decision made by the Group to divest from the ship owning business in 2007/2008 and the sale of ships by the Group's ship owning companies, the Group recognised the fair values of the investments in Ceyaki Shipping (Pvt) Ltd and Ceyspence (Pvt) Ltd under assets classified as held for sale. Further, the fair values of the Group's investment in Spence International (Pvt) Ltd., Aitken Spence Overseas Travel Services (Pvt) Ltd and Western Power Holdings (Pvt) Ltd are also treated under assets classified as held for sale upon the decision made to liquidate these companies. The liquidation of these companies are not yet concluded.

	GRO	OUP	COMPANY	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Share of net assets of equity-accounted investees classified				
as held for sale	149,125	149,125	57,237	57,237
Net current assets of group companies classified as held for sale	20,298	20,298	15,000	15,000
	169,423	169,423	72,237	72,237

There were no discontinued operations recognised in the income statement during the year.

29 STATED CAPITAL AND RESERVES

29.1 Stated capital

As at	31.03.2024	31.03.2023
Stated capital (Rs.'000)	2,135,140	2,135,140
No. of shares	405,996,045	405,996,045

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per individual present at meetings of the shareholders or one vote per share in the case of a poll.

29.2 Reserves

Revaluation reserve

Revaluation reserve relates to the amount by which the Group has revalued its property, plant and equipment. There were no restrictions on distribution of these balances to the shareholders.

General reserve

General reserve reflects the amount the Group has reserved over the years from its earnings.

Exchange fluctuation reserve

Exchange fluctuation reserve comprises of all foreign exchange differences arising from the translation of foreign subsidiaries in the Group.

Other capital reserves

This represents the portion of the stated capital of subsidiaries attributable to the Group.

Fair value reserve

This represents the cumulative net change in the fair value of equity securities designated at fair value through OCI.

Cash flow hedge reserve

The hedge reserve comprises the effective portion of the cumulative net change in the fair value of hedging instruments used in cash flow hedges pending subsequent recognition in profit or loss as the hedged cash flows or items affect profit or loss.

Movements of reserves are disclosed in the statement of changes in equity

29.3 Other comprehensive income accumulated in reserves

29.3.1 Group

		Attributab	le to equity ho	olders of the c	ompany		Non-	Total
	Revaluation reserve	Exchange fluctuation reserve	Fair value reserve	Cash flow hedge reserve	Retained earnings	Total	controlling interests	equity
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
For the year ended 31st March 2024								
Revaluation of freehold land	4,761	-	-	-	-	4,761	-	4,761
Actuarial gains on defined benefit obligations	-	-	-	-	(159,309)	(159,309)	(37,090)	(196,399)
Exchange differences on translation of foreign operations	-	(2,092,666)	-	-	-	(2,092,666)	(963,541)	(3,056,207)
Equity investments at FVOCI – net change in fair value	-	-	(4,406)	-	-	(4,406)	-	(4,406)
Net movement on cash flow hedges	-	-	-	671,103	-	671,103	830,447	1,501,550
Share of other comprehensive income of equity-accounted investees (net of tax)	-	(505,310)	-	-	(47,506)	(552,816)	-	(552,816)
Income tax on other comprehensive income	(21,166)	-	3,659	-	45,807	28,300	11,002	39,302
Total	(16,405)	(2,597,976)	(747)	671,103	(161,008)	(2,105,033)	(159,182)	(2,264,215)
For the year ended 31st March 2023								
Revaluation of freehold land	3,335,071	-	-	-	-	3,335,071	231,714	3,566,785
Actuarial losses on defined benefit obligations	-	-	-	-	(40,200)	(40,200)	(11,094)	(51,294)
Exchange differences on translation of foreign operations	-	1,930,421	-	-	-	1,930,421	840,385	2,770,806
Equity investments at FVOCI – net change in fair value	-	-	(1,179)	-	-	(1,179)	-	(1,179)
Net movement on cash flow hedges	-	-	-	(186,726)	-	(186,726)	(231,062)	(417,788)
Share of other comprehensive income of equity-accounted investees (net of tax)	53,443	168,399	-	-	891	222,733	(2,033)	220,700
Income tax on other comprehensive income	(1,669,029)	-	3,026	-	11,852	(1,654,151)	(205,056)	(1,859,207)
Total	1,719,485	2,098,820	1,847	(186,726)	(27,457)	3,605,969	622,854	4,228,823

29.3.2 Company

	Fair value reserve Rs. '000	Retained earnings Rs.'000	Total equity Rs.'000
	N3. 000	NS. 000	NS. 000
For the year ended 31st March 2024			
Actuarial gains on defined benefit obligations	-	(29,903)	(29,903)
Equity investments at FVOCI – net change in fair value	(4,086)	-	(4,086)
Income tax on other comprehensive income	3,563	8,971	12,534
Total	(523)	(20,932)	(21,455)
For the year ended 31st March 2023			
Actuarial losses on defined benefit obligations	-	(1,943)	(1,943)
Equity investments at FVOCI – net change in fair value	(2,357)	-	(2,357)
Income tax on other comprehensive income	3,512	583	4,095
Total	1,155	(1,360)	(205)

30 **INTEREST-BEARING LOANS AND BORROWINGS**

30.1 Movement during the year

	GRO	UP	COMPANY		
For the year	2023/2024	2022/2023	2023/2024	2022/2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Loan Capital					
Balance as at 01st April	56,314,690	57,701,383	3,934,962	5,157,485	
Exchange difference	(3,361,088)	5,606,647	(274,342)	686,186	
Companies acquired during the year	-	996,235	-	-	
New loans obtained	2,405,744	321,921	-	-	
Interest expense capitalised	-	1,132,438	-	-	
Capital repayment	(7,480,527)	(9,457,668)	(1,259,900)	(1,914,753)	
Transaction cost	9,757	13,734	4,362	6,044	
	47,888,576	56,314,690	2,405,082	3,934,962	
Loan Interest					
Balance as at 01st April	252,788	250,587	52,098	27,755	
Exchange difference	(17,042)	24,987	-	-	
Interest expense					
- Charged to the income statement	5,750,671	6,288,625	297,093	333,928	
- Capitalised under property, plant and equipment	16,912	-	-	-	
- Capitalised as new loans	-	(1,132,438)	-	-	
Interest paid	(6,230,724)	(5,178,973)	(309,339)	(309,585)	
	(227,395)	252,788	39,852	52,098	
Balance as at 31st March	47,661,181	56,567,478	2,444,934	3,987,060	
Current portion of interest-bearing liabilities	(9,196,934)	(9,618,620)	(1,244,161)	(1,373,604)	
Non-current portion of interest-bearing liabilities	38,464,247	46,948,858	1,200,773	2,613,456	

Analysed by capital repayment 30.2

	GRO	OUP	COMPANY	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Payable within 1 year	9,196,934	9,618,620	1,244,161	1,373,604
Payable within 1 - 2 years	13,329,443	8,818,596	1,200,773	1,305,883
Payable within 2 - 5 years	15,137,941	25,665,080	-	1,307,573
Payable after 5 years	9,996,863	12,465,182	-	-
	47,661,181	56,567,478	2,444,934	3,987,060

30.3 **Analysed by interest rate**

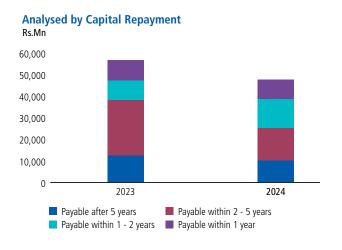
	GRO	GROUP		PANY
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Linked to SOFR	24,236,302	1,570,892	2,448,598	-
Linked to AWPLR	10,863,617	9,475,399	-	=
Linked to EURIBOR	9,302,585	11,994,119	-	-
Linked to Central Bank of Oman T-Bill rate	1,636,009	1,865,541	-	-
Fixed rate	1,631,366	2,266,945	-	-
Linked to LIBOR	-	28,748,534	-	3,995,086
Linked to Central Bank of Sri Lanka T-Bill rate	-	665,075	-	-
Transaction cost to be amortised	(8,698)	(19,027)	(3,664)	(8,026)
	47,661,181	56,567,478	2,444,934	3,987,060

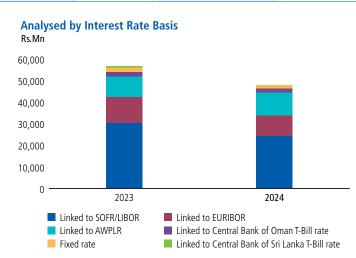
Analysed by lending institution 30.4

	GRO	OUP	COMPANY	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Hatton National Bank	13,438,779	15,299,540	-	-
DFCC Bank	9,780,082	11,367,481	-	-
Hongkong and Shanghai Banking Corporation	7,960,610	9,780,897	-	-
People's Bank	5,702,292	7,640,724	-	-
ABANCA Corporación Bancaria	4,423,674	5,649,655	-	-
DEG - German Investment Corporation	2,448,598	3,995,086	2,448,598	3,995,086
Bank of Ceylon	1,839,393	1,930,863	-	-
Habib Bank	1,399,097	665,075	-	-
Commercial Bank of Ceylon	677,354	245,877	-	-
MCB Bank	-	10,426	-	-
Sampath Bank	-	881	-	-
Transaction cost to be amortised	(8,698)	(19,027)	(3,664)	(8,026)
	47,661,181	56,567,478	2,444,934	3,987,060

30.5 Analysed by currency equivalent in Rupees

		GROUP		COMPANY			
As at		31.03.2024	31.03.2023	3	31.03.2024	31.03.2023	
		Equivalent	Equivalent		Equivalent	Equivalent	
	%	Rs.'000	Rs.'000	%	Rs.'000	Rs.'000	
United States Dollars	53	25,136,437	31,118,185	100	2,448,598	3,995,086	
Sri Lankan Rupees	24	11,594,848	11,608,660	-	-	-	
Euro	20	9,302,585	11,994,119	-	-	-	
Omani Riyal	3	1,636,009	1,865,541	-	-	-	
Transaction cost to be amortised		(8,698)	(19,027)		(3,664)	(8,026)	
	100	47,661,181	56,567,478	100	2,444,934	3,987,060	





30.6 Detailed analysis of Interest-bearing loans and borrowings

Loan	oan Currency Linked interest Collatera		Collaterals *	llaterals * Repayment terms		LKR equiv	alent as at
No.		rate basis				31.03.2024	31.03.2023
						Rs.'000	Rs.'000
Touris	m Sector						
Hatto	n Nationa	l Bank					
1	USD	SOFR		Repayment commenced. Monthly instalments.	Mar-30	9,014,014	10,757,938
2	USD	SOFR		Repayment commenced. Monthly instalments.	Mar-26	1,037,795	1,615,826
3	USD	Fixed rate	•	60 Monthly instalments starting Aug-2024.	Jul-31	753,411	290,646
4	USD	Fixed rate		Fully settled during the financial year.	Sep-23	-	155,354
5	USD	SOFR		Fully settled during the financial year.	Mar-24	-	40,893
6	LKR	Fixed rate	None	Fully settled during the financial year.	Sep-23	-	36,540
7	USD	SOFR		Fully settled during the financial year.	Oct-23	-	33,628
8	LKR	Fixed rate	None	Fully settled during the financial year.	Sep-23	-	10,870
9	LKR	Fixed rate	None	Fully settled during the financial year.	Sep-23	-	5,425

10	LKR	Fixed rate	None	Fully settled during the financial year.	Oct-23	-	2,060
11	LKR	Fixed rate	None	Fully settled during the financial year.	Oct-23	-	1,091
DFC	C Bank						
1	USD	SOFR		Repayment commenced. Monthly instalments.	Mar-30	6,628,974	7,910,936
2	LKR	AWPLR		Repayment commenced. Monthly instalments.	Oct-29	962,481	-
3	LKR	AWPLR		Restructured during the financial year.	Apr-23	-	542,097
4	LKR	AWPLR		Restructured during the financial year.	Apr-23	-	467,160

	Currency	Currency Linked interest Collaterals * Repayment terms		Repayment terms	Maturity	LKR equivalent as at		
No.		rate basis				31.03.2024	31.03.2023	
						Rs.'000	Rs.'000	
Hong	kong and	Shanghai Bankir	ng Corporatio	n				
			<u> </u>	Repayment commenced. Monthly instalments and 75%				
1	EUR	EURIBOR	■ ❖	final balloon payment.	Apr-25	4,631,180	5,704,697	
2	OMR	CBO T-Bill rate	■ ❖	Repayment commenced. Quarterly instalments.	May-28	1,636,009	1,865,541	
3	USD	SOFR	•	Bullet repayment at maturity.	Mar-26	1,445,690	1,570,892	
4	FLID	EL IDID OD		Repayment commenced. Monthly instalments and 75%	I. J. 2.4	247 721	C20 7C7	
4	EUR	EURIBOR		final balloon payment.	Jul-24	247,731	639,767	
Peopl	e's Bank							
1	USD	SOFR		Repayment commenced. Quarterly instalments.	Oct-26	2,541,758	3,780,839	
2	USD	SOFR		Repayment commenced. Monthly instalments.	Nov-24	255,708	613,388	
3	USD	Fixed rate		Repayment commenced. Monthly instalments.	Nov-24	146,724	352,759	
ABAN	ICA Corpo	ración Bancaria						
				Repayment commenced. Quarterly instalments and 72%				
1	EUR	EURIBOR		final bullet repayment at maturity.	Jul-26	4,423,674	5,649,655	
Habib	Bank							
1	USD	SOFR	•	Repayment commenced. Monthly instalments.	Feb-26	863,765	-	
2	LKR	AWPLR		Repayment commenced. Quarterly instalments.	Mar-26	535,332	665,075	
Samo	ath Pank							
3 a 111p 1	ath Bank LKR	Fixed rate	•	Fully settled during the financial year.	Nov-23		881	
1	LIXIX	Tixed rate		Tally settled during the infancial year.	1107-23		001	
Transa	ction cost 1	to be amortised				(5,034)	(11,001	
						35,119,212	42,702,957	
Marit	ime & Frei	ght Logistics sect	tor					
	n Nationa		.01					
1	LKR	AWPLR	None	72 Monthly instalments starting Dec-2025.	Dec-31	500,000	_	
·		7		72 monany matamiento starting 5 cc 2020.		300,000		
Strate	gic Invest	ments						
Hatto	n Nationa	l Bank						
1	LKR	AWPLR	♦■●★	30 Quarterly instalments starting Jun-2024.	Jun-31	1,773,543	1,754,321	
2		AWPLR	♦ ■ ★	Repayment commenced. Monthly instalments.	Jun-27	188,556	255,124	
3	LKR	Fixed rate	⋄ ■ • ★	Repayment commenced. Monthly instalments.	May-24	65,654	174,838	
	LKR	AWPLR	None	Repayment commenced. Quarterly instalments.	Jul-29	56,606	65,386	
DECC	Bank							
1	LKR	AWPLR	⋄ ■•★	30 Quarterly instalments starting Jun-2024.	Jun-31	1,773,081	1,754,322	
Į.		Fixed rate			Sep-26			
2	LKR		⋄ ■★	Repayment commenced. Monthly instalments.	26h-50	236,672	331,118	
2		hx 1/2 - FIVAA rata						
	LKR	68% - Fixed rate & 32% - AWPLR	⋄ • ★	Repayment commenced. Monthly instalments.	Aug-25	94,594	156.712	
3	LKR LKR	& 32% - AWPLR Fixed rate		Repayment commenced. Monthly instalments. Repayment commenced. Monthly instalments.	Aug-25 May-24	94,594	156,712 174,838	

Loan	Currency	Linked interest Collaterals *		Repayment terms	Maturity	LKR equivalent as at		
No.		rate basis				31.03.2024	31.03.2023	
						Rs.'000	Rs.'000	
Peopl	e's Bank							
1	LKR	AWPLR	♦ ■ • ★	30 Quarterly instalments starting Jun-2024.	Jun-31	2,659,620	2,631,481	
2	LKR	Fixed rate	♦ ■ • ★	Repayment commenced. Monthly instalments.	May-24	98,482	262,257	
DEG -	German I	nvestment Corpo	oration					
1	USD	SOFR	None	Repayment commenced. Semi-annual instalments.	Jan-26	2,448,598	3,995,086	
Bank	of Ceylon							
1	LKR	AWPLR	♦■●★	30 Quarterly instalments starting Jun-2024.	Jun-31	1,773,738	1,756,025	
2	LKR	Fixed rate	♦ ■ • ★	Repayment commenced. Monthly instalments.	May-24	65,655	174,838	
Comr	nercial Bar	nk of Ceylon						
1	LKR	AWPLR	•	72 Monthly instalments starting Feb-2025.	Feb-31	400,000	-	
		76% - Fixed rate						
2	LKR	& 24% - AWPLR	♦ ■ ★	Repayment commenced. Monthly instalments.	Oct-26	177,354	245,877	
3	LKR	AWPLR	•	72 Monthly instalments starting Feb-2025.	Feb-31	100,000	-	
МСВ	Bank							
1	LKR	AWPLR	*	Fully settled during the financial year.	Aug-23	-	10,426	
Transa	ction cost	to be amortised				(3,664)	(8,026)	
						11,992,769	13,764,921	
Servic	es Sector							
Hatto	n Nationa	l Bank						
1	LKR	AWPLR	None	Repayment commenced. Monthly instalments.	May-25	49,200	99,600	
						47,661,181	56,567,478	

* Collaterals provided for loans

As at	31.03.2024		31.03.2023	
Instrument/Assets	Pledged value	Exposure	Pledged value	Exposure
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
 Property, plant and equipment 	32,809,654	8,994,808	34,988,348	9,713,095
■ Right-of-use assets	5,744,367	3,895,134	4,766,755	4,346,233
Current assets	2,373,752	2,117,176	467,359	290,646
★ Shares	4,830,695	-	4,830,695	-
Corporate Guarantees**	22,592,749	22,592,749	28,662,399	28,662,399
	68,351,217	37,599,867	73,715,556	43,012,373

^{**}Outstanding exposure as at reporting date has been stated as the pledged value.

31 LEASE LIABILITIES

ACCOUNTING POLICY

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Generally, the Group uses its incremental borrowing rate as the discount rate.

The Group determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments.
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date.
- amounts expected to be payable under a residual value guarantee.
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, a change in the Group's estimation of the amount expected to be payable under a residual value guarantee, if there is a change in the Group's assessment of whether it will exercise a purchase, extension or termination option, or if there is a revision in the in-substance fixed lease payment.

If the lease liability is remeasured, a corresponding adjustment is made to the carrying amount of the right-of-use asset and it is recorded in profit or loss if the carrying amount of the right-of- use asset has been reduced to zero.

After the commencement date, the Group measures the lease liability by increasing the carrying amount to reflect interest on the lease liability and reducing the carrying amount to reflect the lease payments made.

Group as a lessor

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices. When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease, if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

If an arrangement contains lease and non-lease components, the Group applies the guidelines given in SLFRS 15 – Revenue from Contracts with Customers, to allocate the consideration in the contract.

The Group regularly reviews the estimated non-guaranteed residual values used in calculating the gross investment in the lease. The Group applies the de-recognition and impairment requirements in SLFRS 9 – Financial Instruments to the net investment in the lease.

31.1 Movement during the year

	GRO	DUP
For the year	2023/2024	2022/2023
	Rs.'000	Rs.'000
Balance as at 01st April	17,544,672	17,405,404
Companies acquired during the year	-	25,827
Exchange difference	(1,425,172)	1,938,328
New leases obtained	305,105	76,700
Payment of lease liabilities	(2,706,981)	(2,973,783)
Derecognition on termination of lease	(10,048)	(46,478)
Interest expense		
- Charged to the income statement	909,996	1,118,674
- Capitalised under property, plant and equipment	9,407	-
Balance as at 31st March	14,626,979	17,544,672
Current portion of lease liabilities	(1,780,313)	(1,831,047)
Non-current portion of lease liabilities	12,846,666	15,713,625

31.2 Analysed by capital repayment

	GR	OUP
As at	31.03.2024	31.03.2023
	Rs.′000	Rs.'000
Payable within 1 year	1,780,313	1,831,047
Payable within 1 - 2 years	1,514,244	1,909,965
Payable within 2 - 5 years	1,471,552	2,835,249
Payable after 5 years	9,860,870	10,968,411
	14,626,979	17,544,672

31.3 Analysed by currency equivalent in Rupees

	GRO	OUP
As at	31.03.2024	31.03.2023
	Equivalent	Equivalent
	Rs.'000	Rs.'000
United States Dollars	12,823,579	15,251,307
Fiji Dollar	1,495,448	2,058,329
Sri Lankan Rupees	307,952	235,036
	14,626,979	17,544,672

32 **DEFERRED TAX LIABILITIES**

ACCOUNTING POLICY

Refer note 12.

Movement during the year 32.1

	GROUP		
For the year	2023/2024	2022/2023	
	Rs.'000	Rs.'000	
Balance as at 01st April	5,581,239	3,176,142	
Companies acquired during the year	-	-	
Exchange difference	(20,824)	(10,381)	
Origination of temporary differences			
Recognised in profit / (loss)	243,964	1,013,728	
Recognised in other comprehensive income	(103,194)	1,401,750	
Balance as at 31st March	5,701,185	5,581,239	

Composition of deferred tax liabilities 32.2

	GROUP		
As at	31.03.2024	31.03.2023	
	Rs.'000	Rs.'000	
Deferred tax liabilities attributable to;			
Accelerated depreciation for tax purposes on property, plant and equipment	4,739,761	4,655,581	
Revaluation surplus on freehold land	2,283,232	2,382,526	
Right-of-use assets	369,288	334,470	
Unrealised exchange gain	16,404	39,487	
Undistributed profits of consolidated entities	129,726	166,230	
Biological assets and others	18,441	(817)	
Defined benefit obligations	(173,732)	(144,819)	
Tax losses carried forward	(1,197,853)	(1,446,619)	
Expected credit losses	(72,281)	(50,487)	
Lease liabilities	(411,778)	(354,292)	
Financial assets at FVOCI	(23)	(21)	
Net deferred tax liabilities	5,701,185	5,581,239	

Movement in tax effect of temporary differences - Group 32.3

	As at 31.03.2024	Exchange difference on translation	Recognised in profit / (loss)	Recognised in other comprehensive income	As at 31.03.2023	Exchange difference on translation	Recognised in profit / (loss)	Recognised in other comprehensive income	As at 01.04.2022
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Deferred tax liabilities									
Accelerated depreciation for tax									
purposes on property, plant and									
equipment	4,739,761	(88,558)	172,738	-	4,655,581	65,637	1,275,889	-	3,314,055
Revaluation surplus on freehold land	2,283,232	(12,389)	-	(86,905)	2,382,526	-	-	1,405,212	977,314
Right-of-use assets	369,288	(38,471)	73,289	-	334,470	24,781	(70,891)	-	380,580
Unrealised exchange gain	16,404	-	(23,083)	-	39,487	-	(119,336)	-	158,823
Undistributed profits of consolidated									
entities	129,726	-	(36,504)	-	166,230	-	166,230	-	-
Biological assets and others	18,441	101	19,157	-	(817)	(55)	-	-	(762)
	7,556,852	(139,317)	205,597	(86,905)	7,577,477	90,363	1,251,892	1,405,212	4,830,010
Deferred tax assets									
Defined benefit obligations	(173,732)	4,380	(17,006)	(16,287)	(144,819)	(2,012)	(17,627)	(3,348)	(121,832)
Tax losses carried forward	(1,197,853)	74,043	174,723	-	(1,446,619)	(72,547)	(265,957)	-	(1,108,115)
Expected credit losses	(72,281)	757	(22,551)	-	(50,487)	(835)	(33,753)	-	(15,899)
Lease liabilities	(411,778)	39,313	(96,799)	-	(354,292)	(25,350)	79,173	-	(408,115)
Financial assets at FVOCI	(23)	-	-	(2)	(21)	-	-	(114)	93
	(1,855,667)	118,493	38,367	(16,289)	(1,996,238)	(100,744)	(238,164)	(3,462)	(1,653,868)
Net deferred tax liabilities	5,701,185	(20,824)	243,964	(103,194)	5,581,239	(10,381)	1,013,728	1,401,750	3,176,142

(GRI 201-3)

33 EMPLOYEE BENEFITS

ACCOUNTING POLICY

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid in cash as ex-gratia in the short term, if the Group has a present legal or constructive obligation to pay this amount as a result of past service rendered by the employee, and the obligation can be measured reliably.

Defined contribution plan.

A defined contribution plan is a postemployment benefit plan under which an entity pays a fixed employee benefit contribution into a separate entity and will have no further legal or constructive obligations to pay any additional amounts. Obligations for contributions to a defined contribution plan are recognised as an employee benefit expense in the income statement in the periods during which services are rendered by employees.

Provident fund and Employee trust fund – Sri Lanka

For employees in Sri Lanka the Group contributes a sum not less than 12% of the gross emoluments as provident fund benefits and a sum equivalent 3% of the gross emoluments as trust fund benefits.

Pension scheme - Maldives

All Maldivian employees of the Group are members of the retirement pension scheme established in the Maldives. The Group contributes 7% of the pensionable wage of such employees to this scheme

Provident fund - South India

Group companies in South India contribute a sum of 12% of the basic salaries of for local employees and 12% of gross salary for foreign employees as provident fund benefits to the Employee Provident Organisation of India.

Provident fund – Fiji

Group companies in Fiji contribute a sum of 7% during the period of April 2023 to December 2023 and 10% from January 2024 onwards of the basic salaries of all employees as provident fund benefits to the Fiji National Provident Fund.

Defined Contribution Funds – Oman

Group companies in Oman contribute a sum of 12.5% of the Omani employee's gross salary in accordance with Social Security Insurance Law.

Defined benefit plan

A defined benefit plan is a postemployment benefit plan other than a defined contribution plan.

Retiring Gratuity - Sri Lanka

The liability recognised in the statement of financial position in respect of defined benefit plans is the present value of the defined benefit obligation at the reporting date. The defined benefit obligation is calculated annually using the projected unit credit method. Management's estimate of the defined benefit plan obligation is based on a number of critical underlying assumptions such as standard rates of inflation, mortality, discount rate and anticipation of future salary increases. The present value of the defined benefit obligation is determined by discounting the estimated future cash flows using interest rates that are denominated in the currency in which the benefits will be paid, and that have terms of maturity approximating to the terms of the liability.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that related to past service or the gain or loss on curtailment is recognised immediately in profit or loss. The Group recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

The defined benefit plan is valued by a professionally qualified external actuary.

Provision has been made in the financial statements for retiring gratuities from the first year of service for all employees.

However, according to the Payment of Gratuity Act No. 12 of 1983, the liability for payment to an employee arises only after the completion of 5 years continued service.

The liability is not externally funded.

The Group recognises all actuarial gains and losses arising from defined benefit plans immediately in other comprehensive income as they occur.

Retiring Gratuity - India

A liability is provided for employees in India based on a valuation made by an independent actuary using unit credit method for payment of gratuity at the rate of 15/26 times the monthly qualifying salary for each year of service.

Retiring Gratuity - Fiji

Retirement benefit liability is recognised for all permanent employees in Fiji based on four months salary plus four weeks pay for every year of service effective from the appointment date until retirement at 60 years. However, in order to be entitled for the gratuity payment, the employees should have completed minimum of 5 years continuous service preceding the date of retirement.

Retiring Gratuity - Oman

Gratuity is provided as per the labour law of Sultanate of Oman due to expatriate employees upon termination/completion of employment which is computed based on one month's basic salary for each year of employment.

33.1 **Retirement benefit obligations**

	GRO	OUP	COMPANY	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Present value of unfunded obligations	1,668,797	1,306,358	164,243	106,567
Total present value of the obligation	1,668,797	1,306,358	164,243	106,567

33.2 Movement during the year

	GRO	DUP	COMPANY		
For the year	2023/2024	2022/2023	2023/2024	2022/2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Balance as at 01st April	1,306,358	1,102,308	106,567	87,629	
Expenses recognised in profit or loss					
Current service cost	145,469	123,397	13,155	11,564	
Past service cost	-	-	-	-	
Interest cost	206,135	118,988	20,780	11,830	
	351,604	242,385	33,935	23,394	
Expenses recognised in other comprehensive income					
Actuarial (gains) / losses arising from;					
- financial assumptions	247,383	(20,140)	29,925	(5,052)	
- demographic assumptions	-	-	-	-	
- experience adjustment	(50,984)	71,434	(22)	6,995	
	196,399	51,294	29,903	1,943	
Exchange difference	(31,966)	19,186	-	-	
Others					
Benefits paid	(153,598)	(108,815)	(6,162)	(6,399)	
Balance as at 31st March	1,668,797	1,306,358	164,243	106,567	

The provision for retirement benefits obligations for the year is based on the actuarial valuation carried out by professionally qualified actuaries, Messrs. Actuarial & Management Consultants (Pvt) Ltd as at 31st March 2024. The actuarial present value of the promised retirement benefits as at 31st March 2024 amounted to Rs. 1,668,797,290/- (Company - Rs. 164,243,043/-). The liability is not externally funded.

33.3 **Actuarial assumptions**

The principal actuarial assumptions used in determining the cost are given below;

Type of assumption	Criteria	Description						
Financial	Discount rate	In the absence of a deep market in long-term bonds in Sri Lanka, a long-term interest rate of 12.0% p.a. (2022/2023 – 19.5% p.a.) has been used to discount future retirement benefit liabilities. As per the guidelines issued by the Institute of Chartered Accountants of Sri Lanka, the discount rates has been adjusted to remove the risk from the market interest rate in arriving at the discount rate for the purpose of valuing Employee benefit obligations as per LKAS 19.						
Danamaki	Long term salary increments	Based on the actual salary increment rates of the Group over the past few years and the future economic outlook of the country, an increase in the long term salary increment rate of 15.0% in July 2024 with 11.0% p.a. from 2025 is factored into the valuation for the current year (2022/2023 - first year 20.0% p.a. thereafter 15.0% p.a.).						
Demographic	Mortality & Disability	A 196///0 mortality tab	ole, issued by the Institute	e of Actuaries, London.				
	Staff turnover rate	II		p. Rates of employee turr ccurring within one year				
		Age	Executives	Non Executives	Other staff			
		18-24 years	0.21	0.27	0.80			
		25-29 years	0.23	0.28	0.57			
		30-34 years	0.16	0.25	0.44			
		35-39 years	0.11	0.15	0.34			
		40-44 years	0.11	0.13	0.32			
		45-49 years	0.07	0.16	0.27			
		50-54 years	0.09	0.09	0.27			
		55-59 years	0.00	0.00	0.00			
	Retirement age	60 years						

It is also assumed that the company will continue in business as a going concern.

Sensitivity analysis 33.4

The following table demonstrates the sensitivity to reasonably possible changes at the reporting date in the key assumptions employed with all other variables held constant in the employment benefit liability measurement.

The sensitivity of the liability in the statement of financial position is the effect of the assumed changes in discount rate and salary increment rate on the employment benefit obligation for the year.

		GRO	DUP	COMPANY		
As at		31.03.2024	31.03.2023	31.03.2024	31.03.2023	
		Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Discount rate						
- 1% increase		(72,251)	(46,213)	(8,721)	(5,111)	
- 1% decrease		79,579	50,368	9,604	5,569	
Long term salary increments						
- 1% increase		82,018	53,632	9,899	5,954	
- 1% decrease		(75,691)	(49,866)	(9,136)	(5,536)	

Maturity analysis of the payments 33.5

The following payments are expected on defined benefit obligations in future years.

	GRO	DUP	COMPANY		
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Within next 12 months	214,848	205,437	12,866	10,089	
Between 1 - 2 years	286,435	269,979	19,617	16,391	
Between 2 - 5 years	497,972	372,320	58,143	38,580	
Beyond 5 years	669,542	458,622	73,617	41,507	
	1,668,797	1,306,358	164,243	106,567	
Weighted average duration (years) of define benefit obligation	5.90	5.40	6.20	5.90	

34 **OTHER LIABILITIES - NON-CURRENT**

	GF	OUP
As at	31.03.2024	31.03.2023
	Rs.'000	Rs.'000
Amounts due to equity-accounted investees	277,865	418,493
	277,865	418,493

35 TRADE AND OTHER PAYABLES

	GR	OUP	COMPANY		
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Trade payables	11,698,112	7,295,221	-	-	
Contract liabilities	3,124,805	3,550,645	-	-	
Accrued payables	2,249,799	2,938,721	56,029	116,253	
Other payables	5,345,545	5,889,613	431,459	399,453	
Indirect taxes payable	1,007,307	601,555	6,988	16,129	
Deposits payable	588,646	679,357		-	
Amounts due to subsidiaries	-	-	10,075,787	5,849,789	
Amounts due to equity-accounted investees	1,191,127	1,767,170	985,037	1,581,303	
Unclaimed dividends	56,182	46,364	56,182	46,364	
	25,261,523	22,768,646	11,611,482	8,009,291	

Note 37.3.2 -Liquidity risk, provides a repayment analysis of trade and other payable balances.

35.1 Currency-wise analysis of trade and other payables

	GRO	DUP	COMPANY	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Equivalent	Equivalent	Equivalent	Equivalent
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Sri Lankan Rupees	17,630,632	14,790,996	11,598,022	8,009,291
United States Dollars	6,142,095	5,738,235	13,460	-
Fijian Dollar	812,594	1,139,028	-	-
Omani Riyal	196,929	178,988	-	-
Other	479,273	921,399	-	-
	25,261,523	22,768,646	11,611,482	8,009,291

36 FAIR VALUE MEASUREMENT

ACCOUNTING POLICY

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

When measuring fair value of an asset or liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques.

Level 1 inputs are unadjusted quoted prices in active markets for identical assets or liabilities.

Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 inputs are inputs that are not based on observable market data (unobservable inputs).

If inputs used to measure the fair value of an asset or liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

Fair values have been determined for measurement and disclosure purposes based on the following methods. Where applicable further information about the assumptions made in determining fair value is disclosed in the notes specific to that asset or liability.

Fair value of non-financial assets

The fair value used by the Group in the measurement of non- financial assets is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market that is accessible by the Group for the asset or liability.

The fair value of an asset or a liability is measured using the assumptions that market participants would act in their economic best interest when pricing the asset or liability.

A fair value measurement of a nonfinancial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

36.1 Fair value measurement hierarchy

The following table provides the fair value measurement hierarchy of the Group's assets and liabilities.

36.1.1 Fair value measurement hierarchy - Group

	As at 31st March 2024			As at 31st March 2023				
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Recurring fair value measurements								
Assets measured at fair value :								
Property, plant and equipment								
- Freehold land	-	-	22,699,029	22,699,029	-	-	23,300,373	23,300,373
Other financial assets								
- Unquoted equity securities	-	250,253	25,651	275,904	-	272,494	30,057	302,551
- Quoted equity shares	74,492	-	-	74,492	46,529	-	-	46,529
	74,492	250,253	22,724,680	23,049,425	46,529	272,494	23,330,430	23,649,453
Assets for which fair values are disclosed :								
Investment property								
- Freehold land & building	-	-	2,631,956	2,631,956	-	-	2,631,956	2,631,956
Other financial assets								
- Unquoted debt securities	-	60,333	-	60,333	-	78,227	-	78,227
- Bank deposits	-	24,706,535	-	24,706,535	-	26,381,937	-	26,381,937
	-	24,766,868	2,631,956	27,398,824	-	26,460,164	2,631,956	29,092,120
Liabilities for which fair values are disclosed :								
Interest-bearing liabilities	-	47,661,181	-	47,661,181	-	56,567,478	-	56,567,478
	-	47,661,181	-	47,661,181	-	56,567,478	-	56,567,478
Non-recurring fair value measurements								
Assets classified as held for sale	-	-	169,423	169,423	-	-	169,423	169,423
	-	-	169,423	169,423	-	-	169,423	169,423

36.1.2 Fair value measurement hierarchy - Company

		As at 31st N	larch 2024		As at 31st March 2023			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Recurring fair value measurements								
Assets measured at fair value :								
Other financial assets								
- Unquoted equity securities	-	-	7,793	7,793	-	-	11,879	11,879
- Quoted equity shares	37,935	-	-	37,935	25,702	-	-	25,702
	37,935	-	7,793	45,728	25,702	-	11,879	37,581
Assets for which fair values are disclosed :								
Investment property								
- Freehold land & building	-	-	7,667,867	7,667,867	-	-	7,740,015	7,740,015
Other financial assets								
- Unquoted debt securities	-	60,333	-	60,333	-	4,292	-	4,292
- Bank deposits	-	18,157,659	-	18,157,659	-	20,516,449	-	20,516,449
	-	18,217,992	7,667,867	25,885,859	-	20,520,741	7,740,015	28,260,756
Liabilities for which fair values are disclosed :								
Interest-bearing liabilities	-	2,444,934	-	2,444,934	-	3,987,060	-	3,987,060
	-	2,444,934	-	2,444,934	-	3,987,060	-	3,987,060
Non-recurring fair value measurements								
Assets classified as held for sale	-	-	72,237	72,237	-	-	72,237	72,237
	-	-	72,237	72,237	-	-	72,237	72,237

Reconciliation of fair value measurement of "Level 3" financial instruments 36.2

	GRO	OUP	COMPANY	
	Unquoted equity securities	Freehold land	Unquoted equity securities	
	Rs.'000	Rs.'000	Rs.'000	
Balance as at 01st April 2023	31,236	18,886,217	14,236	
Exchange difference	-	847,371	-	
Total gains and losses recognised in other comprehensive income				
- Net change in fair value (unrealised)	(1,179)	-	(2,357)	
- Revaluation of freehold land (unrealised)	-	3,566,785		
Balance as at 31st March 2023	30,057	23,300,373	11,879	
Exchange difference	-	(660,344)	<u>-</u>	
Transferred from land carried at cost	-	54,239	-	
Total gains and losses recognised in other comprehensive income				
- Net change in fair value (unrealised)	(4,406)	-	(4,086)	
- Revaluation of freehold land (unrealised)		4,761		
Balance as at 31st March 2024	25,651	22,699,029	7,793	

36.2.1 Transfers between levels of fair value hierarchy

There were no transfers between Level 1, Level 2 and Level 3 during the year.

36.3 Valuation techniques and significant unobservable inputs

The following tables summarises the valuation techniques used by the Group and the Company in measuring Level 2 and Level 3 fair values, and the significant unobservable inputs used for the valuation.

36.3.1 Assets and liabilities measured at fair value - Recurring

Assets and liabilities	Valuation technique	Significant unobservable inputs	Sensitivity of the input to the fair value					
Property, plant and equipment								
Freehold land	Market comparable method. This method considers the selling price of a similar property within a reasonably recent period of time in determining the fair value of property being revalued. This involves evaluation of recent active market prices of similar assets, making appropriate adjustments for difference in size, nature and location of the property.	Price per perch of land (Refer note 15.3.2)	Estimated fair value would increase (decrease) if ; • Price per perch increases (decreases).					
Other financial assets								
Unquoted equity securities	Net assets basis	Carrying value of assets and liabilities adjusted for market participant assumptions.	Variability of inputs are insignificant to have an impact on fair values.					
	Market return on a comparable investment	Recent sale price of INR 55/- per share.	Not applicable.					
Derivative financial as	sets / liabilities							
Forward foreign exchange contracts	Market comparison technique. The fair values are based on quotes from banks and reflect the actual transactions of similar instruments.	Forward exchange rates as at reporting date.	Not applicable.					

36.3.2 Assets and liabilities for which fair values are disclosed - Recurring

Assets and liabilities	Valuation technique	Significant unobservable inputs
Investment property		
Freehold land	Market comparable method.	Price per perch of land
	This method considers the selling price of a similar property within a reasonably recent period of time in determining the fair value of property being revalued. This involves evaluation of recent active market prices of similar assets, making appropriate adjustments for difference in size, nature and location of the property.	(Refer note 16.3)
Other financial assets		
Unquoted debt securities	Discounted cash flows	Current market interest rates linked to AWPLR.
Other bank deposits	Discounted cash flows	Current market interest rates (Refer note 37.3.3.4.1 for an analysis of credit rating of other bank deposits).
Interest-bearing liabilities	Discounted cash flows	Current market interest rates (Refer note 30.6).

36.3.3 Assets and liabilities measured at fair value - Non-recurring

Assets and liabilities	Valuation technique	Significant unobservable inputs
Assets classified as held for sale	Valued at the carrying amount prior to the asset being classified as held for sale.	Not applicable.
	Valued at the cash available with the disposal group held for sale.	

ACCOUNTING POLICY

A financial instrument is a contract that gives rise to a financial asset in one entity and a financial liability or equity instrument of another entity.

Financial assets

Recognition and initial measurement

Financial assets are initially recognised when the Group becomes a party to the contractual provisions of the instrument with the exception of "Trade Receivables". The Group initially recognises trade receivables when they are originated.

Financial assets other than trade receivables that do not contain a significant financing component are initially measured at fair value plus, for an item not at Fair Value Through Profit or Loss (FVTPL), transaction costs that are directly attributable to its acquisition on issue. A trade receivable without a significant financing component is initially measured at the transaction price.

Classification and measurement

On initial recognition, the Group classifies a financial asset as measured at amortised cost; Fair Value Through Other Comprehensive Income (FVOCI); or Fair Value Through Profit or Loss (FVTPL).

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them.

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it is held within a business model where the objective is to hold assets to collect contractual cash flows and its contractual terms give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates and the financial asset is not designated as at FVTPL.

A debt investment is measured at FVOCI if it is held within a business model where the objective is achieved by both collecting contractual cash flows and selling financial assets; and its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding and the debt investment is not designated as at FVTPL.

On initial recognition of an equity investment that is not held for trading, the Group irrevocably elected to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by-investment basis.

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. This includes equity Investments and derivative financial assets. On initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Business model assessment

The Group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the financial assets are managed and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Group's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- the frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

Assessment whether contractual cash flows are solely payments of principal and interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group considers the contractual terms of the instrument. This

ACCOUNTING POLICY (CONTD.)

includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition.

In making this assessment, the Group considers:

- events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable-rate features;
- repayment and extension features; and
- terms that limit the Group's claim to cash flows from specified assets (e.g. non-recourse features).

A prepayment feature is consistent with the sole payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a discount or premium to its contractual par amount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

Subsequent measurement and gains and losses:

Financial assets at FVTPL

These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in profit or loss.

Financial assets at amortised cost

These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Debt investments at FVOCI

These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in OCI. On derecognition, gains and losses accumulated in OCI are recycled to profit or loss.

Equity investments at FVOCI

These assets are subsequently measured at fair value. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are never reclassified to profit or loss.

Reclassification

Financial assets are not reclassified subsequent to their initial recognition, except and only in those rare circumstances when the Group changes its objective of the business model for managing such financial assets.

Derecognition

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expires, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains

substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

If the Group enters into transaction whereby it transfers assets recognised in its statement of financial position but retains either all or substantially all of the risks and rewards of the transferred assets, such transferred assets are not derecognised.

Impairment

The Group recognises allowances for expected credit losses (ECLs) on financial assets measured at amortised cost. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

The Group measures loss allowances for trade receivables at an amount equal to lifetime ECLs. Loss allowance for debt instruments is measured and 12-month ECL unless credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) of the debt instrument has not increased significantly since initial recognition.

ACCOUNTING POLICY (CONTD.)

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

The Group considers a financial asset to be in default when the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held). The Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Credit-impaired financial assets

At each reporting date, the Group assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- Significant financial difficulty of the borrower or issuer.
- For trade receivables, being more than 365 days past due.

- The restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise.
- It is probable that the borrower will enter bankruptcy or other financial reorganisation.
- The disappearance of an active market to a security because of financial difficulties.

Write-off

The gross carrying amount of a financial asset is written off when the Group has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. The Group expects no significant recovery from the amount written off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures to recovery of amounts due.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

Financial Liabilities

Recognition and initial measurement

The Group initially recognises financial liabilities other than debt securities when it becomes a party to the contractual provisions of the instrument. The Group recognises debt securities issued when they are originated.

All financial liabilities are initially measured at fair value and, for an item not at Fair Value Through Profit or Loss (FVTPL), are measured net of transaction costs that are directly attributable to its issue.

The Group's financial liabilities comprise of loans and borrowings, refundable rental and other deposits, bank overdrafts, trade and other payables and derivative financial instruments.

Classification, Subsequent Measurement and Gains and Losses

Financial liabilities are classified as measured at amortised cost or FVTPL.

A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss.

Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense, foreign exchange gains and losses and any gain or loss on derecognition of other financial liabilities are recognised in profit or loss.

Reclassification

Financial Liabilities are not reclassified as such reclassifications are not permitted by SLFRS 9.

Derecognition

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expired. The Group also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

ACCOUNTING POLICY (CONTD.)

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position only when the Group has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Hedge accounting and cash flow hedge

'Hedging' is a process of using a financial instrument to mitigate all or some of the risk associated to a hedged item. 'Hedge accounting' changes the timing of recognising the gains and losses on either the hedged item or the hedging instrument so that both are recognised in profit or loss or other comprehensive income in the same accounting period in order to record the economic substance of the relationship between the hedged item and instrument.

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the Group will assess the effectiveness of changes in the hedging instrument's fair value in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and

are assessed on a prospective basis according to SLFRS 09 – 'Financial Instruments' requirements.

The Group holds derivative financial instruments to hedge its foreign currency and interest rate risk exposures. Embedded derivatives are separated from the host contract and accounted for separately if the host contract is not a financial asset and certain criteria are met.

Derivatives are initially measured at fair value. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are generally recognised in profit or loss.

The Group designates certain derivatives as hedging instruments to hedge the variability in cash flows associated with highly probable forecast transactions arising from changes in foreign exchange rates and interest rates and certain derivatives and non-derivative financial liabilities as hedges of foreign exchange risk on a net investment in a foreign operation.

Cash Flow Hedge

A hedge of an exposure to variability in cash flows that is attributable to a particular risk associated with a recognised asset, liability or a highly probable forecast transaction that could affect the profit or loss is classified as a cash flow hedge.

When a non-derivative financial liability is designated as a cash flow hedging instrument, the effective portion of changes in the fair value of the non-derivative financial liability is recognised in OCI and accumulated in the hedging reserve. The effective portion of changes in the fair value of the non-derivative financial liability that is recognised in OCI is limited to the cumulative change in fair value of the hedged

item, determined on a present value basis, from inception of the hedge. Any ineffective portion of changes in the fair value of the non- derivative financial liability is recognised immediately in profit or loss.

If the hedge no longer meets the criteria for hedge accounting (after taking into account any rebalancing of the hedging relationship) or the hedging instrument is sold, expires, is terminated or is exercised, then hedge accounting is discontinued prospectively. When hedge accounting for cash flow hedges is discontinued, the amount that has been accumulated in the hedging reserve remains in equity until, for a hedge of a transaction resulting in the recognition of a non-financial item, it is included in the non-financial item's cost on its initial recognition or, for other cash flow hedges, it is reclassified to profit or loss in the same period or periods as the hedged expected future cash flows affect profit or loss.

If the hedged future cash flows are no longer expected to occur, then the amounts that have been accumulated in the hedging reserve and the cost of the hedging reserve are immediately reclassified to profit or loss.

Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity.

37.1 Financial instruments - accounting classifications and fair values

The following tables summarises the carrying and fair values of financial assets and financial liabilities of the Group and the Company.

37.1.1 Accounting classifications and fair values of financial instruments - Group

	Notes	Fair value through profit	Fair value through OCI	Amortised cost	Non - financial instruments	Total carrying amount
		or loss		(a)		
		Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
As at 31st March 2024						
Financial assets						
Trade and other receivables	25	_	_	18,751,941	1,102,189	19,854,130
Deposits and prepayments		-	-	358,213	5,312,361	5,670,574
Other financial assets	23 & 26					
- Unquoted equity securities and debt securities		-	275,904	60,333	-	336,237
- Quoted equity securities		74,492	-	-	-	74,492
- Bank deposits		-	-	24,706,535	-	24,706,535
- Amounts due from equity-accounted investees		-	-	725,524	-	725,524
Cash and short-term deposits	27	-	-	12,132,534	-	12,132,534
		74,492	275,904	56,735,080	6,414,550	63,500,026
Financial liabilities						
Interest-bearing loans and borrowings	30	_	_	47,661,181	_	47,661,181
Lease liabilities	31			14,626,979	_	14,626,979
Trade and other payables	35		_	18,223,319	7,038,204	25,261,523
Bank overdrafts and other short-term borrowings	27	_	-	19,388,741	-	19,388,741
		_	-	99,900,220	7,038,204	106,938,424
	Notes	Fair value	Fair value	Amortised	Non - financial	Total carrying
	Notes	Fair value through profit	Fair value through OCI	Amortised cost	Non - financial instruments	Total carrying amount
	Notes				instruments	
	Notes	through profit		cost	instruments	
As at 31st March 2023	Notes	through profit or loss	through OCI	cost (a)	instruments	amount
As at 31st March 2023 Financial assets	Notes	through profit or loss	through OCI	cost (a)	instruments	amount
Financial assets	Notes	through profit or loss	through OCI	cost (a) Rs.'000	instruments Rs.'000	amount
Financial assets Trade and other receivables		through profit or loss	through OCI	cost (a) Rs.'000	Instruments Rs.'000	amount Rs.'000 21,243,529
Financial assets Trade and other receivables Deposits and prepayments		through profit or loss	through OCI	cost (a) Rs.'000	instruments Rs.'000	amount
Financial assets Trade and other receivables Deposits and prepayments Other financial assets	25	through profit or loss	through OCI Rs.'000	cost (a) Rs.'000 19,730,952 1,294,086	Instruments Rs.'000	amount Rs.'000 21,243,529 4,265,451
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities	25	through profit or loss Rs.'000	through OCI	cost (a) Rs.'000	Instruments Rs.'000	amount Rs.'000 21,243,529 4,265,451 380,778
Financial assets Trade and other receivables Deposits and prepayments Other financial assets	25	through profit or loss Rs.'000	through OCI Rs.'000	cost (a) Rs.'000 19,730,952 1,294,086	Instruments Rs.'000	amount Rs.'000 21,243,529 4,265,451
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities	25	through profit or loss Rs.'000	through OCI Rs.'000	cost (a) Rs.'000 19,730,952 1,294,086 78,227 - 26,381,937	Instruments Rs.'000	amount Rs.'000 21,243,529 4,265,451 380,778 46,529 26,381,937
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits	25	through profit or loss Rs.'000	through OCI Rs.'000	cost (a) Rs.'000 19,730,952 1,294,086 78,227	Instruments Rs.'000	amount Rs.'000 21,243,529 4,265,451 380,778 46,529
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits - Amounts due from equity-accounted investees	25	through profit or loss Rs.'000	through OCI Rs.'000 302,551	cost (a) Rs.'000 19,730,952 1,294,086 78,227 - 26,381,937 725,524	Instruments Rs.'000	amount Rs.'000 21,243,529 4,265,451 380,778 46,529 26,381,937 725,524
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits - Amounts due from equity-accounted investees	25	through profit or loss Rs.'000	through OCI Rs.'000 302,551	78,227 - 26,381,937 - 725,524 16,215,515	1,512,577 2,971,365	amount Rs.'000 21,243,529 4,265,451 380,778 46,529 26,381,937 725,524 16,215,515
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits - Amounts due from equity-accounted investees Cash and short-term deposits Financial liabilities	25 23 & 26 27	through profit or loss Rs.'000	through OCI Rs.'000 302,551	78,227 - 26,381,937 - 725,524 16,215,515 64,426,241	1,512,577 2,971,365	amount Rs.'000 21,243,529 4,265,451 380,778 46,529 26,381,937 725,524 16,215,515 69,259,263
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits - Amounts due from equity-accounted investees Cash and short-term deposits	25	through profit or loss Rs.'000	through OCI Rs.'000 302,551	cost (a) Rs.'000 19,730,952 1,294,086 78,227 - 26,381,937 725,524 16,215,515 64,426,241 56,567,478	1,512,577 2,971,365	amount Rs.'000 21,243,529 4,265,451 380,778 46,529 26,381,937 725,524 16,215,515 69,259,263 56,567,478
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits - Amounts due from equity-accounted investees Cash and short-term deposits Financial liabilities Interest-bearing loans and borrowings Lease liabilities	25 23 & 26 27 30	through profit or loss Rs.'000	through OCI Rs.'000 302,551 302,551	cost (a) Rs.'000 19,730,952 1,294,086 78,227 - 26,381,937 725,524 16,215,515 64,426,241 56,567,478 17,544,672	Instruments Rs.'000 1,512,577 2,971,365 4,483,942	amount Rs.'000 21,243,529 4,265,451 380,778 46,529 26,381,937 725,524 16,215,515 69,259,263 56,567,478 17,544,672
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits - Amounts due from equity-accounted investees Cash and short-term deposits Financial liabilities Interest-bearing loans and borrowings	25 23 & 26 27 30 31	through profit or loss Rs.'000	through OCI Rs.'000 302,551 302,551	cost (a) Rs.'000 19,730,952 1,294,086 78,227 - 26,381,937 725,524 16,215,515 64,426,241 56,567,478	Instruments Rs.'000 1,512,577 2,971,365 4,483,942	amount Rs.'000 21,243,529 4,265,451 380,778 46,529 26,381,937 725,524 16,215,515 69,259,263 56,567,478

⁽a) Carrying values of financial assets and financial liabilities are a reasonable approximation of their fair values.

37.1.2 Accounting classifications and fair values of financial instruments - Company

	Notes	Fair value through profit or loss Rs.'000	Fair value through OCI Rs.'000	Amortised cost (a)	Non - financial instruments Rs.'000	Total carrying amount Rs.'000
As at 31st March 2024						
Financial assets						
Trade and other receivables	25	_	_	5,979,543	405,080	6,384,623
Deposits and prepayments		_	_	1,446	163,942	165,388
Other financial assets	23 & 26					· · · · · ·
- Unquoted equity securities and debt securities		-	7,793	60,333	-	68,126
- Quoted equity securities		37,935		-	-	37,935
- Bank deposits		-	-	18,157,659	-	18,157,659
Cash and short-term deposits	27	-	-	3,023,392	-	3,023,392
		37,935	7,793	27,222,373	569,022	27,837,123
Financial liabilities						
Interest-bearing liabilities	30	_	_	2,444,934		2,444,934
Trade and other payables	35			11,115,057	496,425	11,611,482
Bank overdrafts and other short-term borrowings	27	_		8,562,964	- 130,123	8,562,964
bank overalars and other short term borrowings				22,122,955	496,425	22,619,380
					•	
	Notes	Fair value	Fair value		Non - financial	Total carrying
	Notes	Fair value through profit	Fair value through OCI		Non - financial instruments	Total carrying amount
	Notes			Amortised	instruments	
	Notes	through profit		Amortised cost	instruments	
As at 31st March 2023	Notes	through profit or loss	through OCI	Amortised cost (a)	instruments	amount
As at 31st March 2023 Financial assets	Notes	through profit or loss	through OCI	Amortised cost (a)	instruments	amount
	Notes	through profit or loss	through OCI	Amortised cost (a) Rs.'000	instruments	amount
Financial assets Trade and other receivables		through profit or loss	through OCI	Amortised cost (a) Rs.'000	Rs.'000 521,148	amount Rs.'000 5,756,124
Financial assets		through profit or loss Rs.'000	through OCI	Amortised cost (a) Rs.'000	instruments Rs.'000	amount
Financial assets Trade and other receivables Deposits and prepayments Other financial assets	25	through profit or loss Rs.'000	through OCI	Amortised cost (a) Rs.'000	Rs.'000 521,148	amount Rs.'000 5,756,124
Financial assets Trade and other receivables Deposits and prepayments	25	through profit or loss Rs.'000	through OCI Rs.'000	Amortised cost (a) Rs.'000	Rs.'000 521,148	amount Rs.'000 5,756,124 44,034
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities	25	through profit or loss Rs.'000	through OCI Rs.'000	Amortised cost (a) Rs.'000	Rs.'000 521,148	amount Rs.'000 5,756,124 44,034 16,171
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities	25	through profit or loss Rs.'000	through OCI Rs.'000 11,879	Amortised cost (a) Rs.'000 5,234,976 1,446 4,292	521,148 42,588	amount Rs.'000 5,756,124 44,034 16,171 25,702
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits	25 23 & 26	through profit or loss Rs.'000	through OCI Rs.'000 11,879	Amortised cost (a) Rs.'000 5,234,976 1,446 4,292 - 20,516,449	521,148 42,588	amount Rs.'000 5,756,124 44,034 16,171 25,702 20,516,449
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits Cash and short-term deposits	25 23 & 26	through profit or loss Rs.'000 25,702	through OCI Rs.'000 11,879	Amortised cost (a) Rs.'000 5,234,976 1,446 4,292 - 20,516,449 3,028,386	521,148 42,588	amount Rs.'000 5,756,124 44,034 16,171 25,702 20,516,449 3,028,386
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits Cash and short-term deposits Financial liabilities	25 23 & 26 27	through profit or loss Rs.'000 25,702	through OCI Rs.'000 11,879	Amortised cost (a) Rs.'000 5,234,976 1,446 4,292 - 20,516,449 3,028,386 28,785,549	521,148 42,588	amount Rs.'000 5,756,124 44,034 16,171 25,702 20,516,449 3,028,386 29,386,866
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits Cash and short-term deposits Financial liabilities Interest-bearing liabilities	25 23 & 26 27	through profit or loss Rs.'000	through OCI Rs.'000 11,879 - 11,879	Amortised cost (a) Rs.'000 5,234,976 1,446 4,292 - 20,516,449 3,028,386 28,785,549 3,987,060	521,148 42,588 - - - 563,736	amount Rs.'000 5,756,124 44,034 16,171 25,702 20,516,449 3,028,386 29,386,866 3,987,060
Financial assets Trade and other receivables Deposits and prepayments Other financial assets - Unquoted equity securities and debt securities - Quoted equity securities - Bank deposits Cash and short-term deposits Financial liabilities	25 23 & 26 27	through profit or loss Rs.'000 25,702	through OCI Rs.'000 11,879	Amortised cost (a) Rs.'000 5,234,976 1,446 4,292 - 20,516,449 3,028,386 28,785,549	521,148 42,588	amount Rs.'000 5,756,124 44,034 16,171 25,702 20,516,449 3,028,386 29,386,866

⁽a) Carrying values of financial assets and financial liabilities are a reasonable approximation of their fair values.

37.2 Cash flow hedge

During 2017/2018 a subsidiary company in the Group designated a hedge relationship between its highly probable EURO denominated sales and its foreign currency denominated borrowings.

The risk management objective of this cash flow hedge is to hedge the risk of variation in the foreign currency exchange rates associated with EURO currency denominated forecasted sales.

The risk management strategy is to use the foreign currency variability (gains /losses) arising from the revaluation of foreign currency borrowing due to the changes in spot foreign exchange rates to off-set the variability due to foreign exchange rate movements, on LKR conversion of EURO denominated forecasted sales.

The effective portion of the gain or loss on the hedging instrument is recognised in the Other Comprehensive Income Statement (OCI) and any ineffective portion is recognised immediately in the Income Statement.

The amount recognised in Other Comprehensive Income is transferred to the Income Statement when the hedge transaction occurs (when the forecasted revenue is realised). If the forecasted transaction is no longer expected to occur, the cumulative gain or loss previously recognised in Other Comprehensive Income is transferred to the Income Statement.

Cash flow hedge reserve reflects the effective portion of the gain or loss on the hedging instrument. The cash flow hedging reserve as at 31st March 2024 represents the foreign currency variability arising from the revaluation of foreign currency borrowings due to the changes in spot LKR/EUR exchange rate that is expected be set off from the variability of exchange rates of highly probable EURO denominated sales (namely "All Inclusive" apartment revenue) expected to occur from 1st quarter of 2017/18 up to the tenor of refinanced borrowings.

Hedging instrument - Out of the foreign currency borrowing of EURO 40.0 million in January 2017, EURO 34.1 million is designated for the hedge from April 2017.

Further, the outstanding balance of the borrowing of EURO 32.6 million as at 31st March 2018 was refinanced effective from the 1st quarter of 2018/19 for an extended tenor.

Hedged item – Highly probable EURO denominated sales (Named "All Inclusive" apartment revenue) expected to occur from April 2017 to March 2029.

During the year the effective portion of the hedging instrument being a gain of Rs. 1,501.5 million (2022/2023 - loss of Rs. 418.0 million) was recognised in the other comprehensive income statement (OCI) and the ineffective portion being a loss of Rs. 15.2 million (2022/2023 - loss of Rs. 84.3 million) relating to current financial year and future periods were recognised in the income statement under net foreign exchange gain/ (loss) in other operating income.

In respect of the cash flow hedge instrument, Group recognised Rs. 1,644.9 million (2022/2023 - Rs. 2,316.0 million) under cash flow hedge reserve being the Group's portion of the fair value loss recognised by the subsidiary.

37.3 Financial risk management objectives and policies

Please refer the comprehensive risk management report on pages 125 to 133 of the annual report for a detailed description of the Group's risk management structure, process and procedures.

Financial instruments used by the Group in its business activities contain multiple variables that are affected by various market and environmental conditions. Such variations are generally not within the control of the users, and therefore cause fluctuations in the values of financial instruments. Fluctuations in value could result in a situation undesirable to the Group and expose it to risk. These risks need to be managed, as unmanaged risks can lead to unplanned outcomes where the Group could fall short of its financial and budgetary objectives. The Group has adopted a financial risk management strategy aimed at minimising the risks associated with the use of financial instruments by establishing several policies and guidelines that are followed by the companies in the Group. These policies and guidelines are reviewed from time to time and updated to reflect current requirements in accordance with the developments in the operating environment.

This part of the report covers the financial impact that could arise from market risk, credit risk and liquidity risk, the most important elements of the financial risk that the Group is subject to.

37.3.1. Market risk

Fluctuations of those market driven variables that affect cash flows arising from financial instruments can result in the actual outcome being different to expected cash flows thereby creating the market risk. Variables such as interest rates and exchange rates can move in directions different to those originally expected and the consequent cash flows could be different to the originally anticipated cash flows.

Market risk could result in the revenues and expenses of the Group being adversely affected and impacting the profit attributable to shareholders. In order to identify, manage and minimise the market risk, the Group has put into practice a number of policies and procedures.

37.3.1.1. Currency risk

The currency risk arises when a financial transaction is denominated in a currency other than that of the reporting currency of an entity. The Group has operations in a number of regions across the globe and conducts business in a variety of currencies. The Group's worldwide presence in many geographies exposes it to the currency risk in the form of transaction and translation exposure.

Transaction exposure arises where there are contracted cash flows (receivables and payables) of which the values are subject to unanticipated changes in exchange rates due to contracts being denominated in a foreign currency. Translation exposure occurs due to the fluctuations in foreign exchange rates and arises to the extent to which financial reporting is affected by exchange rate movements when the reporting currency is different to those currencies in which revenues, expenses, assets and liabilities are denominated.

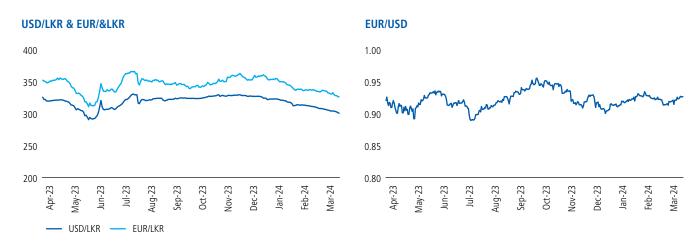
As the Group transacts in many foreign currencies other than the Sri Lankan rupee which is the reporting currency, it is exposed to currency risk on revenue generation, expenses, investments and borrowings. The Group has significant investments in the Maldives, India, Oman and Fiji where the net assets are exposed to foreign currency translation risk. Revenue generations and expenses incurred in foreign currency are exposed to foreign currency transaction risk.

The total interest-bearing liabilities of the Group denominated in US dollar and Euro amounted to Rs. 33.6 billion. The translation exposure resulting from foreign currency borrowings has been hedged to a great extent by the acquisition of financial assets denominated in matching foreign currencies. A significant portion of the foreign currency borrowings have been made by the Group companies with incomes in foreign currencies, especially in the tourism and strategic investments sectors. Transaction exposures are usually minimised by selectively entering into forward contracts when future cash flows can be estimated with reasonable accuracy with regard to amounts as well as timing. The Group treasury monitors foreign exchange markets on a continuous basis and advises on appropriate risk mitigating strategies.

The Group actively evaluates the possibility of employing hedge accounting to mitigate the exposure to currency risk by designating an effective relationship between foreign currency denominated transaction with assets or liabilities. Hedge accounting enables to minimise the timing differences in recognising foreign currency translation impact to the income statement or other comprehensive income statement and to effectively capture the economic substance of the transaction.

Significant movement in exchange rates during the year ended 31st March 2024

	Lowest Level		Highest Level		Spread	Year
	Rate	Date	Rate	Date		end rate
USD/LKR	290.55	01.06.2023	330.44	26.07.2023	39.88	300.44
EUR/LKR	310.80	01.06.2023	365.64	27.07.2023	54.84	326.03



Foreign currency sensitivity

The main foreign currencies the Group transacts in are the US dollar and the Euro. The exposure to other foreign currencies is not considered as they are mostly related to foreign operations. In order to estimate the impact of the currency risk on financial instruments, a reasonable movement in the USD/ LKR and EUR/LKR exchange rates is assumed based on the observable trend in the market.

The Sri Lankan Rupee (LKR) experienced significant volatility against the US Dollar (USD) during the first half of the financial year. However during the 3rd quarter, there were signs of stabilisation in the exchange rate. As the 3rd quarter progressed, LKR appreciated steadily against the US Dollar. Overall, the LKR strengthened by 8.16% against the USD over the financial year. To account for this fluctuating exchange rate, a 10% threshold is used in the sensitivity analysis for this year. In comparison, last year's more volatile exchange rate necessitated a higher fluctuation rate of 15% for sensitivity analysis.

Sensitivity analysis of net foreign currency assets and liabilities - Group

	Impact o	Impact on equity**	
	USD net financial EUR net financial assets / (liabilities) assets / (liabilities)		
	USD '000	EUR '000	USD '000
As at 31st March 2024			
Net exposure	89,783	(27,252)	146,524
LKR depreciates by 10% (Rs. '000)	2,697,445	(888,524)	4,402,165
LKR appreciates by 10% (Rs. '000)	(2,697,445)	888,524	(4,402,165)
As at 31st March 2023			
Net exposure	80,496	(32,368)	136,405
LKR depreciates by 15% (Rs. '000)	3,950,009	(1,733,804)	6,693,533
LKR appreciates by 15% (Rs. '000)	(3,950,009)	1,733,804	(6,693,533)

^{**}The effect on the equity arises from the overseas investments made by the Group.

Sensitivity analysis of net foreign currency assets and liabilities - Company

	Impact on profit USD net financial assets / (liabilities) USD '000
As at 31st March 2024	
Net exposure	57,554
LKR depreciates by 10% (Rs. '000)	1,729,154
LKR appreciates by 10% (Rs. '000)	(1,729,154)
As at 31st March 2023	
Net exposure	56,433
LKR depreciates by 15% (Rs. '000)	2,769,218
LKR appreciates by 15% (Rs. '000)	(2,769,218)

Sensitivity analysis of derivative financial instruments - Group

	Impact on profit		
As at	31.03.2024	31.03.2023	
	Rs.'000	Rs.'000	
Net capital exposure (USD '000)	2,000	-	
Derivative financial asset/(liability) recognised (Rs. '000)	-	-	
LKR depreciates by 1% (Rs. '000)	(5,997)	-	
LKR appreciates by 1% (Rs. '000)	5,997	-	

A lower fluctuation of 1% is used in the sensitivity analysis of derivative financial instruments considering the shorter maturity profile.

37.3.1.2. Interest rate risk

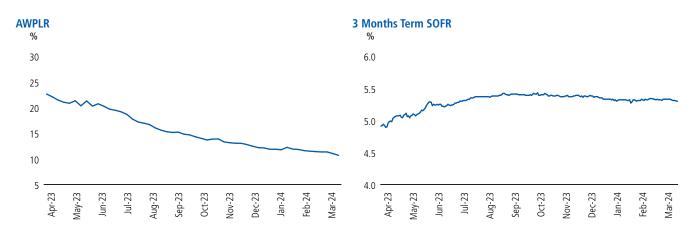
Values of financial instruments could fluctuate depending on the movements in interest rates giving rise to interest rate risk. This is a consequence of the changes in the present values of future cash flows derived from financial instruments. Value fluctuations in financial instruments will result in mark to market gains or losses in investment portfolios and could have an impact on reported financial results of the Group.

The Group's investment portfolio may consist of a range of financial instruments with both fixed and variable interest rates such as treasury bills and treasury bonds which are subject to interest rate risk. Liabilities with variable interest rates such as AWPLR and SOFR linked borrowings would expose the Group to cash flow risk as the amount of interest paid would change depending on the changes in market interest rates. Investments with fixed interest rates would expose the Group to variations in fair values during the marking to market of portfolios. Suitable strategies are used by the Group treasury to manage the interest rate risks in portfolio investments. The use of long-term interest rate forecasts to determine the most suitable duration of investments with the objective of overcoming the re-investment risk as well as to minimise any adverse impact in marking to market of the portfolio is one of the often used strategies. Interest rate swaps could be used when there is a need to hedge the risks on debt instruments with variable rates. Close monitoring of market trends is carried out to improve the accuracy of such decisions.

The Group treasury monitors the interest rate environment on a continuous basis to advise the sector finance managers on the most suitable strategy with regard to borrowings. The Group usually negotiates long term borrowings during the periods in which interest rates are low in order to extend the favourable impact to future reporting periods.

Significant movement in interest rates during the year ended 31st March 2024

	Lowest	Level	Highes	t Level	Spread	Year end rate
	Rate %	Period	Rate %	Period	(basis points)	%
LKR Interest rate - AWPLR (Weekly)	10.69	Mar-24	22.63	Apr-23	1,194	10.69
USD Interest rate - Term SOFR (3 Month)	4.895	Apr-23	5.426	Oct-23	53	5.298



Interest rate sensitivity

At the reporting date the interest rate sensitivity analysis of interest-bearing financial instruments of the Group and Company are given below. This analysis depicts the impact of the probable movement in interest rate on profit with all other variables held constant. Due to the significant volatility in interest rates observed during the financial year and thereafter, a fluctuation of 1,000 basis points is considered for the sensitivity analysis for LKR financial liabilities as at reporting date, similar to the last year. In line with observed trend in the market, sensitivity threshold for USD financial liabilities is decreased to 25 basis points from last year's 250 basis points.

Interest rate sensitivity analysis- Group

As at		31.03.2024		31.03.2023			
	Exposure	Dosure Impact on profit Exposur LKR interest LKR interest rates rates		Exposure	Impact o	n profit	
					LKR interest	LKR interest	
					rates	rates	
		- 1000bp	+ 1000bp		- 1000bp	+ 1000bp	
LKR financial liabilities (Rs.'000)	10,863,617	1,086,362	(1,086,362)	10,140,474	1,014,047	(1,014,047)	

As at		31.03.2024		31.03.2023			
	Exposure Imp		on profit	Exposure	Impact on profit		
		USD interest rates - 25bp	USD interest rates + 25bp		USD interest rates - 250bp	USD interest rates + 250bp	
USD financial liabilities (In equivalent Rs. '000)	24,236,302	60,591	(60,591)	30,319,426	757,986	(757,986)	

Interest rate sensitivity analysis - Company

As at		31.03.2024		31.03.2023			
	Exposure	osure Impact on profit			Impact on profit		
		USD interest rates - 25bp	USD interest rates + 25bp		USD interest rates - 250bp	USD interest rates + 250bp	
USD financial liabilities (In equivalent Rs. '000)	2,448,598	6,121	(6,121)	3,995,086	99,877	(99,877)	

37.3.1.3. Equity price risk

The Group has adopted the policy that its investment in subsidiaries, joint ventures and associate companies are recorded at cost as per LKAS 27 and 28 standards and therefore are scoped out from the Sri Lanka Accounting Standards, SLFRS 9 - Financial Instruments.

Investments made by the Group which do not belong to the above categories are classified as financial assets and recorded at fair value in financial statements.

At the reporting date the carrying values of equity investments are as follows;

- Quoted equity securities: Rs. 74.5 million (as at 31.03.2023; Rs. 46.5 million)
- Unquoted equity securities: Rs. 275.9 million (as at 31.03.2023; Rs. 302.6 million)

A sensitivity analysis of the above has not been carried out as the Group's exposure to such is not material.

37.3.2 Liquidity risk

Liquid assets of a company consist of cash and assets which can be converted to cash in a short period of time to settle liabilities as they arise. Liquidity is an important factor in the operations of a business as it is an essential requirement for the successful operation of an entity.

A shortage of liquidity would have a negative impact on stakeholder confidence in a business entity and hampers its operations. The Group has ensured that it maintains sufficient liquidity reserves to meet all its operational and investment requirements by closely monitoring and forecasting future funding needs and securing funding sources for both regular and emergency requirements.

Shortening the working capital cycle is one of the main practises preferred in ensuring that there is sufficient liquidity at a given time. Adequate short-term working capital facilities provided by banks are available to all the Group companies which are utilised in the event of a requirement. These facilities are available at favourable rates and have been mostly provided without collateral. The Group maintains a constant dialogue with the banking sector institutions to ensure that there are sufficient working capital facilities available whenever required and closely monitors their utilisation.

The Group has implemented procurement and vendor evaluation policies to prevent payment of excessive prices to suppliers and to obtain favourable credit periods in order to ensure a strong working capital position. Special attention has been given to cash inflows and outflows both at a consolidated and sector levels. The maturity profile of the Group's investments is monitored and adjusted to meet expected future cash outflows in the short, medium and long terms.

Funding requirements of the sectors and the parent company are evaluated at regular intervals by analysing business expansion strategies. The Group has adopted a conservative investment strategy in order to preserve the scarce capital as well as to minimise the risk. At opportune moments funds are mobilised by accessing capital markets. The Group attempts to minimise future interest expenses on borrowings by negotiating favourable interest rates with the respective lenders and makes use of attractive interest rates offered by international banks on foreign currency denominated funding mostly to finance its overseas investments.

The table below summarises the maturity analysis of the Group's and the Company's financial liabilities based on contractual undiscounted payments.

Financial liabilities maturity profile - Group

As at 31st March 2024	Carrying	Contractual cash flows									
	amount	On	Less than	1 to 2	2 to 5	More than	Total				
		demand	1 year	years	years	5 years					
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000				
Interest-bearing loans and											
borrowings	47,661,181	-	13,494,217	16,572,158	20,504,332	10,625,895	61,196,602				
Lease liabilities	14,626,979	-	2,564,826	2,197,234	3,269,332	19,371,643	27,403,035				
Trade and other payables	25,261,523	18,218,122	7,043,401	-	-	-	25,261,523				
Bank overdrafts and other											
short-term borrowings	19,388,741	10,786,336	8,602,405	-	-	-	19,388,741				
	106,938,424	29,004,458	31,704,849	18,769,392	23,773,664	29,997,538	133,249,901				

As at 31st March 2023	Carrying	Contractual cash flows									
	amount	On demand	Less than 1 year	1 to 2 years	2 to 5 years	More than 5 years	Total				
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000				
Interest-bearing loans and											
borrowings	56,567,478	-	15,336,261	13,593,550	34,058,512	13,474,589	76,462,912				
Lease liabilities	17,544,672	-	2,764,473	2,716,278	4,852,784	21,698,647	32,032,181				
Trade and other payables	22,768,646	14,441,323	8,327,323	-	-	-	22,768,646				
Bank overdrafts and other											
short-term borrowings	22,791,252	22,791,252	-	-	-	-	22,791,252				
	119,672,048	37,232,575	26,428,057	16,309,828	38,911,296	35,173,236	154,054,991				

Financial liabilities maturity profile - Company

As at 31st March 2024	Carrying			Contractual	cash flows		
	amount	On	Less than	1 to 2	2 to 5	More than	Total
		demand	1 year	years	years	5 years	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Interest-bearing loans and							
borrowings	2,444,934	-	1,362,051	1,255,288	-	-	2,617,339
Trade and other payables	11,611,482	11,601,118	10,364	-	-	-	11,611,482
Bank overdraft and other short-							
term borrowings	8,562,964	1,437,971	7,124,993	-	-	-	8,562,964
	22,619,380	13,039,089	8,497,408	1,255,288	-	-	22,791,785

As at 31st March 2023	Carrying	Contractual cash flows									
	amount	On demand	Less than 1 year	1 to 2 years	2 to 5 years	More than 5 years	Total				
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000				
Interest-bearing loans and											
borrowings	3,987,060	-	1,590,709	1,477,541	1,364,990	-	4,433,240				
Trade and other payables	8,009,291	7,898,802	110,489	-	-	-	8,009,291				
Bank overdraft and other short-											
term borrowings	10,406,913	10,406,913	-	-	-	-	10,406,913				
	22,403,264	18,305,715	1,701,198	1,477,541	1,364,990	-	22,849,444				

Liquidity position

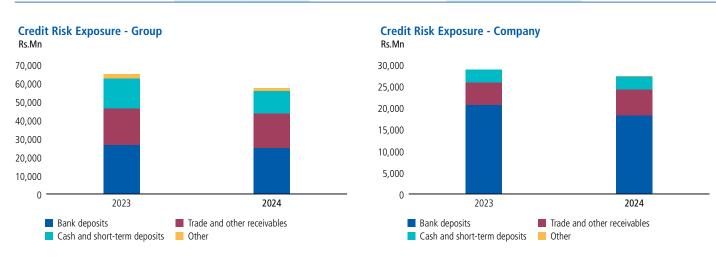
	GRO	OUP	COMPANY		
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Cash and short-term deposits	12,132,534	16,215,515	3,023,392	3,028,386	
Trade and other receivable within 30 days	10,126,736	7,462,328	6,542,525	5,234,976	
Bank deposit	24,706,535	26,381,937	18,157,659	20,516,449	
Total Liquid assets	46,965,805	50,059,780	27,723,576	28,779,811	
Less:					
Bank overdraft and other short term borrowing	19,388,741	22,791,252	8,562,964	10,406,913	
On demand trade and other payables	19,081,887	14,441,323	11,601,118	7,898,802	
Total on demand liabilities	38,470,628	37,232,575	20,164,082	18,305,715	
Excess liquidity through operating cycle	8,495,177	12,827,205	7,559,494	10,474,096	
Liquidity available on demand					
Undrawn approved bank facilities	30,163,397	21,796,640	15,522,000	10,667,746	

37.3.3. Credit risk

The risk assumed by an entity resulting from the risk of a counter-party defaulting on its contractual obligations in relation to a financial instrument or a customer contract is known as the credit risk. The Group's exposure to credit risk arises from its operating and financing activities including transactions with banks in placing deposits, foreign exchange transactions and through the use of other financial instruments. The maximum credit risk of the Group and the Company is limited to the carrying value of these financial assets as at the reporting date.

37.3.3.1 Credit risk exposure

		GRO	OUP			СОМ	PANY	
	31.03	3.2024	31.03	3.2023	31.03	3.2024	31.03	3.2023
		Concentration		Concentration		Concentration		Concentration
	Rs.'000	%	Rs.'000	%	Rs.'000	%	Rs.'000	%
Trade and other receivables	18,751,941	32.85	19,730,952	30.46	5,979,543	21.93	5,234,976	18.16
Deposits and prepayments	358,213	0.63	1,294,086	2.00	1,446	0.005	1,446	0.005
Other financial assets								
- Unquoted equity securities and debt securities	336,237	0.59	380,778	0.59	68,126	0.25	16,171	0.06
- Quoted equity securities	74,492	0.13	46,529	0.07	37,935	0.14	25,702	0.09
- Bank deposits	24,706,535	43.28	26,381,937	40.73	18,157,659	66.59	20,516,449	71.18
- Amounts due from equity- accounted investees	725,524	1.27	725,524	1.12	-	-	-	-
Cash and short-term deposits	12,132,534	21.25	16,215,515	25.03	3,023,392	11.09	3,028,386	10.51
	57,085,476	100.00	64,775,321	100.00	27,268,101	100.00	28,823,130	100.00



The Board of Directors has provided the policy direction for the Group treasury to manage the risk arising from investments made in financial institutions. The Group's transactions are carried out only with a limited number of institutions all of which have stable credit ratings from internationally recognised rating providers. The Group's exposures and credit ratings of counter-parties are continuously monitored and the investment portfolio is diversified amongst several institutions to minimise the unsystematic risk.

37.3.3.2. Expected credit loss assessment

The Group adopted Expected Credit Loss (ECL) approach to impairment of its financial assets. This enables better credit risk reporting of financial instruments by carrying reasonably quantified default risk adjusted value of assets in the balance sheet and minimising the timing difference in recognition of future default loss.

ECL measurement approach that is best suited for each class of asset is determined based on underlying risk characteristics of the asset. Subsequent to selection between general and simplified approaches to measurement, the Group assesses financial assets using data that is determined to be predictive of default risk, including but not limited to external ratings, historical payment patterns, audited financial statements, cash flow projections. Group companies apply experienced credit judgement taking in to account qualitative and quantitative factors that are indicative of the risk of default. Scalar macroeconomic factor adjustments such as GDP forecast, also incorporated to reflect differences between economic conditions during the period over which the historical data has been collected, current conditions and the Group's view of economic conditions over the expected recovery period.

The Group re-evaluated its approach to measurement of ECL in the light of the current economic crisis in Sri Lanka, as the consequent unexpected deterioration in credit quality of investment portfolios (financial institutions) and trade receivables (non-financial institutions), will have a significant impact on the ECL measurement. The Group considered all reasonable and supportable information available without undue cost or effort at the reporting date as well as practical expedients made available. Economic Factor Adjustment (EFA) and Probability of Default (PD) updated to reflect the impact of adverse economic condition in measuring ECL while Loss Given Default (LGD) was used without modification. The Group also assessed it financial instruments for Significant Increase in Credit Risk (SICR) with available, reasonable and supportable information including economic support and relief measures provided to counter-parties.

The following table presents an analysis of ECL measurement basis across financial assets classified at amortised cost including carrying values and impairment recognised for the Group.

37.3.3.2.1 Analysis of ECL measurement basis of financial assets classified at amortised cost - Group

			31.03.2024					31.03.2023		
	Carrying		Impairment	recognised		Carrying		Impairment	recognised	
	amount	12-month ECL	Lifetime ECL - not credit impaired	Lifetime ECL - credit impaired	Total	amount	12-month ECL	Lifetime ECL - not credit impaired	Lifetime ECL - credit impaired	Total
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Trade and other receivables	18,751,941	-	(52,475)	(1,446,055)	(1,498,530)	19,730,952	-	(145,261)	(866,518)	(1,011,779)
Deposits and prepayments	358,213	-	-	-	-	1,294,086	-	-	-	
Other financial assets										
- Unquoted debt securities	60,333	-	-	-	-	78,227	-	-	-	-
- Bank deposits	24,706,535	(851)	-	-	(851)	26,381,937	(2,584)	-	-	(2,584)
- Amounts due from equity- accounted										
investees	725,524	-	-	-	-	725,524	-	-	-	-
Cash and short-term deposits	12,132,534	-	_	-	-	16,215,515	-	-	-	-
	56,735,080	(851)	(52,475)	(1,446,055)	(1,499,381)	64,426,241	(2,584)	(145,261)	(866,518)	(1,014,363)

37.3.3.2.2 Movement in ECL allowance during the financial year - Group

	Trade	Other final	ncial assets
	and other receivables	Unquoted debt securities	Bank deposits
	Rs.'000	Rs.'000	Rs.'000
Balance as at 31st March 2022	(431,722)	(3,364)	(604)
Exchange difference/direct write-offs and reversals	(172,377)	-	(34)
Net impairment during the year	(407,680)	3,364	(1,946)
Balance as at 31st March 2023	(1,011,779)	-	(2,584)
Exchange difference/direct write-offs and reversals	(21,018)	-	(341)
Net impairment during the year	(465,733)	-	2,074
Balance as at 31st March 2024	(1,498,530)	-	(851)

The following table present an analysis of ECL measurement basis across financial assets classified at amortised cost including carrying values and impairment recognised for the Company.

37.3.3.2.3 Analysis of ECL measurement basis of financial assets classified at amortised cost - Company

			31.03.2024					31.03.2023		
	Carrying		Impairment	recognised		Carrying		Impairment	recognised	
	amount	12-month ECL	Lifetime ECL - not credit impaired	Lifetime ECL - credit impaired	Total	amount	12-month ECL	Lifetime ECL - not credit impaired	Lifetime ECL - credit impaired	Total
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Trade and other										
receivables	5,979,543	-	-	(748,935)	(748,935)	5,234,976	-	-	(737,024)	(737,024)
Deposits and										
prepayments	1,446	-	-	-	-	1,446	-	-	-	-
Other financial										
assets										
- Unquoted debt										
securities	60,333	-	-	-	-	4,292	-	-	-	-
- Bank deposits	18,157,659	(256)	-	-	(256)	20,516,449	(2,371)	-	-	(2,371)
Cash and										
short-term deposits	3,023,392	-	-	-		3,028,386	-	-	-	-
	27,222,373	(256)	-	(748,935)	(749,191)	28,785,549	(2,371)	-	(737,024)	(739,395)

37.3.3.2.4 Movement in ECL allowance during the financial year - Company

	Trade and other receivables	Other financial assets - Bank deposit
	Rs.'000	Rs.'000
Balance as at 31st March 2022	(444,707)	(539)
Exchange difference/direct write-offs	-	-
Net impairment during the year	(292,317)	(1,832)
Balance as at 31st March 2023	(737,024)	(2,371)
Exchange difference/direct write-offs	-	-
Net impairment during the year	(11,910)	2,115
Balance as at 31st March 2024	(748,935)	(256)

37.3.3.3 Trade receivables

Trade receivables consist of recoverable from a large number of customers spread across diverse industries, segments and geographies. 87.0% of the Group's trade receivables are due for settlement within 90 days as at the end of the financial year. The credit policy for each segment of business varies due to the diversity of operations in the Group. The credit policies that best suit their respective business environment are developed for each sector and the responsibility rests with the heads of finance and the senior management teams.

The Group companies formulate their credit policies subsequent to analysing credit profiles of customers. In this regard factors such as the credit history, legal status, market share, geographical locations of operations, and industry information are considered. References from bankers or credit information databases are obtained when it is considered necessary. Each group company has identified credit limits for their customers. In the event a customer does not meet the criteria or the stipulated benchmark on a transaction, then the business is carried out with such customers only up to the value of the collaterals or advances obtained.

Apart from the state-owned enterprise which is the largest customer of the Strategic Investments sector, the Group does not have a significant credit risk exposure to any other single counter-party. Concentration of credit risk of the state-owned enterprise is 16.1% of total trade receivables of the Group as at 31st March 2024.

The value of trade receivables pledged by the Group as security for interest-bearing liabilities obtained from banks amounted to Rs. 8.2 million (2022/2023- Rs. 165.3 million).

Trade receivable settlement profile - Group

	31.03.2024					
	Gross carrying amount	Impairment Provision	Net carrying amount	Gross carrying amount	Impairment Provision	Net carrying amount
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Less than 30 days	10,126,670	(50,898)	10,075,772	7,462,328	(96,559)	7,365,769
More than 30 days but less than 60 days	3,803,360	(8,536)	3,794,824	2,960,220	(2,880)	2,957,340
More than 60 days but less than 90 days	758,327	(1,260)	757,067	525,988	(1,775)	524,213
More than 90 days but less than 180 days	765,803	(151,693)	614,110	739,746	(3,831)	735,915
More than 180 days but less than 365 days	481,333	(422,777)	58,556	5,041,950	(349,081)	4,692,869
More than 365 days	945,796	(763,309)	182,487	870,380	(496,232)	374,148
	16,881,289	(1,398,473)	15,482,816	17,600,612	(950,358)	16,650,254

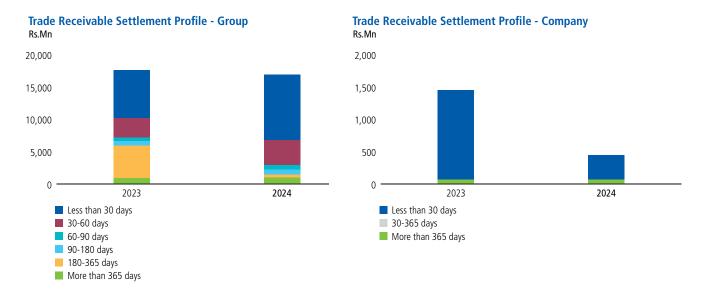
Trade receivable settlement profile - Company

		31.03.2024			31.03.2023		
	Gross carrying amount	Impairment Provision	Net carrying amount	Gross carrying amount	Impairment Provision	Net carrying amount	
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	
Less than 30 days	317	-	317	1,381	-	1,381	
More than 30 days but less than 365 days	-	-	-	-	-	-	
More than 365 days	66	(66)	-	66	(66)	-	
	383	(66)	317	1,447	(66)	1,381	

The Group uses an allowance matrix to measure the ECLs of trade receivables, which comprise a very large number of small balances. Loss rates are calculated using a 'roll rate' method based on the probability of a receivable progressing through successive stages of delinquency to write-off. Loss rates that are based on actual credit loss experience over the past years, further subjected to asset correlation calibration and forward-looking adjustments. Loss Given Default (LGD) of 100% is assumed for ECL calculation of trade receivables.

Collateral acquired for mitigating credit risk

The Group whenever possible, does not offer credit to individuals unless collateral in the form of unconditional and irrevocable bank guarantees that can be encashed on demand or advances are provided to cover the receivable. The Group focuses on quality and the realisability of such collateral to mitigate potential credit losses.



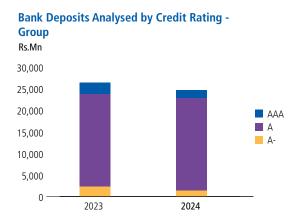
37.3.3.4. Deposits and balances with banks

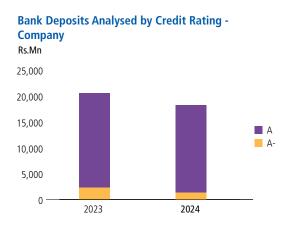
The Group has a number of bank deposits in Sri Lankan rupees and other currencies. These deposits have been placed in several banks in order to minimise the credit risk in accordance with the policy directions provided by the Board. In order to further minimise the credit risk, the Group's exposure and credit ratings of banks are regularly monitored and a diversified investment portfolio is maintained. In the event of any weakening of credit metrics of a bank the Group may decide to liquidate its investments and move to an institution with a higher credit rating.

The value of deposits and balances with banks pledged by the Group as security for interest-bearing liabilities obtained from banks amounted to Rs. 1,865.3 million (2022/2023- Rs. 290.6 million).

37.3.3.4.1 Bank Deposits

Credit Rating		GROUP			COMPANY			
(Fitch national credit rating scale or equivalent)	31.03	3.2024	31.0	31.03.2023		3.2024	31.03.2023	
	Carrying amount	Concentration						
	Rs.'000	%	Rs.'000	%	Rs.'000	%	Rs.'000	%
AAA	1,961,543	7.9	2,735,759	10.4	-	-	-	-
A	21,375,471	86.5	21,336,915	80.9	16,787,543	92.5	18,206,972	88.7
A-	1,370,372	5.6	2,311,848	8.7	1,370,372	7.5	2,311,848	11.3
Total gross carrying								
amount	24,707,386	100.0	26,384,522	100.0	18,157,915	100.0	20,518,820	100.0
Impairment of bank								
deposits	(851)		(2,584)		(256)		(2,371)	
Total net carrying amount	24,706,535		26,381,938		18,157,659		20,516,449	

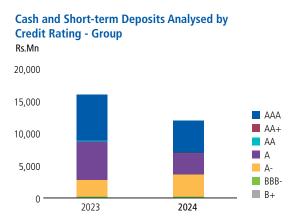


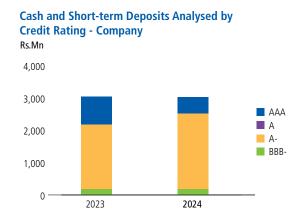


Impairment on bank deposits is measured on 12-month expected loss basis. External credit ratings of the counter-parties and probability of default (PD) rates corresponding rating scale published by rating agencies are used in ECL calculation. PD rates are recalibrated using asset correlation formula and forward-looking adjustments are incorporated in arriving at final loss rates. Loss given default (LGD) of 45% is assumed for bank deposits. Credit ratings of counter-parties are carefully monitored, and subsequent deterioration of the credit quality would trigger remeasurement of loss allowances using Lifetime ECL method.

37.3.3.4.2 Cash and short-term deposits at bank

Credit Rating	GROUP			COMPANY				
(Fitch national credit	31.03	3.2024	31.03	3.2023	31.0	3.2024	31.03.2023	
rating scale or equivalent)	Carrying amount	Concentration						
	Rs.'000	%	Rs.'000	%	Rs.'000	%	Rs.'000	%
AAA	5,031,044	42.2	7,131,928	44.8	521,961	17.3	867,843	28.7
AA+	-	-	91,188	0.6	-	-	-	-
AA	127,176	1.1	-	-	-	-	-	-
A	3,128,091	26.2	5,938,522	37.3	1,011	0.03	58	0.002
A-	3,470,026	29.1	2,588,880	16.3	2,329,931	77.1	1,985,921	65.6
BBB-	176,042	1.5	178,294	1.1	170,279	5.6	174,354	5.8
B+	228	0.002	152	0.001	-	-	-	-
Cash and short-term								
deposits at bank	11,932,607	100.0	15,928,964	100.0	3,023,182	100.0	3,028,176	100.0
Cash in hand and funds in								
transit adjustment	199,927		286,551		210		210	
Total Cash and short-term								
deposits	12,132,534		16,215,515		3,023,392		3,028,386	





37.4. Financial capital management

Main objectives of the Group's financial capital management policy are as follows.

- Ensuring the availability of adequate capital for long term investments and growth of the business.
- Maintaining an adequate liquidity buffer for business operations.
- Sustaining the financial health of the Group to withstand economic cycles; and,
- Maintaining stakeholder confidence in the Group.

When capital is not available in adequate quantities or at a reasonable cost, it can have an adverse impact on the performance of the Group. The management being conscious of these factors, has implemented the capital management policy to ensure the long-term sustainability and competitiveness of the Group. Ensuring that there is no idle capital which will act as a drag on the returns generated is another factor that is considered. Excessive capital invested in a business will have a dampening impact on the performance while insufficient level of capital will prevent an organisation from achieving its long-term objectives.

37.4.1. Types of financial capital

Financial capital of the Group consists of two components: namely equity and debt. The equity capital consists of the while the debt capital is made up of the long-term and short-term debt. The debt capital is sourced from lending institutions and capital markets. Although the Group raises debt capital often, it has not raised new equity capital from shareholders for several years.

The Group regularly estimates its future capital requirements by evaluating new investments and expansion needs and other uses of capital. Such analysis would highlight shortfalls in available capital which would be raised through either the issue of new equity or debt. The debt-to-equity ratio (defined as the ratio between non-current interest-bearing borrowings to the total equity including minority interest) is regularly monitored to ensure the efficient use of shareholders' equity. Managing the debt-to-equity ratio is a vital element of capital management as it has a direct bearing on the Group's ability to raise low cost capital.

	GROUP		COMPANY	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
Debt to equity ratio	0.45	0.54	0.05	0.09

Sourcing of debt is carried out after careful and detailed analysis of lender proposals. Important factors such as the tenure of the loans, interest rates, capital repayment terms including grace periods and repayment amounts and other terms and conditions including covenants are taken into consideration when deciding. Minimising the weighted average cost of capital is one of the key considerations in determining sourcing options. The Group's debt is denominated in Sri Lankan rupees as well as foreign currencies such as US dollar, Euro, and Indian rupees. Foreign currency denominated loans have been taken mainly by the companies with foreign exchange earnings in order to take advantage of the relatively low interest rates.

The Group treasury plays an active role in ensuring that the cost of capital is maintained at the optimum level and the financial and other covenants linked to the sourcing arrangements are acceptable.

37.4.2. Financial capital allocation and investment

Implementation of the Group's long-term strategy for growth requires continuous capital investments in the four sectors in which the Group operates. The allocation of limited financial capital available is done pursuant to careful evaluation of investment opportunities to ascertain expected returns. The Group's capital investment decisions are supported by elaborate financial modelling, thorough sensitivity analysis and rigorous legal, financial and technical due diligence as required. Identification and ranking of suitable investment opportunities are carried out using the discounted cash flow modelling technique, Internal Rate of Return (IRR) & hurdle rates and payback periods. At the evaluation stage for capital investments, financial modelling, sensitivity analysis and the calculation of IRR are carried out either by the Group's corporate finance division, or the respective sector through which the investment will take place with the assistance of the former.

Upon making the decision to proceed with a capital investment, the Group follows necessary procedures to ensure that it is carried out in the best possible manner. When the investment involves external shareholders, the Group takes steps to protect its rights by entering into carefully drafted legal agreements. Post investment evaluations are carried out at frequent intervals to ensure that the returns envisaged at the evaluation stage are actually delivered. Exposure limits are used to control the default risk especially in portfolio investments.

37.4.3. Adequate financial reserves

The long-term financial health of the Group has been ensured by maintaining sufficient reserves of financial capital which can be drawn upon when there is a requirement. Probable future risks that could result in negative financial outcomes are identified and required mitigation measures are taken. The Group has implemented sound cash flow planning procedures ensuring that the receivables are collected in an efficient manner thereby shortening the cash cycle. A special emphasis is placed on minimising operating costs through critical evaluation and justification of all cost elements.

The Group policies regarding managing receivables have been communicated to the heads of finance of business sectors and the corporate finance division monitors the Group-wide status of receivables and submits exception reports to the management for advice on required action.

37.4.4. Financial capital management policy

The fundamental objective of the financial capital management policy of the Group is maximising the return on limited available capital whilst safeguarding the investments that have already been made. Ensuring that there is adequate financial capital for the Group to expand its operations while continuing with its regular business operations, requires the management to consider multiple facets of the operation and take into account the behaviour of a number of parameters, both internal and external, that affect the operating conditions. The rapid pace of change in the operating environment has a profound influence on many factors affecting the use of financial capital. A thorough understanding derived from years of experience in a business sector is vital to ensure successful management of capital.

The Group's financial capital management policy fundamentally stems from various decisions the Board has taken regarding capital investments and the optimum utilisation of cash resources. This policy reflects the current thinking of the Board on present and future industry, market and economic risks and conditions. Potential investments and divestment are discussed at length by the Group directors and various aspects of risk and return parameters are considered prior to making capital investment decisions. A vital role in the implementation of the financial capital management policy is played by the Group treasury and the corporate finance division.

The management information necessary to base policy decisions such as key performance indicators and value drivers of the sectors highlighting financial performances are generated by the corporate finance division. Some of the important parameters which guide the capital management policy include the tolerance for gearing, interest risk appetite and the view on the exchange rate movement. The underlying variables such as the market borrowing and lending rates, exchange rates, inflation and other macroeconomic indicators are constantly monitored by the Group treasury and recommendations regarding the appropriate policy changes are made to the management.

It is vital for the Group's long-term survival and growth to have a sound financial capital management policy as decisions taken at the present time will have implications for the future. The Group's financial capital management policy, therefore, is constantly evolving and attempts to link its future strategy to present day financing decisions while being based on a solid foundation of optimisation of resources.

38 CONTRACTS FOR CAPITAL EXPENDITURE

The following commitments for capital expenditure approved by the Directors as at 31st March have not been provided for in the financial statements.

38.1 Commitments for capital expenditure for subsidiaries

As at	31.03.2024	31.03.2023
	Rs.'000	Rs.'000
Approximate amount approved but not contracted for	8,778,916	6,043,519
Approximate amount contracted for but not incurred	1,016,261	1,646,051
	9,795,177	7,689,570

The above includes Rs. 9,428.9 million (2022/2023 - Rs. 7,442.4 million) for the acquisition of property, plant and equipment and Rs. 366.3 million (2022/2023 - Rs. 247.2 million) for the acquisition of intangible assets.

38.2 Commitments for capital expenditure for joint ventures

As at	31.03.2024	31.03.2023
	Rs.'000	Rs.'000
Approximate amount approved but not contracted for	125,577	93,388
Approximate amount contracted for but not incurred	22,834	27,707
	148,411	121,095

The amount shown is the Group's share of capital commitments by joint ventures.

The above includes Rs. 138.4 million (2022/2023 - 121.1) for the acquisition of property, plant and equipment and Rs. 10 million (2022/23 - Nil) for the acquisition of intangible assets.

39 **PROVISIONS AND CONTINGENT LIABILITIES**

ACCOUNTING POLICY

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Contingencies are possible assets or obligations that arise from a past event and would be confirmed only on the occurrence or non-occurrence of uncertain future events, which are beyond the Group's control.

39.1 **CONTINGENT LIABILITIES**

Contingent liabilities as at 31.03.2024 on corporate guarantees given by Aitken Spence PLC to subsidiaries within the Group and equity-accounted investees amounted to Rs. 9,368.6 million and Rs. 17.5 million respectively. Contingent liabilities as at 31.03.2024 on corporate guarantees given by subsidiaries and equity-accounted investees to other companies in the Group amounted to Rs. 18,316 million. Neither Aitken Spence PLC nor subsidiaries and equity-accounted investee have given corporate guarantees on behalf of companies outside the Group including other related companies listed in note 40.3 -40.7 to the financial statements.

Tax Appeals Commission decided in favour of Aitken Spence Travels (Pvt) Ltd., a subsidiary of the Group which was assessed by the Department of Inland Revenue on Income tax for the years of assessment 2009/2010, 2010/2011 and 2011/2012. The Department of Inland Revenue appealed against the above determination to the Court of Appeal for the above years of assessment. The Court of Appeal decided in favour of the company for the years of assessment 2009/2010 and 2010/2011. The Department of Inland Revenue appealed against the Court of Appeal decision for the year of Assessment 2009/2010 and 2010/2011 to the Supreme Court. The Supreme Court hearing the appeal for the year of assessment 2009/2010 refused to grant leave to proceed. Therefore the judgement of the Court of Appeal which was decided in favour of the Company will prevail. The contingent liability on income tax and penalties for year of assessment 2010/2011 and 2011/2012, pending hearing in the Supreme Court and the Court of Appeal are estimated to be Rs. 69.8 million and Rs. 80.6 million respectively. Based on expert advise and the decision of the Tax Appeals Commission, the Court of Appeal and the judgement given by the Supreme Court in relation to year of assessment 2009/2010, the directors are confident that the ultimate resolution would be in favour of the Company.

Cey Spence (Pvt) Ltd which was previously an equity accounted investee and was proposed to be liquidated, and the share of net assets of which is reflected under assets classified as held for sale in the consolidated financial statements of the Group was issued an income tax assessment under the Inland Revenue Act in relation to the year of assessment 2007/2008. The Court of Appeal hearing the appeal has determined the income tax assessment in favour of the Department of Inland Revenue. Pursuant to the determination of the Court of Appeal the company has appealed against the determination to the Supreme Court. The contingent liability to the Group is estimated to be Rs. 70 million inclusive of any penalties. Based on expert advice the directors are confident that the ultimate resolution of the case will not have a material adverse impact on the financial statements of the Group.

Action was instituted in the Commercial High Court in 2009 by a prospective buyer for the repayment of the advance monies and other related amounts paid by them, for the purchase of a ship which was owned by Ceyaki Shipping (Pvt) Ltd., (an Associate company) which is classified as held for sale in the consolidated financial statements of the Group. The company contested the action as it deemed that the amount was not due and owing to the prospective buyer. The Commercial High Court delivered a determination in favour of the prospective buyer in March 2013. Consequently Ceyaki Shipping (Pvt) Ltd., appealed to the Supreme Court against the determination of the Commercial High Court. The directors are confident that the ultimate resolution of the case will not have a material adverse impact on the financial statements of the Group.

40 RELATED PARTY TRANSACTIONS

The Aitken Spence Group and the Company carries out transactions in the ordinary course of business with parties who are defined as related parties as per Sri Lanka Accounting Standard LKAS 24 Related Party Disclosures. Transactions and outstanding balances between the companies within the Group and related parties are given in note no. 40.2 - 40.9.

40.1 Parent and ultimate controlling party

The immediate parent of Aitken Spence PLC is Melstacorp PLC and the ultimate holding company is Milford Exports (Ceylon) (Pvt) Ltd.

40.2 Transactions with key management personnel

- **40.2.1** Aitken Spence PLC considers its Board of Directors as the key management personnel of the company. The Board of Directors, Vice Presidents and Assistant Vice Presidents of subsidiary companies are considered as key management personnel of such companies.
- 40.2.2 There were no loans given to Directors of the company during the financial year or as at the year end.
- **40.2.3** Compensation paid to / on behalf of key management personnel is as follows;

	GROUP		COMPANY	
For the year	2023/2024	2022/2023	2023/2024	2022/2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Short term employee benefits	1,438,367	1,138,682	375,834	317,550
Post employment benefits	1,331	8,500	-	-

No post-employment benefits were paid to key management personnel of Aitken Spence PLC during the financial year. The Company/ Group did not have any material transactions with its key management personnel or their close family members during the year.

40.2.4 Key management personnel of Aitken Spence PLC hold positions in other companies, some of which had trading transactions with the Group during the year. Such companies the Group had transactions with are identified below.

Mr. D.H.S. Jayawardena, Chairman of the Company is also the Chairman or a Director of Aitken Spence Hotel Holdings PLC, Aitken Spence Hotel Management Asia (Pvt) Ltd and Aitken Spence Aviation (Pvt) Ltd which are subsidiaries of the Group. He is also the Chairman of Browns Beach Hotels PLC and Negombo Beach Resorts (Pvt) Ltd which are equity-accounted investees of the Group, and the Chairman, Managing Director or a Director of companies indicated by "*" in the list of companies disclosed under note 40.3 and 40.6.

Dr. M.P. Dissanayake, Deputy Chairman and Managing Director of the Company is also the Chairman or a Director of the subsidiaries and equity-accounted investees that are indicated by "a" in notes 20 and 21 to the financial statements.

Miss. D.S.T. Jayawardena, Joint Deputy Chairperson and Joint Managing Director of the Company is also the Chairperson or a Director of the companies marked by "c" in note 20 and 21 to the financial statements. She is also the Chairperson or a Director of Ambewela Livestock (Co.) Ltd, Ambewela Products (Pvt) Ltd, DCSL Breweries Lanka Ltd, Distilleries Company of Sri Lanka PLC, Lanka Diaries (Pvt) Ltd, Lanka Milk Foods (Cwe) PLC, Melstacorp PLC, Pattipola Livestock Co Ltd, Splendor Media (Pvt) Ltd, Stassen Exports (Pvt) Ltd, Stassen Foods (Pvt) Ltd, Stassen International (Pvt) Ltd, Stassen Natural Foods (Pvt) Ltd and United Dairies Lanka (Pvt) Ltd.

Dr. R.M. Fernando a Director of the Company is also the Managing Director or a Director of the companies marked by "b" in note 20 and 21 to the financial statements.

Mr. J.M.S. Brito a Director of the Company is also a Director of Aitken Spence Hotel Holdings PLC which is a subsidiary of the Group.

Mr. C. H. Gomez a Director of the Company is also a Director of Aitken Spence Hotel Holdings PLC which is a subsidiary of the Group.

Mr. N. J. de S Deva Aditya a Director of the Company is also a Director of Aitken Spence Hotel Holdings PLC which is a subsidiary of the Group and a Director of Browns Beach Hotels PLC which is a equity-accounted investee of the Group. He is also a Director of Distilleries Company of Sri Lanka PLC, Melstacorp PLC and The Kingsbury PLC.

Mr. R.N. Asirwatham a Director of the Company is also a Director of Aitken Spence Hotel Holdings PLC which is a subsidiary of the Group and a Director of Browns Beach Hotels PLC which is a equity-accounted investee of the Group. He is also a Director of Ceylon Grain Elevators PLC, Dilmah Ceylon Tea Company PLC, Mercantile Merchant Bank Ltd, Renuka Hotels Ltd and Royal Ceramics Lanka PLC.

Mr. C.R. Jansz a Director of the Company is also a Director of Ambewela Livestock Company Ltd, Ambewela Products (Pvt) Ltd, Balangoda Plantations PLC, DCSL Breweries Lanka Ltd, Distilleries Company of Sri Lanka PLC, Lanka Bell (Pvt) Ltd, Lanka Dairies (Pvt) Ltd, Lanka Milk Foods (CWE) PLC, Melsta Corp PLC, Melsta Hospitals Ragama (Pvt) Ltd, Pattipola Livestock Company Ltd, Periceyl (Pvt) Ltd, Stassen Exports (Pvt) Limited, Stassen Foods (Pvt) Ltd, Stassen International (Pvt) Ltd, Stassen Natural Foods (Pvt) Ltd and United Dairies Lanka (Pvt) Ltd.

Mr. M.A.N.S. Perera a Director of the Company (w.e.f. 25th April 2023) is also a Director of Aitken Spence Hotel Holdings PLC which is a subsidiaries of the Group, a Director of Amethyst Leisure Ltd, Browns Beach Hotels PLC and Paradise Resort Pasikudah (Pvt) Ltd which are equity-accounted investees of the Group. He is also a Director of Balangoda Plantations PLC, Bell Active (Pvt) Ltd, Bell Solutions Pvt Ltd, DCSL Breweries Lanka Ltd, Distilleries Company of Sri Lanka PLC, Formula World (Pvt) Ltd, Lanka Bell (Pvt) Ltd, Melstacorp PLC, Melsta Hospitals Ragama (Pvt) Ltd, Melsta Laboratories (Pvt) Ltd and Periceyl (Pvt) Ltd.

40.3 Transactions with ultimate parent, parent and group companies of the parent.

	Transactions with Aitken Spence PLC		Transactions with Group companies	
For the year ended 31st March	2024	2023	2024	2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Sale of goods and services	-	-	619,688	718,296
Purchase of goods and services	15,291	13,129	1,657,146	1,516,299

Transactions with Balangoda Plantations PLC*, Bell Active (Pvt) Ltd*, Bell Solutions Pvt Ltd*, Continental Insurance Lanka Ltd, DCSL Breweries Lanka Ltd*, Distilleries Company of Sri Lanka PLC*, Formula World (Pvt) Ltd, Hospital Management Melsta (Pvt) Ltd*, Lanka Bell (Pvt) Ltd*, Melstacorp PLC*, Melsta Hospitals Ragama (Pvt) Ltd, Melsta Laboratories (Pvt) Ltd, Periceyl (Pvt) Ltd*, Splendor Media (Pvt) Ltd and Texpro Industries Ltd* are reflected under transactions with the parent and group companies of the parent, above.

There were no transactions with Milford Exports (Ceylon) (Pvt) Ltd, the ultimate holding company of Aitken Spence PLC.

40.4 Transactions with subsidiary companies

	Transacti Aitken Sp	
For the year ended 31st March	2024	2023
	Rs.'000	Rs.'000
Income from services rendered	1,260,131	1,092,058
Rent income received	56,510	54,682
Allocation of common personnel and administration expenses	79,160	88,582
Purchase of goods and services	169,505	123,181
Net transfers under finance arrangements	3,616,733	(7,063,995)
Interest income	979,463	745,920
Interest expense	827,494	1,559,527

Transactions with ADS Resorts (Pvt) Ltd, Ace Apparels (Pvt) Ltd, Ace Aviation Services (Pvt) Ltd, Ace Aviation Services Maldives (Pvt) Ltd, Ace Cargo (Pvt) Ltd, Ace Container Repair (Pvt) Ltd, Ace Container Terminals (Pvt) Ltd, Ace Containers (Pvt) Ltd, Ace Distriparks (Pvt) Ltd, Ace Exports (Pvt) Ltd, Ace Freight Management (Pvt) Ltd, Ace Power Embilipitiya (Pvt) Ltd, Ace Resorts Pvt Ltd, Ace Wind Power (Pvt) Ltd, Ahungalla Resorts Ltd, Aitken Spence (Garments) Ltd, Aitken Spence Agriculture (Pvt) Ltd, Aitken Spence Apparels (Pvt) Ltd, Aitken Spence Aviation (Pvt) Ltd, Aitken Spence Cargo (Pvt) Ltd, Aitken Spence Developments (Pvt) Ltd, Aitken Spence Elevators (Pvt) Ltd, Aitken Spence Cargo (Pvt) Ltd, Aitken Spence Developments (Pvt) Ltd, Aitken Spence Elevators (Pvt) Ltd, Aitken Spence Cargo (Pvt) Ltd, Aitken Spence Developments (Pvt) Ltd, Aitken Spence Elevators (Pvt) Ltd, Aitken Spence Cargo (Pvt) Ltd, Aitken Spence Developments (Pvt) Ltd, Aitken Spence Elevators (Pvt) Ltd, Aitken Spence Developments (Pvt) Ltd, Aitken Spence Elevators (Pvt) Ltd, Aitken Spence Developments (Pvt) Ltd, Aitken Spence Elevators (Pvt) Ltd, Aitken Spence Developments (Pvt) Ltd, Aitken Spence Elevators (Pvt) Ltd, Aitken Spence Eleva Spence Exports Ltd, Aitken Spence Hotel Holdings PLC, Aitken Spence Hotel Management (Pvt) Ltd, Aitken Spence Hotel Management Asia (Pvt) Ltd, Aitken Spence Hotels (International) Ltd, Aitken Spence Hotels Ltd, Aitken Spence Hotel Management (South India) (Pvt) Ltd, Aitken Spence Industrial Solutions (Pvt) Ltd, Aitken Spence Insurance Brokers (Pvt) Ltd, Aitken Spence International Consulting (Pvt) Ltd, Aitken Spence International Pte. Ltd, Aitken Spence Maritime Ltd, Aitken Spence Ports International Ltd, Aitken Spence Power (Pvt) Ltd, Aitken Spence Printing and Packaging (Pvt) Ltd, Aitken Spence Property Developments Ltd, Aitken Spence Resorts (Middle East) LLC, Aitken Spence Resources (Pvt) Ltd, Aitken Spence Shipping Ltd, Aitken Spence Shipping Services (Pvt) Ltd, Aitken Spence Travels (Pvt) Ltd, Aitken Spence Travels Myanmar Ltd, Branford Hydropower (Pvt) Ltd, Clark Spence and Company Ltd, Cowrie Investments (Pvt) Ltd, Crest Star (BVI) Ltd, D B S Logistics Ltd, Elgin Hydropower (Pvt) Ltd, Fiji Ports Terminal Ltd, Global Parcel Delivery (Pvt) Ltd, Hapag-Lloyd Lanka (Pvt) Ltd, Heritance (Pvt) Ltd, Hethersett Hotels Ltd, Interlifts International (Pvt) Ltd, Jetan Travel Services Company (Pvt) Ltd, Kandalama Hotels (Pvt) Ltd, Logilink (Pvt) Ltd, Meeraladuwa (Pvt) Ltd, MMBL Money Transfer (Pvt) Ltd, Neptune Ayurvedic (Pvt) Ltd, Royal Spence Aviations (Pvt) Ltd, Sagasolar Power (Pvt) Ltd, Shipping & Cargo Logistics (Pvt) Ltd, Spence Maldives (Pvt) Ltd, Turyaa (Pvt) Ltd, Unique Resorts (Pvt) Ltd, Upper Waltrim Hydropower (Pvt) Ltd, Vauxhall Investments Ltd, Vauxhall Property Developments (Pvt) Ltd, Waltrim Energy Ltd, Waltrim Hydropower (Pvt) Ltd and Western Power Company (Pvt) Ltd are reflected under transactions with subsidiary companies above.

40.5 Transactions with equity-accounted investees

40.5.1 Transactions with joint venture companies

		ions with pence PLC	Transactions with Group companies	
For the year ended 31st March	2024	2023	2024	2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Sale of goods and services	8,619	8,062	64,752	39,374
Rent income received	1,425	1,368	1,425	1,368
Allocation of common personnel and administration expenses	77	85	77	85
Purchase of goods and services	-	-	4,375	42,094
Net transfers under finance arrangements	(180,708)	121,152	(71,504)	121,152
Interest income	2,013	2,625	10,567	3,646
Interest expense	1,019	4,246	1,019	4,246

Transactions with Ace Bangladesh Ltd, Aitken Spence C & T Investments (Pvt) Ltd, Aitken Spence Cargo (Cambodia) Co. Ltd, Aitken Spence Engineering Solutions (Pvt) Ltd, CINEC Campus (Pvt) Ltd and Spence Seahorse Marine (Pvt) Ltd are reflected under transactions with joint ventures above.

40.5.2 Transactions with associate companies

	Transactions with Aitken Spence PLC		Transactions with Group companies	
For the year ended 31st March	2024	2023	2024	2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Sale of goods and services	45,194	42,582	220,926	177,040
Allocation of common personnel and administration expenses	2,350	2,927	15,874	2,927
Purchase of goods and services	6,512	5,670	191,037	204,846
Net transfers under finance arrangements	(360,496)	231,101	(1,029,772)	120,520
Interest income	-	-	58,294	-
Interest expense	165,123	331,752	165,123	337,436

Transactions with Ace Aviation Myanmar Ltd, AEN Palm Oil Processing (Pvt) Ltd, Aitken Spence Plantation Management PLC, Browns Beach Hotels PLC, E P P Hydro Power (Pvt) Ltd, Elpitiya Lifestyle Solutions (Pvt) Ltd, Elpitiya Plantations PLC, Fiji Ports Corporation Ltd, Negombo Beach Resorts (Pvt) Ltd and Paradise Resort Pasikudah (Pvt) Ltd are reflected under transactions with associates above.

40.6 **Transactions with other related companies**

		ions with pence PLC		ions with ompanies
For the year ended 31st March	2024	2023	2024	2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Sale of goods and services	-	-	246,036	325,986
Purchase of goods and services	3,029	2,451	1,209,679	1,238,410

Transactions with Ambewela Livestock (Co.) Ltd*, Ambewela Products (Pvt) Ltd*, Ceylon Grain Elevators PLC, Dilmah Ceylon Tea Company PLC, Lanka Diaries (Pvt) Ltd*, Lanka Milk Foods (Cwe) PLC*, Mercantile Merchant Bank Ltd, Pattipola Livestock Company Ltd*, Renuka Hotels Ltd, Royal Ceramics Lanka PLC, Stassen Exports (Pvt) Ltd*, Stassen Foods (Pvt) Ltd*, Stassen International (Pvt) Ltd*, Stassen Natural Foods (Pvt) Ltd*, The Kingsbury PLC, and United Dairies Lanka (Pvt) Ltd* are reflected under transactions with other related companies, above.

40.7 Transactions with post-employment benefit plans

	Transactions with Aitken Spence PLC		Transactions with Group companies	
For the year ended 31st March	2024	2023	2024	2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Contributions to the provident fund	372,547	309,872	59,837	49,540

Contributions to the Aitken Spence & Associated Companies Executive Staff Provident Fund and the Aitken Spence & Associated Companies Clerical Staff Provident Fund are reflected under transactions with post-employment benefit plans, above.

40.8 Amounts due from related parties

40.8.1 Amount due from ultimate parent, parent and group companies of the parent.

	Balances with Aitken Spence PLC		Balances with Group companies	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Group companies of the parent	-	-	116,019	78,865

Balances due from Continental Insurance Lanka Ltd, DCSL Breweries Lanka Ltd, Distilleries Company of Sri Lanka PLC, Lanka Bell (Pvt) Ltd, Melstacorp PLC, Melsta Hospitals Ragama (Pvt) Ltd and Periceyl (Pvt) Ltd are reflected under amount due from group companies of the parent, above.

There were no balance due from Milford Exports (Ceylon) (Pvt) Ltd, the ultimate holding company of Aitken Spence PLC.

40.8.2 Amount due from subsidiaries

		Balances with Aitken Spence PLC	
As at	31.03.2024	31.03.2023	
	Rs.'000	Rs.'000	
Fully owned subsidiaries	3,331,257	3,170,627	
Partly owned subsidiaries	3,210,885	2,617,045	
	6,542,142	5,787,672	
Provision for doubtful debts	733,656	733,432	
Expense recognised during the period in respect of bad & doubtful debts	224	292,317	

Balances due from ADS Resorts (Pvt) Ltd, Ace Apparels (Pvt) Ltd, Ace Aviation Services (Pvt) Ltd, Ace Cargo (Pvt) Ltd, Ace Container Repair (Pvt) Ltd, Ace Container Terminals (Pvt) Ltd, Ace Containers (Pvt) Ltd, Ace Distriparks (Pvt) Ltd, Ace Exports (Pvt) Ltd, Ace Resorts (Pvt) Ltd, Ace Wind Power (Pvt) Ltd, Ahungalla Resorts Ltd, Aitken Spence Agriculture (Pvt) Ltd, Aitken Spence Apparels (Pvt) Ltd, Aitken Spen Spence Aviation (Pvt) Ltd, Aitken Spence Cargo (Pvt) Ltd, Aitken Spence Developments (Pvt) Ltd, Aitken Spence Elevators (Pvt) Ltd, Aitken Spence Exports Ltd, Aitken Spence (Garments) Ltd, Aitken Spence Hotel Holdings PLC, Aitken Spence Hotel Management (Pvt) Ltd, Aitken Spence Hotel Management (South India) (Pvt) Ltd, Aitken Spence Hotel Management Asia (Pvt) Ltd, Aitken Spence Hotels Ltd, Aitken Spence Industrial Solutions (Pvt) Ltd, Aitken Spence Insurance Brokers (Pvt) Ltd, Aitken Spence International Consulting (Pvt) Ltd, Aitken Spence International Pte. Ltd, Aitken Spence Maritime Ltd, Aitken Spence Moscow (Pvt) Ltd, Aitken Spence Ports International (Pvt) Ltd, Aitken Spence Power (Pvt) Ltd, Aitken Spence Printing and Packaging (Pvt) Ltd, Aitken Spence Property Developments (Pvt) Ltd, Aitken Spence Resorts (Middle East) LLC, Aitken Spence Resources (Pvt) Ltd, Aitken Spence Shipping Ltd, Aitken Spence Shipping Services (Pvt) Ltd, Aitken Spence Technologies (Pvt) Ltd, Aitken Spence Travels (Pvt) Ltd, Aitken Spence Travels Myanmar Ltd, Branford Hydropower (Pvt) Ltd, Clark Spence and Company Ltd, Cowrie Investments (Pvt) Ltd, Crest Star (BVI) Ltd, D B S Logistics Ltd, Elgin Hydropower (Pvt) Ltd, Global Parcel Delivery (Pvt) Ltd, Hapaq-Lloyd Lanka (Pvt) Ltd, Heritance (Pvt) Ltd, Hethersett Hotels Ltd, Interlifts International (Pvt) Ltd, Kandalama Hotels (Pvt) Ltd, Meeraladuwa (Pvt) Ltd, MMBL Money Transfer (Pvt) Ltd, Neptune Ayurvedic (Pvt) Ltd, Royal Spence Aviations (Pvt) Ltd, Sagasolar Power (Pvt) Ltd, Shipping & Cargo Logistics (Pvt) Ltd, Spence Maldives (Pvt) Ltd, Turyaa (Pvt) Ltd, Unique Resorts (Pvt) Ltd, Vauxhall Investments Ltd, Vauxhall Property Developments (Pvt) Ltd, Waltrim Energy Ltd and Western Power Company (Pvt) Ltd are reflected under amount due from subsidiaries above.

40.8.3 Amount due from equity-accounted investees

	Balances with Aitken Spence PLC		Balances with Group companies	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Joint ventures	153,167	152,104	554,674	412,381
Associates	27,088	26,058	1,453,616	866,050
	180,255	178,162	2,008,290	1,278,431
Provision for doubtful debts	15,213	3,527	23,260	11,574
Expense recognised during the period in respect of bad & doubtful				
debts	11,686	-	11,686	-

Balances due from Ace Bangladesh Ltd, Aitken Spence C & T Investments (Pvt) Ltd, Aitken Spence Engineering Solutions (Pvt) Ltd, CINEC Campus (Pvt) Ltd and Spence Seahorse Marine (Pvt) Ltd are reflected under amount due from joint ventures and balances due from Ace Aviation Myanmar Ltd, AEN Palm Oil Processing (Pvt) Ltd, Aitken Spence Plantation Management PLC, Browns Beach Hotels PLC, Elpitiya Plantations PLC, Negombo Beach Resorts (Pvt) Ltd, Paradise Resort Pasikudah (Pvt) Ltd and Serendib Investments Ltd are reflected under amount due from associates above.

40.8.4 Amount due from other related companies

	Balances with Aitken Spence PLC		Balances with Group companies	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Other related companies	-	-	38,917	26,518

Balances due from Ambewela Products (Pvt) Ltd, Ceylon Grain Elevators PLC, Dilmah Ceylon Tea Company PLC, Lanka Diaries (Pvt) Ltd, Lanka Milk Foods (Cwe) PLC, Pattipola Livestock Company Ltd, Royal Ceramics Lanka PLC, Stassen Exports (Pvt) Ltd, Stassen Foods (Pvt) Ltd, The Kingsbury PLC and United Dairies Lanka (Pvt) Ltd are reflected under amount due from other related companies, above.

40.9 Amounts due to related parties

40.9.1 Amount due to ultimate parent, parent and group companies of the parent.

	Balances with Aitken Spence PLC		Balances with Group companies	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Group companies of the parent	30	-	14,899	12,224

Balances due to Bell Solutions (Pvt) Ltd, Continental Insurance Lanka Ltd, Distilleries Company of Sri Lanka PLC, Lanka Bell (Pvt) Ltd, Melsta Laboratories (Pvt) Ltd, Periceyl (Pvt) Ltd, Splendor Media (Pvt) Ltd and Texpro Industries Ltd are reflected under amount due to group companies of the parent, above.

There were no balance due to Milford Exports (Ceylon) (Pvt) Ltd, the ultimate holding company of Aitken Spence PLC.

40.9.2 Amount due to subsidiaries

		Balances with Aitken Spence PLC		
As at	31.03.2024	31.03.2023		
	Rs.'000	Rs.'000		
Fully owned subsidiaries	3,232,680	2,681,982		
Partly owned subsidiaries	6,843,107	3,167,807		
	10,075,787	5,849,789		

Balances due to Ace Aviation Services Maldives (Pvt) Ltd, Ace Cargo (Pvt) Ltd, Ace Container Repair (Pvt) Ltd, Ace Container Terminals (Pvt) Ltd, Ace Freight Management (Pvt) Ltd, Ace Power Embilipitiya (Pvt) Ltd, Ace Wind Power (Pvt) Ltd, Aitken Spence Aviation (Pvt) Ltd, Aitken Spence Cargo (Pvt) Ltd, Aitken Spence Exports Ltd, Aitken Spence Group Ltd, Aitken Spence Hotel Management (Pvt) Ltd, Aitken Spence Hotels (International) Ltd, Aitken Spence Hotels Ltd, Aitken Spence Industrial Solutions (Pvt) Ltd, Aitken Spence International Consulting (Pvt) Ltd, Aitken Spence Insurance Brokers (Pvt) Ltd, Aitken Spence Maritime Ltd, Aitken Spence Ports International Ltd, Aitken Spence Printing and Packaging (Pvt) Ltd, Aitken Spence Property Developments Ltd, Aitken Spence Shipping Ltd, Aitken Spence Shipping Services Ltd, Aitken Spence Travels (Pvt) Ltd, Branford Hydropower (Pvt) Ltd, D B S Logistics Ltd, Global Parcel Delivery (Pvt) Ltd, Hapag-Lloyd Lanka (Pvt) Ltd, Hethersett Hotels Ltd, Jetan Travel Services Company (Pvt) Ltd, Kandalama Hotels (Pvt) Ltd, Logilink (Pvt) Ltd, Royal Spence Aviation (Pvt) Ltd, Sagasolar Power (Pvt) Ltd, Shipping & Cargo Logistics (Pvt) Ltd, Upper Waltrim Hydropower (Pvt) Ltd, Vauxhall Investments Ltd, Vauxhall Property Developments Ltd and Waltrim Hydropower (Pvt) Ltd are reflected under amount due to subsidiaries above.

40.9.3 Amount due to equity-accounted investees

	Balances with Aitken Spence PLC		Balances with Group companies	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Joint ventures	3,535	182,711	83,046	182,840
Associates	981,502	1,398,592	1,385,946	2,002,823
	985,037	1,581,303	1,468,992	2,185,663

Balances due to Ace Bangladesh Ltd and Spence Seahorse Marine (Pvt) Ltd are reflected under amount due to joint ventures and balances due to Aitken Spence Plantation Management PLC, Elpitiya Plantations PLC, Fiji Ports Corporation Ltd, Negombo Beach Resorts (Pvt) Ltd and Paradise Resort Pasikudah (Pvt) Ltd are reflected under amount due to associates above.

40.9.4 Amount due to other related companies

	Balances with Aitken Spence PLC		Balances with Group companies	
As at	31.03.2024	31.03.2023	31.03.2024	31.03.2023
	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Other related companies	-	282	28,140	85,047

Balances due to Ambewela Products (Pvt) Ltd, Ceylon Grain Elevators PLC, Lanka Milk Foods (Cwe) PLC, Mercantile Merchant Bank Ltd, Pattipola Livestock Company Ltd, Stassen Exports (Pvt) Ltd, Stassen Foods (Pvt) Ltd and The Kingsbury PLC are reflected under amount due to other related companies, above.

40.10 Terms and conditions of transactions with related parties

All related party transactions are carried out in the normal course of business and transacted at normal business terms. The sales to and purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions and comparable with those that would have been charged from unrelated companies. All related party outstanding balances at the year-end are unsecured and are to be settled in cash. The Group does not have any material commitments to related parties, other than those disclosed in note 39 to the financial statements.

41 FOREIGN CURRENCY TRANSLATION

The principal exchange rates used for translation purposes were;

As at	31.03.2024	31.03.2023
	Rs.	Rs.
United States Dollar	300.44	327.14
British Pound	380.52	405.97
Euro	326.03	357.10
Omani Rial	782.30	850.05
Singapore Dollar	223.63	246.66
Fijian Dollar	132.10	150.72
Maldivian Rufiyaa	19.50	21.22
South African Rand	15.91	18.38
Indian Rupee	3.61	3.99
Bangladeshi Taka	2.74	3.05
Mozambican Metical	4.51	4.91
Myanmar Kyat	0.1434	0.1559
Cambodian Riel	0.0751	0.0818

42 NUMBER OF EMPLOYEES

The number of employees of the Group (excluding equity-accounted investees) at the end of the year was 7,644 (2022/2023 - 7,407). The number of employees of the Company at the end of the year was 167 (2022/2023 - 167).

43 EVENTS OCCURRING AFTER THE REPORTING DATE

All material events after the reporting date have been considered, disclosed and adjusted where applicable.

Final dividend

The Board of Directors of the Company has approved an final ordinary dividend of Rs. 4.25 per share for the year 2023/2024. Details of the dividend is disclosed in note 14 to the financial statements.

Proposed wage increase - Plantation sector

The Commissioner General of Labour and Chairman Wages Board, by way of Government Gazette No. 2382 / 04 dated 30th April 2024, issued a notification to determine the minimum payment to workers engaged in tea growing and manufacturing trade (and rubber growing and raw rubber manufacturing trade) under Section 33 of the Wages Boards Ordinance. On 21st May 2024, the determination relating to the minimum payment was approved by the Minister of Labour and Foreign Employment by way of Government Gazette No. 2385/14. At the time the financial statements of the equity-accounted investee in the plantation sector of the Group, whose financials would be affected by this change was issued, the investee together with the other Regional Plantation Companies (RPCs) filed a Writ Application in the Court of Appeal to quash the decision of the Minister, the Commissioner General of Labour and Chairman Wages Board. However, the Court of Appeal did not grant interim relief. Thereafter, the RPCs appealed to the Supreme Court to set aside or vary the order of the Court of Appeal dated 03rd June 2024. The Supreme Court issued an interim order on 04th July 2024 preventing the implementation of the said gazette until the final determination of the Court of Appeal, which should be given before the end of August 2024. As a result, the Group was unable to ascertain the potential impact of this matter on their financial statements for the year ended 31 March 2024. However, the Group does not expect this to have a material impact on the Group's financial statements.

There were no other material events that occurred after the reporting date that require adjustments to or disclosure in the financial statements.

44 COMPARATIVE INFORMATION

The accounting policies have been consistently applied by the Group and are consistent with those used in the previous year. The presentation and classification of the financial statements of the previous period, have been adjusted, where relevant, for better presentation.

CONSOLIDATED INCOME STATEMENT IN USD

For the year ended 31st March	2024	2023	
	USD.'000	USD.'000	
Revenue	324,478	299,885	
Revenue taxes	(4,119)	(3,409)	
Net revenue	320,359	296,476	
Other operating income	(7,678)	6,181	
Changes in inventories of finished goods and work-in-progress	(1,690)	1,018	
Raw materials and consumables used	(12,816)	(24,638)	
Employee benefits expense	(50,805)	(46,257)	
Depreciation, amortisation and impairment losses of non-financial assets	(23,536)	(21,954)	
Other operating expenses - direct	(124,978)	(105,476)	
Other operating expenses - indirect	(54,834)	(47,321)	
Profit from operations	44,022	58,029	
Finance income	9,682	8,817	
Finance expenses	(35,709)	(35,877)	
Net finance expense	(26,027)	(27,060)	
Share of profit of equity-accounted investees (net of tax)	4,387	3,271	
Profit before tax	22,382	34,240	
Income tax expense	(7,565)	(9,553)	
Profit for the year	14,817	24,687	
Attributable to:			
Equity holders of the company	9,746	20,309	
Non-controlling interests	5,071	4,378	
Profit for the year	14,817	24,687	
Earnings per share - Basic/Diluted (Rs.) USD cents	= 2.40	5.00	
Exchange rate USD	= 300.44	327.14	

Figures in brackets indicate deductions.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME IN USD

For the year ended 31st March	2024	2023
	USD.'000	USD.'000
Profit for the year	14,817	24,688
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Revaluation of freehold land	16	10,902
Actuarial gains / (losses) on defined benefit obligations	(654)	(157)
Equity investments at FVOCI – net change in fair value	(15)	(4)
Share of other comprehensive income of equity-accounted investees (net of tax)	(158)	160
Income tax on other comprehensive income	131	(5,683)
	(680)	5,218
Items that are or may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	(10,172)	8,470
Net movement on cash flow hedges	4,998	(1,277)
Share of other comprehensive income of equity-accounted investees (net of tax)	(1,682)	515
	(6,856)	7,708
Other comprehensive income for the year, (net of tax)	(7,536)	12,926
Total comprehensive income for the year	7,281	37,614
Attributable to:		
Equity holders of the company	2,740	31,332
Non-controlling interests	4,541	6,282
Total comprehensive income for the year	7,281	37,614
Exchange rate USD =	300.44	327.14

Figures in brackets indicate deductions.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION IN USD

	31.03.2024			
		USD.'000	USD.'000	
ASSETS				
Non-current assets				
Property, plant and equipment		336,269	322,489	
Investment property		5,430	4,987	
Intangible assets		5,459	5,318	
Biological assets		215	218	
Right-of-use assets		54,468	58,497	
Investments in equity-accounted investees		33,108	28,239	
Deferred tax assets		6,572	4,950	
Other financial assets		3,392	3,143	
Other illiaricial assets		444,913	427,841	
Current assets				
Inventories		13,845	16,122	
Trade and other receivables		66,084	64,937	
Current tax receivable		753	404	
Deposits and prepayments		18,874	13,039	
Other current assets		84,459	82,757	
Cash and short-term deposits		40,383	49,568	
		224,398	226,827	
Assets classified as held for sale		564	518	
Total assets		669,875	655,186	
EQUITY AND LIABILITIES				
Equity				
Stated capital		7,107	6,527	
Reserves		129,669	129,993	
Retained earnings		108,984	90,920	
Total equity attributable to equity holders of the company				
		245,760	227,440	
Non-controlling interests		39,555	36,106	
Total equity		285,315	263,546	
Non-current liabilities				
Interest-bearing loans and borrowings		128,026	143,513	
Lease liabilities		42,760	48,033	
Deferred tax liabilities		18,976	17,061	
Employee benefits		5,555	3,993	
Other liabilities		925	1,279	
		196,242	213,879	
Current liabilities				
Interest-bearing loans and borrowings		30,612	29,402	
Lease liabilities		5,926	5,597	
Trade and other payables		84,082	69,598	
Current tax payable		3,164	3,496	
Bank overdrafts and other short-term borrowings		64,534	69,668	
		188,318	177,761	
Total equity and liabilities		669,875	655,186	

TEN YEAR SUMMARY

Year ended as at 31st of March	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Operating Results										
Revenue	97,486,253	98,104,323	54,696,051	31,597,505	53,471,257	55,680,903	52,734,969	45,892,179	25,977,795	35,318,891
Profit before taxation	6,724,600	11,201,446	14,224,180	(2,844,273)	4,197,662	7,282,608	6,397,816	5,246,872	3,805,508	5,709,923
Taxation	2,272,850	3,125,077	2,068,363	469,510	1,310,688	1,511,258	1,248,284	1,201,407	861,229	826,323
Profit after taxation	4,451,750	8,076,369	12,155,817	(3,313,783)	2,886,974	5,771,350	5,149,532	4,045,465	2,944,279	4,883,600
Profit attributable to Aitken Spence PLC	2,928,185	6,644,027	10,539,592	(1,625,623)	2,377,591	4,077,067	3,560,348	2,890,032	2,027,112	3,579,008
Equity & Liabilities	2,320,103	0,044,027	10,555,552	(1,023,023)	2,577,551	4,077,007	3,300,340	2,030,032	2,027,112	3,313,000
Stated capital	2,135,140	2,135,140	2,135,140	2,135,140	2,135,140	2,135,140	2,135,140	2,135,140	2,135,140	2,135,140
Reserves	40,581,779	42,525,804	36,649,102	28,014,136	25,165,268	23,416,042	20,500,926	16,849,379	15,248,423	13,867,687
Retained earnings	31,119,202	29,743,417	27,164,516	19,340,780	23,648,558	23,899,401	22,163,669	20,492,912	19,262,056	19,022,310
Non-controlling interest	11,883,848	11,811,656	11,496,921	9,702,142	12,355,105	12,635,237	11,484,969	11,315,985	7,554,724	7,211,980
•										
Non-current liabilities	58,958,760	69,968,573	69,869,860	54,848,117	48,689,812	34,526,058	23,560,466	19,503,049	13,639,158	10,727,403
Current liabilities	56,578,053	58,153,100	50,030,000	32,940,045	30,670,089	28,384,657	27,997,370	24,998,995	15,514,730	12,426,235
	201,256,782	214,337,690	197,345,539	146,980,360	142,663,972	124,996,535	107,842,540	95,295,460	73,354,231	65,390,755
Assets Property plant and equipment	101 028 005	10E 400 43C	OE 010 130	70 026 252	70 200 646	71 500 222	EO 374 700	E0 040 533	25 270 040	20 000 024
Property, plant and equipment	101,028,695	105,499,126	95,810,136	79,826,252	79,399,616	71,590,332	59,274,780	50,048,523	35,278,046	28,696,631
Investment property	1,631,258	1,631,581	1,631,904	1,631,580	1,631,839	1,632,100	1,632,360	1,630,801	1,630,801	1,648,301
Intangible assets	1,640,049	1,739,817	1,358,973	1,065,966	1,069,997	945,468	890,378	886,103	867,223	558,040
Biological assets	64,455	71,334	69,669	63,122	56,275	49,332	47,293	43,583	25,838	
Right-of-use assets	16,364,381	19,136,841	18,844,699	14,060,406	13,249,662	-	-	-	-	-
Leasehold property	-	-	-	-	-	2,214,519	2,023,903	2,042,459	2,006,728	1,906,527
Pre paid operating leases	-	-	-	-	-	2,366,966	2,241,358	1,978,348	1,828,797	1,072,370
Investments in equity-accounted										
investees	9,946,837	9,238,093	8,564,101	7,080,305	6,688,625	6,434,116	6,334,455	6,060,842	9,771,984	5,403,518
Deferred tax assets	1,974,566	1,619,314	1,336,394	1,196,477	766,677	690,924	563,391	434,794	328,140	215,907
Other financial assets	1,018,979	1,028,075	314,359	806,856	800,719	834,096	873,340	285,629	257,799	279,346
			67,664,210			· · · · · · · · · · · · · · · · · · ·				
Current assets	67,418,139	74,204,086		40,006,177	37,810,912	38,074,557	33,812,157	31,735,253	21,209,750	25,383,192
Assets classified as held for sale	169,423	169,423	1,751,094	1,243,219	1,189,650	164,125	149,125	149,125	149,125	226,923
	201,256,782	214,337,690	197,345,539	146,980,360	142,663,972	124,996,535	107,842,540	95,295,460	73,354,231	65,390,755
Cash Flow										
Net cash inflow/(outflow)										
from operating activities	12,780,178	3,460,593	21,796,935	3,452,194	5,621,369	6,504,172	7,140,458	15,814	9,814,619	7,749,219
Net cash inflow/(outflow)										
from investing activities	(4,048,714)	(2,112,215)	(7,489,605)	(5,032,765)	(10,246,263)	(14,512,079)	(5,473,582)	(3,994,720)	(9,670,774)	(7,457,188)
Net cash inflow/(outflow)										
from financing activities	(9,351,719)	(12,636,498)	(2,994,040)	646,916	1,390,968	4,423,159	1,196,937	(1,640,661)	2,251,750	2,422,566
Increase/(decrease) in cash and cash										
equivalents	(620,255)	(11,288,120)	11,313,290	(933,655)	(3,233,926)	(3,584,748)	2,863,813	(5,619,567)	2,395,595	2,714,597
Share Information										
Earnings per share (Rs.)	7.21	16.36	25.96	(4.00)	5.86	10.04	8.77	7.12	4.99	8.82
Market value per share (Rs.)	130.25	131.00	73.70	55.50	30.70	41.00	50.60	56.20	73.50	99.50
Market capitalisation on										
31st March (Rs. Mn)	52,881	53,185	29,922	22,533	12,464	16,646	20,543	22,817	29,841	40,397
Price earnings ratio	18.06	8.01	2.84	(13.88)	5.24	4.08	5.77	7.90	14.72	11.29
Price to book value ratio	0.72	0.71	0.45	0.46	0.24	0.34	0.46	0.58	0.81	1.15
Net assets per share (Rs.)	181.86	183.26	162.44	121.9	125.49	121.8	110.35	97.24	90.26	86.27
Employees Information										
No. of employees	7,644	7,408	6,994	6,789	7,730	8,002	7,413	7,360	7,342	7,131
Value added per employee (Rs. Mn)	5.4	6.3	4.7	1.7	2.7	2.6	2.5	2.3	1.7	2.0
	5.4	0.5	4./	1.7	2.7	2.0	2.3	۷.۵	1.7	2.0
Ratios & Statistics	4	4 500	4 500	.a=	- c - · · · ·	4 04 4		740 :		644
Ordinary dividend (Rs. '000)	1,725,483	1,623,984	1,623,984	405,996	507,495	1,014,990	811,992	710,493	608,994	811,992
Dividend per share (Rs.)	4.25	4.00	4.00	1.00	1.25	2.50	2.00	1.75	1.50	2.00
Dividend cover (times covered)	1.70	4.09	6.49	(4.00)	4.68	4.02	4.38	4.07	3.33	4.41
Dividend - payout ratio	0.59	0.24	0.15	(0.25)	0.21	0.25	0.23	0.25	0.30	0.23
Current ratio (times covered)	1.19	1.28	1.35	1.21	1.23	1.34	1.21	1.27	1.37	2.04
Debt-equity ratio	0.45	0.54	0.64	0.66	0.55	0.47	0.35	0.34	0.28	0.22
ROE (%)	3.95	9.47	18.26	(3.24)	4.74	8.65	8.45	7.59	5.66	10.64
Interest Cover	1.73	2.19	6.04	(0.43)	2.92	8.44	8.29	7.29	16.80	30.47
ITTEREST COVER	1./3	4.13	0.04	(∪.43)	۷.۵۷	0.44	0.23	1.43	10.00	JU.41